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Monday June 16 1986

World news

Chernobyl N Zealand N-plant managers fall in dismissed farm sales

The Soviet Communist Party has dismissed two top managers at the Chernobyl nuclear station plant, Pravda said in a report disclosing the first punishment of senior officials since the April 26 accident.

The party newspaper said a meeting of the Kiev region party had been called to discuss difficulties with the rescue operation. It dismissed the plant director, named as V. Bryukhanov, and the chief engineer, N. Fomin.

In the difficult circumstances of

the accident, they were not able to provide correct and firm leadership and necessary discipline, and they showed irresponsibility and misma-nagement," Pravda said. Page 3

N-plant protest

More than 10,000 protestors from West Germany, Luxembourg, Bel-gium and France demonstrated in Cattenom, northern France, against a new nuclear power plant which is destined to be the largest in the

Anti-terrorism pact

Italy and Egypt will tighten security co-operation to combat terror-ism, Italian Interior Minister Oscar Luigi Scalfaro said after talks in Cairo with President Hosni Muba-

Camps war truce

A Syrian-medical truce appears to have halted fighting between Shi'ite Moslems and Palestinians, which killed as many as 140 people at three refugee camps in West Bei-

Bangladesh bombs

More than a dozen bombs exploded at Dhaka University, arousing fears of renewed student violence as classes resumed after a month-long

Hijack trial

Three Palestinians alleged to have bijacked the Italian cruise ship Achille Lauro last October go on triai m Genoa, Italy, on Wedn*es*day oo charges ranging from murder to mass kidnapping. Palestinian lead-er Abu Abbas and eight other Palestinians accused of complicity in the hijack will be tried in their absence.

Tehran crackdown Iran's revolutionary "komiteh" po-lice raided up to 150 shops and 32

warehouses in Tehran and arrested 200 people in a crackdown on the capital's black marketeers.

Falklands celebrate

The Falkland Islands celebrated the fourth anniversary of the defeat of occupying Argentine forces by British troops with a thanksgiving service and parties throughout the disputed South Atlantic colooy.

Protestant clash

Protestant youths fought running battles with police in Northern Irean agreement giving the Irish Republic a say in the ffairs of the British rules. Popular President

Ronald Reagan received his highest approval rating yet in a public opin-ion poll taken last month. The President achieved 68 per cent, the highest rating of any president in the second year of his second term.

French Oaks win

Lacovia, the 2-5 favourite, ridden by Freddie Head, trained by Francois Boutin and owned by Gerry Oldham, won the Prix de Diane, the French Oaks, at Chantilly.

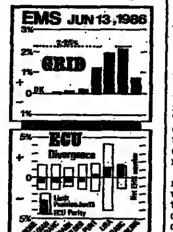
Trouser trouble

A Soviet ourse, returning from an emergency mission in the southern Russian town of Krasnodar, was refused entry to a local health ministry because she was wearing tronsers, the government newspaper Izvestia reported.

hit by big

NEW ZEALAND: Dairy farmers are expected to suffer a 44 per cent drop in their initial sales receipts this season, Page 29

EUROPEAN Monetary System: Trading was quiet and featureless for most of last week with the Belgian franc, Danish krone, Dutch guilder and D-Mark very closely placed and near their respective



cross-rate limits against the French franc. However, each currency was well within its divergence limit and under no pressure. The French franc remained very strong at the top of the system, underpinned by a favourable interest-rate differential with its main trading partner, West

The chart shows the two constraints on European Monetary System exchange rates. The upper grid, based on the weakest currency in the system, defines the cross rates from which no currency (except the liva) may move more than 2% per cent. The lower chart gives each currencus divergence from its "central cy's divergence from its "central rate" against the European Curren-cy Unit (ECU), itself a basket of Eu-ropean currencies.

CHINESE aeronautics officials have discussed with Hughes Aircraft of the US the possibility of joint development of a satellite launching pad in Hawaii for US civilian satellites. Page 4

FOREIGN banks incorporated in West Germany are today expected to learn under what conditions they will be admitted to the consortium that places federal government, post office and railway bonds.

EEC faces a fish crisis after a sharp fall in the world price of tuna.

Page 3 ITALIAN parliament has approve a hill which could belp speed up transfer of shares on the booming Milan stock exchange. Page 21 BANK OF ISRAEL has appointed

Prof Michael Bruno as governor after the resignation of Dr Moshe Mandelbaum. Page 2 TIN TRADERS have appointed Mr Michael Arnold, former National

Union of Mineworkers' receiver to lead their fight for £300m (\$456m) compensation over the collapse of International Tin Council. Page 10

CHICAGO'S Midwest Stock Exputer-based international trading link. Page 24

GRAND METROPOLITAN is set to reject a \$900m offer for its hotels division from Trafalgar Holdings, a US finance house. Page 26

STANDARD OIL, British Petroleum's majority-owned US subsidiary, is raising \$250m by issuing security enabling investors to benefit from future oil price rises. Page 26

ROYAL INSURANCE has become the first UK insurance company to announce a sterling commercial pa-per programme and has appointed Barclays and S.G. Warburg to act as dealers for up to £50m (\$76m).

BERGEN BANK, Norway's thirdlargest commercial bank, has reported sharply higher operating profits for the first four months of 1986. Page 24

sixth largest tour operator, is set-ting up a holiday airline, Air 2000.

ANC leader warns of more terrorism after Durban bomb

tions today, the tenth anniversary of the Soweto rising, gained addi-tional urgency yesterday after the weekend car-bomb explosion in

The victims of the explosion included one Asian and two white women and the death toll in the country rose to 22 since a blanket state of emergency was imposed at midnight last Wednesday. Sixty-nine people were injured in the Durban bombing.

Mr Louis Nel, Deputy Minister of prormation, described the bomb attack, the latest in a series that has caused over 20 deaths in the last six months, as a "ghastly attack of ter-ror of the worst kind." He called on "Western interest groups and oth-ers inside our country who pamper terrorist organisations" to take note of "the unscrupulous nature of ter-

der post of Golela. A police search normal working day, several important local and foreign companies

Mr Oliver Tambo, ANC president, acknowledged yesterday that his organisation might have planted the device in Durban, and warned of further violence. Questioned about the explosion

on BBC television, Mr Tambo said:
"It could be the ANC, but I have yet
to confirm that." He added: "The international community must be prepared for more and more violence of all types."

Most black workers are expected
work today, and

to stay away from work today, and churches throughout the country are expected to hold services in memory of the Soweto events in

Before the emergency was de-clared, several leading black trade unions, including the National Union of Mineworkers (NUM), had nounced that a man and a woman declared today a work "stayaway", were arrested on Friday night at the South African-Swaziland bortends to treat the anniversary as a

MOVES by the South African security forces to prevent demonstrations today, the tenth anniversary of the Soweto rising, gained additional matters of the Soweto rising, gained additional matters of the Soweto rising, gained additional matters (ANC) automatical have declared a toliday. Others have agreed to turn a blind eye to absenteeism on the basis of "no work, no pay, no retributional matters and the statement of the statemen

Black workers are not expected to risk the anger of township politi-cal organisations and the difficulties of police or army road blocks to go to work, and many have sent their wives and children to safer accommodation in the rural areas.

People have been urged to re reopie have been urged to remain calm and provide no excuse for releasing the repressive powers of the state. Reinforced by the state of emergency, the security forces have virtually unlimited opportunities and indemnity before the law for any act committed "in good faith."

Bishop Desmond Tutu, the Anglican Archbishop-elect of Cape Town, is due to preach at the Anglican Cathedral in central Johanneshurg at noon, and bona fide religious ser-vices have been exempt from the

Continued on Page 20 Editorial comment, Page 18; Platinum price soars, Page 9

Dutch seek EEC ban on S. African produce

BY QUENTIN PEEL IN BRUSSELS, LAURA RAUN IN AMSTERDAM AND MICHAEL CASSELL IN LONDON

THE DUTCH Government will to- minister was open to any suggesday propose an EEC-wide ban on tions of further economic meaimports of South African wine, fruit and vegetables when Community foreign ministers meet in Luxemboarg to consider the latest state of emergency and mass arrests of black activists in the country.

The move is certain to step up the pressure on both Britain and West Germany, the two member-states of the Community most opposed to economic sanctions, to agree on tougher measures to bring the South African Government to the

posals after an inconclusive attraction to agree try.

Britain remains opposed to any

Britain remains opposed to any

Foreign Secretary, will express at the meeting the UK Government's conviction that any measures can sures," while still opposed to formal economic sanctions.

Today's meeting will reach no final decision, with the discussion of South Africa confined to the infor-mal agenda over lunch, but it is in-tended to prepare the ground for formal measures concerning South Africa to be put forward at the EEC summit on June 26 and 27.
Diplomats from all sides have

conomic sanctions, to agree on tougher measures to bring the South African Government to the negotiating table.

The Netherlands, which also currently holds the EEC presidency, will submit its important ban proposals after an inconclusive attempt by national afficials in agree in tougher measures. Diplomats from all sides have cism in Britain.

There were some indications at the weekend that growing numbers of Conservative MPs at Westminister, despite misgivings about the use of trade and financial sanctions, believed the Government had no choice but to lead the move for further measures.

France is expected to lend its sup-drastic action, although Bonn support to such a gesture, although Mr ports the same general attitude. rican imports - although that might Jean-Bernard Raimond, the French The two countries account for most Foreign Minister, will not himself EEC trade and investment involv-propose it. The French Foreign ing South Africa.

Ministry said yesterday that the Sir Geoffrey Howe, the British

only be effective if they are adopted

only be energive it they are anopted internationally.

The refusal last week by Mrs Margaret Thatcher, the UK Prime Minister, to be pushed into taking early economic measures against South Africa, which she claimed might further escalate the crisis, brought widespread weekend criticism in Britain.

There were some indications at

ther measures.

Denmark has already agreed to impose an embargo on all South Af-Continued on Page 20

Hawke urges sanctions; UK companies pay low rates, Page 2

County Bank wins go-ahead for US services

By David Lascelles in London

COUNTY BANK, the merchant banking subsidiary of the UK clear-ing bank National Westminster, bas received permission from the Federal Reserve Board of the US to offer a research and stockbroking service to clients on the American

through for banks, both US and foreign, that bave been trying to find ways into the US securities busi-

ways into the US securities business from which they are largely barred by US banking law.

It is likely to be hitterly opposed by the Securities Industry Association (SIA), the Wall Street trade group that has resisted all efforts by banks to encroach on their turf.

The Fed goalbaad was granted of.

The Fed go ahead was granted af-ter a meeting of the board oo Fri-day afternoon and follows an application period by County which has lasted more than a year. The deci-sion is contained in a 45-page document which is certain to be picked through carefully by banks and sec-urities bouses. Many US banks have been waiting for this key decision before preparing applications of their own

Mr Charles Villiers, chairman o NatWest Investment Bank (NWIB) which includes the group's mer-chant banking and securities activities, said at the weekend that he ex-pected County to start offering the new services in the US by next autump. Key staff had already been engaged although they have only been working as consultants pending the Fed decision.

Different parts of US banking law prevent banks from both trans-

acting deals in, and offering advice about, corporate securities and therefore banks have been confined to one activity or the other.

County has now succeeded in ob taining permission to do both at once, which means it will be able to provide both research and transac-tion services in US stocks. It will not, however, be allowed to underwrite corporate securities, an im-portant business area from which banks remain excluded by the Glass-Steagall Act.

NWIB comes into formal existence today. Capitalised at £311m (\$472m) it includes NatWest's merchant bank and securities activities acquired through Fielding Newsom-Smith the stockbrokers, and Bis-good Bishop, the jobbing firm, as part of the City of London shake-up triggered by the so-called Big Bang.

Foreign banks make progress in German bond consortium, Page 21

Lower Saxony gives boost to troubled Kohl

BY RUPERT CORNWELL IN BONN

WEST GERMANYS ruling Christian Democrats (CDU) last night succeeded in retaining power in vi-tal elections in the state of Lower Saxony, a result that comes as a massive relief to the party and the much-criticised Chancellor Helmut

The result will probably put an end to persistent speculation that Mr Kohl might be replaced as party leader before the federal elections, now barely seven months off.

None the less, the Christian Democrats suffered heavy losses to the opposition Social Democrats and will have to rely on a coalition with the Free Democrats to command a majority in the state parlia-

ment in Hanover. Yesterday's vote had been widely seen as a key test for next January by the high turnout of about 80 per cent of the state's 5.7m registered electorate, despite trilliant sunny weather and a long boliday week

The campaign bad been almost exclusively national in character featuring issues ranging from the earlier discontent of the traditionally CDU farmers over their falling income to the hitter detate over ou-clear energy, and criticism of the central Government's seemingly complacent handling of the after-math of the Chernobyl emergency. Equally important, the failure of

the SPD to win power has banished the spectre of the opposition parties in the Bundestag gaining control of the Bundesrat, the second house of Parliament in Bonn. Victory in Lower Saxony would have giveo the Social Democrats 23 of the Bundesrat's 41 eligible votes and with it the capacity to block important gov-ernment legislatioo, including strike law reform, future atomic eoergy plans and further tax cuts.

Virtually unanimous projections from both main West German television channels gave the CDU about 45 per cent of the vote, some 7 per cent less than the 50.7 per cent less than the 50.7 per cent less than the 50.7 per cent less than the 50.8 per cent les But the 5.9 per cent credited to the FDP means that the two par-ties, which already co-operate in

majority of betweeo one and three in the 155-seat Hanover Assembly.

The Social Democrats lifted their share of the vote to slightly over 42

The result from 28.5 ages and the same and th per cent from 36.5 per cent four essential for representation in the years ago. They failed in their amstate parliament. Its performance bition to overtake the CDU as the in Lower Saxony this weekend will largest party in Lower Saxony, and remove most doubts that the party,



Paper makers feel

squeeze, Page 18

the global

Mr Helmui Kohl clearly delighted

permit a "red-green" alliance to For the Greens, the result is a clear disappointment. Although they increased their vote to around

7 per cent from 6.5 per cent in 1982, that was well below earlier opinionpoll predictions of a share of up to 10 per cent, in the wake of the public anxiety over the Chernobyl dis-A clearly delighted Mr Kohl said

last night that, despite unfavour-able opinion polls over the past three weeks, "We have done it, and now have a great chance of carrying on our policies with the FDP in the future.

Lower Saxony, be said, "was a vote for national policies." Mr. Johannes Rau, the SPD's candidate for chancellor oext year, said the result was "a good follow-

ing wind" for January.
In fact, though, most analysts saw it as strengthening the likelihood of the centre-right retaining power in Bonn, and reducing the possibility of a 'red-greeo' government ruling West Germany. The CDU and FDP yesterday did almost as well by forms Saynou as in the

In purely local terms, the result

they have not amassed enough despite the criticism of Mr Martin votes together with the radical, anti-nuclear Greens on their left to same next January.

Brazil may ease import curbs as consumer demand soars

BY IVO DAWNAY IN RIO DE JANEIRO

tural and industrial products in an attempt to relieve shortages provoked by the current boom in consumer spending.

The liberalisation scheme stems

from pressure from food retailers and industry who claim that lack of from Europ raw materials and outdated ma- Sao Paulo. chinery are inhibiting their ability

indexation was ended and prices were frozen. The consequent try, Brazil's largest employer, switching of cash from the savings contributing 6 per cent of gross do-sector into consumption has raised mestic product, has argued that outsector into consumption has raised fears of intolerable inflationary

pressure on the economy.

sideration are substantial reductions in the tariffs on some import- acetate fibres, nylon and fine wools ed capital goods, which may attract at prices well beyond those on the OWNERS ABROAD Group, UK's duties as high as 150 per cent. home market. the next five years to int its ous and truck production from 44m to 55m.

BRAZII. is preparing to lift import of beef into the country after the of which might take as long as two restrictions on several key agriculment industry warned that supplies years between order and delivery.

that stocks were so low that importers had commissioned three jumbo jets to fly in 26,100 tonnes of beef from Europe to Rio de Janeiro and Textile and clothing manufactur-

since the introduction in February of the Crusado plan, under which indexation was ended ers are also pressing the Govern-The textiles and clothing indus-

dated equipment is slowing produc-tion and is widening the technology pressure on the economy.

In an attempt to avert speculation, the Government of President Jose Sarney is conducting a series of round-table meetings with key representatives of the agricultural and industrial sectors tabled off shortfalls and restore stocks.

Among the measures under consideration are substantial reductions and is widening the technology to a mount and a loosening of import restrictions could be expected shortly afterwards.

The rapid growth in textile and clothes exports, which last year achieved sales of \$1.13bn, is now intreatening to flatten out. Exhibitions at last week's industry trade the long-standing policy of substituting forced to import restrictions could be expected shortly afterwards.

However, he added that checks would have to be made by customs officials to ensure that any requests from industry did not conflict with the local integration are substantial reducwere now being forced to import

agreed to allow some 260,000 tonnes was the lack of modern looms, some units a year.

years between order and delivery, and the domestic shortage of dye-

stuffs.
One exporter said Brazil needed to buy at least \$400m worth of new

equipment from abroad to keep me textile industry competitive.

Other industries currently in talks with the Government include furniture manufacturers and shoe-makers. The latter claim that shortages of leather might reduce annual sales to the US, currently worth about 51hn, by as much as 10 per

Commerce Ministry said the Gov-ernment boped to complete its stud-ies on critical sectors by the end of tha month and a loosening of im-port restrictions could be expected

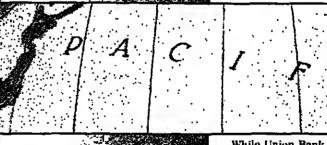
products wherever possible.

Mercedes-Benz is to invest \$250m in its Brazilian plants over

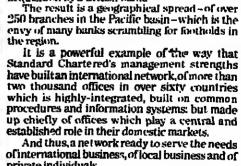


A BANK WHICH SPANS THE LENGTH AND BREADTH OF THE WORLD'S MOST DYNAMIC REGION.

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Management: US high-tech Spanish banking: takeovers 16 Survey Section III

MR BOB HAWKE, tha Australian Prime Minister, said yesterday it would be in Britain's "self interest" to apply sanctions agginst South Africa, a call echoed by President Kenneth Kaunda of Zambia wbo repeated his threat to leave the Commonwealib

Mr Hawke said on television In Sydney that he boped Mrs Margaret Thatcher, the British Prime Minister, would agree to fresh measures against the Re-public when she attended a special Commonwealth leaders meeting due to take place in London from August 3 to

August S. He said: "It would be much better if Mrs Thatcher and the British themselves could see that their own self-interests are much better served this way. Mr Hawke will join Mrs
Thatcher and leaders from the Bahamas, Canada, India, Zambia it clear that Commonwealth and Zimbabwe at the meeting, leaders should impose fresh to discuss the report of the so-called Commonwealth Eminent South Africa. Persons Groun on their mission

Ethical Investment Research and Information Service (Eiris),



pects of political dialogue be-tween black and white and made Mr Hawke said the failure of

to South Africa.

The report ruled out prosmeant Mrs Thatcher bad to

mum rates significantly below the EEC target. A total of 40

MOST BRITISH companies in these companies were paid sig-South Africa pay their black nificantly below the EEC target workers below the minimum for minimum pay. The equiva-target set by the European lent figure in the DTI report is 7.6 per cent.

report.

The report, prepared by the of the 13S companies paid mini-

and Information Service (Eiris), a cburch-backed research group, claims to be the most detailed independent assessment of pay in South African subsidiaries and associates of British companies ever published.

It claims misleading figures are published annually by the Department of Trade and Indostry (DTI) summarising returns under the EEC code of conduct for companies with interests in South Africa, most of the 135 companies paid minimum rates below the levels defined by South African research institutes as necessary for subsistence living for a black worker and hls family.

Minimum monthly pay should have been R525 (£72) to meet the EEC target in June 1988, according to Eiris. However, most of the 135 companies paid minimum rates below the levels defined by South African research institutes as necessary for subsistence living for a black worker and hls family.

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Minimum monthly pay should have been R525 (£72) to meet the EEC target in June 1988, according to Eiris.

accept that sanctions were the plans had come from the nine carla Rapoport in Tokyo only course now open. South Africans held in the wake writes: Japan will join in President Kaunda will also be at the London meeting. In a Pretoria on an alleged guerrilla television interview yesterday hase of the African National with the BBC's This Week Next Congress (ANC) near the Week programme, he said be Zambian capital, Lusaka.

was "serious" about his threat to

leave the Comonwealth should Robert Mugabe, Prime Minister the meeting not decide on fresh of Zimbahwe, criticised Britain measures against South Africa. and the US for refusing to im-However, he said be helieved that Mrs Thatcher would re-in Harare that at next month's consider her opposition to meeting of the Organisation of sanctions. They were, be sald, African Unity (OAU) he would "the lesser of two evils. propose the formation of e Sanctions will make us (the joint African force to fight black-ruled front line states in the region) suffer." But they were the only alternative to the were the only alternative to the language of the gun," be said.

"bloodbath" that would follow

A United Nations Con-

UK companies 'pay S. African blacks below target'

McKechnie

Alfred McAlpine

BBA Frank Fehr APB Industries Babcock International Pritchard Services British Petroleum

Lonhro Electronic Rentals Low & Bonar Union International

Hickson Internationa

conduct for companies with interests in South Africa.

The Eiris atudy looks at the returns of 135 British companies also failed to employ as many black analysed in the latest DTI report on the EEC code of conduct which covers the year to June 30 1985.

Eiris says at least 15 per cent, and possibly as many as 65 per cent, of the black workers in single-quate.

Most British companies also failed to employ as many black workers as would be expected from the share of blacks in the share of blacks in the start of the 122 British companies to more than 75 per giving this information employ is black.

Eiris says at least 15 per cent, and possibly as many as 65 per cent, of the black workers in lation is classified as black, only single-properties.

Bource: Eiris

R 93

Companies is inadequate.

For example, nine companies supply minimum wage figures relating to only one employee, thus making it impossible to establish the precise numbers giving this information employ is black.

Eiris says at least 15 per cent, and possibly as many as 65 per cent, of the black workers in lation is classified as black, only

National Employers Mutual General Insurance BBA

COMPANIES PAYING MINIMUM RATES AT LESS THAN HALF THE EEC TARGET

economic sanctions against South Africa if the US, Britain last month's raid by and other countries decide to impose them, a Foreign Ministry official sald at the In Harare yesterday Mr Robert Mugabe, Prime Minister weekend.

Japan bas already announced a ban on the imports of gold coins from South Africa and the exports of computers to South Africa. However, further economic sanctions would be considered if other nations imposed them, the official said.

The Japanese Government filed an official protest on Friday expressing strong regret over the recent declaration of a state of emergency by Soutb

were the only alternative to the "bloodbath" that would follow inaction.

President Kaunda put his country'a armed forces on alert at the weekend to counter what he said were South African plans to "attack Zambia massively." including sabotage of bridges which would cut off the copper mining towns. Copper accounts for more than 90 per cent of the country's axport earnings.

The information about the language of the gun," be said.

A United Nations Conservates against Apartheid, with the five-day conference, organised by the UN Special Committee against Apartheid, will review developments since the subject was last discussed in May 1981, and recommend further economic annotions is not expected to take any initiative on further economic sanctions, but will wait for the lead set out by its major trading partners. Discussions on the possible impact of further economic annotions is now being discussed at various Japanese government agencies, including the Ministry for International Trade and Industry.

Companies have been en-couraged by the DTI into think-ing that the EEC target for minimum pay is 30 per cent above subsistence levels, where-

as in fact it la 50 per cent.

In their returns, more than

a third of British companies may be comparing the previous

year's figures for subsistence living with the following year's

wage rates.

Many British companies use below-average family-size figures when reporting on how their pay rates compare with subsistence levels.

Elris also complains that much of the information supplied to the DTI by British companies is inadequate.

For example, nine companies

For example, nine companies supply minimum wage figures relating to only one employee, thus making it impossible to establish the precise numbers paid below the EEC target.

Mexicans remain silent on IMF moves

By David Gardner In Mexico City The Mexican Government was

yesterday still unable to confirm whether Mr Jesus Silva Herzog, the Finance Minister, would this week be leaving for the US to resume substantive negotiations with the IMF programme.

"The President (Miguel de la Madrid) is directing nego-tiations," said a Treasury spokesman, who added that no decision was likely before

Mexico is fast running out of foreign exchange with which to service its \$375n (£635n) foreign debt, as a result of this year's oil price collapse and in the absence of any new agreement with its foreign creditors.

However, hopes have risen in the past week that it may soon reach agreement in talks with the IMF which began last autumn.

Mexico is seeking a flexible, 18-month programme with the IMF which would, for example, allow it to bring its budget deficit down from this year's expected 12 per cent of GDP to around 6 per cent by the end of 1987, rather than setting what it regards as momeetable targets for this year.

All Mexico's senior Cablnet Ministers, furthermore, are adamant that the country's commercial bank creditors must make concessions which would alleviate Mexico's debt

would alleviate Mexico's debt service burden.
Talks with the banks will not begin until an IMF agree-ment is tied up, though Mr Silva Herzog said in an inter-view at the end of last month that Mexico would go to the banks with or without a deal with the IMF.

with the IMF.

The finance minister's remarks followed a spate of hardline declarations by senior ministers and the president, which seemed to be preparing the political ground for a moraterium on payments by incicting that

ground for a moraterium on payments by insisting that Mexican debt service walld have to be adjusted to the country's capacity to pay.

The government has now moved to qualify these remarks. Mr de la Madrid gave a studiously calm televised interview last week, in which he said that "until now, we have not thought it. more, we have not thought it, in the country's interest to default on our foreign obligations."

Syria cancels Iraq meeting

SYRIA has cancelled possible reconciliatian meet-ing with Iraq because of Iranian pressure, the Al-Seyassah newspaper reported yesterday, AP reports from

yesterday, AP reports from Kuwait.
Citing Arab sources in Lebanon, the right-wisg paper said the cancellation—first reported as a postponement—was decided a few hours before the foreign ministers of the two neighbouring Arab powers were to have met at their border last Friday.

The Iranians threatened

"The Iranians threatened Syrian President Havez Assad to create problems (for Syria) in Lebauon if he pursued his rapprochement plans with the Iraqis," the paper said.

Reagan presses Gorbachev to resume plans for summit

PRESIDENT REAGAN has insisted that the Soviets have PRESIDENT REAGAN all all all and the Soviets nave written Mr Mikhail Gorbachev. already violated Salt 2, prothe Soviet leader, a conciliatory mised "restraint" in deploying The letter, delivered last week

by Mr Artbur Hartman, the US that he wants erms reduction Amhassador in Moscow, proposed an early meeting, perhaps in Europe, between Mr George

letter pressing for a resump-tion in planning for a new linked restraint with Soviet superpower summit. The President has insisted

m Europe, between Mr George
Shultz, the US Secretary of
State, and Mr Eduard
Shevardnadze, the Soviet
Foreign Minister. The lwo were
scheduled to meet in Washington in May to plan for a US
summit this year, but the
Soviets cancelled the meeting
after the April 1S American
bombing of Lihya.

Mr Gorhachev, according to
Press reports, has yel to respond
to Mr Reagan's plea because
of confusion over the President's
stance on arms control.

The Reagan initiative comes
at a time of widespread controversy over his decision to
abandon the limits on the Salt 2
strategic arms treaty. Administration officials have variously Wednesday the Soviets pre-

Leading economist named **Bank of Israel governor**

BY LYNNE RICHARDSON IN TEL AVIV

nowned as the architect of Israel's successful economic recovery programme, has been named as governor of the Bank of Israel to replace Dr Moshe Mandelbaum

Mandelbaum. Dr Mandelbaum stepped down from the top post of the central bank after being severely censured in the final report into the bank share scandal, which rocked the Israeli economy in the coalition force.

October 1983.

The commission of luquiry into the near-collapse of the banking system, headed by Justice Moshe Beijsky, recommended the dismissal or resignation of Dr Mandelbaum along with the beads of the four commercial banks.

along with the beads of the four commercial banks.

Prof Bruno, 54, lectures at the Hebrew University in Jerusalem and according to the Cabinet statement announcing his appointment: "He is an expert in economics of the highest magnitude." His candidacy was unopposed, although

PROF. MICHAEL BRUNO, re- the name of Mr Adiel Amora'i.

leanings towards the left and is involved with the Peace Now movement, is deemed acceptable to the right-wing Likud partners in the coalition Government because of his lalssez-faire

The new governor will be .. . trying to promote his aims, stated on his introduction of the economic stabilisation plan last July, of restraining government spending and initiating changes in the capital market, after achieving success with the

Debt rescheduling deal sought by Ivory Coast

BY PETER BLACKBURN

to become the first black African country to obtain an annual rescheduling of official debt when talks open in Paris on

The talks will test the willingness of western governments to ease rescheduling terms so as to accalerate economic recovery in sub-Saharan Africa.

The Ivory Coast is one of only two sub-Saharan states — with Nigeria—included in the Baker plan to stimulate economic recovery through growth in 15 middle-income developing countries.

A multi-annual rescheduling would ease the execution of a relief an new five-year development plan recovery.

THE IVORY COAST will seek due to be adopted soon and frees resources to achieve an annual 5 per cent growth, according to Ivory Coast officials.

The country has an external debt of CFA F6bn (£11m) and a population of less than 10m. This makes it one of the world's most indebted countries in per

capita terms.

Aided by a record cocoa crop last year it is starting to emerge from a five-year recession but a heavy debt arrice burden could slow economic recovery.

economists sey.

The Paris club rescheduling is the final element in a package of measures to provide debt relief and promote economic

Punjab police seek 40 'hardcore rebels' POLICE CHIEFS In the punjab's demoralised police northern Indian state of Punjab, where more than 150 people have been killed in the past two months, believe that about 40 mement, by local politicians activities from members of personable for organising the violence carried out by over 4000 Sikh extremists, many aged between 18 and 25. Extremist violence has increased in the past sum of the past sum of the past sum of the politicians and political politicians and p

monthly pay

R257

three and killed two.

"But we bave to recognise that terrorism cannot be wiped out, as the west has learned. It can only be controlled and brought under manageable pro-portions. Our aim must be to motivate the policemen in the local stations, they are our cut motivate the policemen in the failure to meet next Saturday's local stations, they are our cut-ting edge, so that the terrorists surge of killings.

Punjab next Saturday of Chandigarh, at present the joint capital of Punjab and neighbouring Jaryana, and a planned parallel transfer of Punjab villages to Haryana.

Mr Ribeiro aays he does not helieve that the handover of Chandigarh on the June 21 deadline set by Mr Gandhi will significantly help to solve the problem of the violence. But it is widely thought here that a failure to meet next Saturday's

Bahrain threat to offshore banks which pull out

BY CATHY EVANS IN DUBAI

Finance Minister, has said.
In a statement published by
the island's Gulf Daily News,
the minister declared: "We do not want to be milked by hit and run operators." The ministar's threat followed

an announcement by two more offshore banks in Babrain, Kredietbank and the Bank of Nova Scotla, Ibat they intend to close down operations, resulting in the loss of 24 jobs. bave experienced problems in
Officials of the Brussels bank negotiating a retrenchment of
last week said they would their operations in Babrain, last week said they would return to Bahrain if the busi-

FINANCIAL TIMES

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changes to Financial Times.

BANKS which decide to pull shortly as the business season out of Bahrain will not be goes into its customary summer allowed to return in future, bull. Banks say the decline in the mr Ibrahim Abdul Karim, business opportunities in the goes into its customary summer lull. Banks say the decline in business opportunities in the area and the lack of legal codes have contributed to the decision to close operations.

However, Mr Karim said:
"They cannot blame all their
problems on the Middle East and Babrain in particular. Debts incurred here are a small fraction of their global downturn in business."

return to Bahram it the business climate improved.

These departures follow a nations. Citibank was recently string of similar decisions by obliged to pay over £1m (657,000) in compensation to shore banks to trim operations in the Gulf. Further departures decided to close the bank's dealing room. particularly over the question of redundancies among Bahrain

Qatar, Bahrain in pullback

QATAR AND Bahrain com-pleted a simultaneous troop withdrawal from diaputed border areas yesterday, Reuter reports from Doha.

An authoritative source sald Qatari forces withdrew from the Fasht al-Dibal reef midway between the two countries, while Bahrain pulled its troops hack from the Hawar Islands close to the Qatari coast. The withdrawals were supervised by a team of obsarvers from the six-nation Gulf Cooperation Council (GCC).



Notice to shareholders and bondholders

Pursuent to the resolution adopted at the Extreordinary General Macting on 8 May 1986, the Company's slam capital is being increased by Lit. 76,009,444,000 by means of an issue of 76,009,444 new non-converbible zavings eheres of Lit. 1,000 nominel such, resking to dividend as from 1 January 1986, to de offered on an option besis to shoreholders and holders of "SNIA 8PD 10% 1985-1993" ponvertible boads at the order of Lit. 750 per ehere including a greenurs of Lit. 750, at the late of one new share for each 6 old ordinary or convertible govings charge held, and of 2 new eheres for each 21 convertible boads

et the crice of Lit. 2,750 set share including a gremiure of Lit. 750, at the late of one new ahare recommended of cricery convertible envirage charge shall, and of 2 new shares for each 21 convertible bonds outstanding.

With all other provisions of Law No. 216 of 7. June 1974 remaining in force the non-convertible savings shares to be Issued will be slightly for a preferential dividend of 6% of their liges value, 3% ment than the dividend on the ordinary shares.

The savings shares will be beary instruments unless otherwise requested by the shareholder. Shareholders and holders of convertible. "SNIA BPD." bonds who intend to exercise the option right conferred upon than should lodge that sillorment applications, value the appetual forms provided by the Company, at the Combiney's difficts or stress the counters of the banks insted below during the period from 17 June to 16 July 1966, after which dete they will lapse, enclosing with their societies not converted the company of the company of the converted savings always.

Coupen No. 60 detached from the certificates representing convertible sounds 1965-1993; which will set so option warrants.

Payment of Lit. 2,750 for each naw savings ahere subscribed must be made on subscription. Holders of cartificates representing old Lit. 600 nominal shallows and of provisional certificates representing convertible savings shares who wish to exercise their aption rights about apply to the office of SNIA SPO S.p.A.. Vie Sorgonuovo 14, Milan, 101:

I reverse shore spirt in respect of the old shares into shares of Lit. 1,000 nominal (3 sheres for each 5 old shares of Lit. 600):

Or sterralively

The previous controlles to be replaced with permanent certificates representing the sevings shares. Will be put en the market.

Shere and beocholders should apply to the Company or to the following authorized depositions to carry

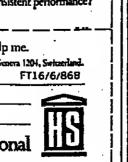
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Moscow sacks two managers of Chernobyl plant

Chernobyl atomic power the accident, it said the party station have been sacked for incompetence, the Communist Party daily newspaper Pravda said yesterday, the first disclosura by the Soviet Union that it has punished section.

This may refer to heavy criticism inside the Soviet

said yesterday, the first disclosura by the Soviet Union that it has punished senior officials held responsible for the world's worst civil nuclear accident on April 26.

Mr V. Bryukhanov, the director of the plant, and Mr N. Fomin, the chief engineer, were sacked at e meeting of the Kiev region Communist Party called to discuss the probtems traused by the accident. "They did not correctly assess what had happened and take the proper measures to organise efficient work everywhere to bring to an end the consequences of the accident," Pravada said.

Situation,

This may refer to heavy criticism inside the Soviet Union and abroad of the slowness of the evacuation and the failure of the local authorities to issue warnings to people in Kiev, the capital of the Ukraine, about the dangers of radiation until 10 days after the accident. Mr Boris Shcherbina, the head of the commission investigating the accident has already said that the situation he found at Chernobyl was different to that described to him in Moscow immediately after it had occurred. He strongly implied that local officials had failed to assess the seriousness of what had occurred.

The newspaper said the two men had failed to provide firm leadership or discipline and showed "irresponsibility and showed "irresponsibility and mismanagement," it also disclosed that Mr R. Solovyov, deputy director of the plant, abandoned his post at the tima of the accident and other senior technicians and shift leaders had left the plant,

Pravda said the new head of the plant is a Mr E. Pozdyshev. It quoted him as saying "the goals are clear. The problems are known, and it is time to get on with the job."

THE two men in charge of the In the immediate aftermath of

Mr Vlacimir Sheberbitsky, the Communist Party leader in the Ukraine and a Polithuro member since 1971, has been mentioned saldom in the press since the accident and it is possible that he will be held responsible for the mishandling of the eccident.

But although each and many although the saldom and the

But atthough state and party officials in the Ukraine may have mishandled measures to cope with the accident, diplo-It quoted him as saying "the goels are clear. The problems are known, and it is time to get on with the job."

The meeting in Kiev also criticised the Communist Party members at the plant, saying they could have done more, and the goeldent, diplomats point our that the seriousness of the Chernobyl accident, diplomats point our that the seriousness of the Chernobyl accident, diplomats point our that the seriousness of the Chernobyl accident, diplomats point our that the seriousness of the Chernobyl accident, diplomats point our that the seriousness of the Chernobyl accident, diplomats point our that the seriousness of the Chernobyl accident, diplomats point our that the seriousness of the Chernobyl accident, diplomats point our that the seriousness of the Chernobyl accident was known immediately in commission to investigate the causes was appointed on the light-ranking commission to investigate the causes was appointed on the high-ranking commission to investigate the causes was appointed on the high-ranking commission to investigate the causes was appointed on the high-ranking commission to investigate the causes was appointed on the high-ranking commission to investigate the causes was appointed on the cause was appointed to the cause was appointed.

Oslo tax hurdle cleared

THE MINORITY Labour Gov-erument of Ms Gro Harlem Brandtland, which last month replaced the minority Con-servative-led coalition of Mr

servative-led coalition of Mr
Kare Willich, has wen the
first reund of its struggle to
stay in office.

In a deal with the coalition's two junior partners,
finalised on Saturday, the
Labour Government ensured
a Starting (Parllament) Labour Government ensured
a Storting (Parliament)
majority for an emergency
austerity apckage—tax increases and spending cutsneeded to cool down the
country's over-heated cean-

Mr Willich's Government resigned when parliament voted against a proposed petrol tax increase. The Conpetrol tax increase. The Con-servative Prime Minister had made approval an issue of confidence but lost the vote when the two MPs of the tiny right-wing. Progress Party, which usually backed the coalition, voted with the op-

A compromise agreed at the weekend and due to be put to the vote tomorrow provides for a rise in the tax on petral and oil, as well as on beer, wine; spirits and tolarce.

The net tightening effect

Tuna price collapse poses crisis for EEC

A DRAMATIC collapse in the trying to settle a potentially cultural counterparts they are world price of tuna has created explosive dispute between generally set at rock bottom a new fish crisis for the EEC. France and Spain over fishing prices and cost relatively little.

Decisions to be taken this rights near the French Basque The whole CFP cost a mere 1985 and May this year quotes in the trying to settle a potentially cultural counterparts they are strength of the American cursular supply raw fish to the processing factories of Dakar. The processing to be taken this rights near the French Basque The whole CFP cost a mere 1985 and May this year quotes in the trying to settle a potentially cultural counterparts they are strength of the American cursular supply raw fish to the processing to the processing to the control of the American cursular supply raw fish to the processing to the control of the American cursular supply raw fish to the processing to the control of the American cursular supply raw fish to the processing to the control of the American cursular supply raw fish to the processing to the control of the American cursular supply raw fish to the processing to the control of the American cursular supply raw fish to the processing to the control of the American cursular supply raw fish to the processing to the control of the American cursular supply raw fish to the processing the control of the American cursular supply raw fish to the processing the control of the American cursular supply raw fish to the processing the control of the American cursular supply raw fish to the processing the control of the American cursular supply raw fish to the processing the control of the American cursular supply raw fish to the processing the control of the American cursular supply raw fish to the processing the control of the American cursular supply raw fish to the processing the control of the American cursular supply raw fish to the processing the control of the control of the control of the control of the contro ermen, almost certainly run. involved.

Decisions to be taken this rights near the French Basque week in Brussels look like port of Hendaye and elsewhere Ecu 150m (£95.7m) last year, a clearing the way for one of is embrolled in an international tiny fraction of the Ecu 21bn the most expensive support row with Canade in which swallowed up by the Common programmes for European fish- Iberian boats are principally Agricultural Policy.

European tuna fishing is contains a potentially greater dominated by Spain and France Community commitment in —jointly they employ about times of distress and was the cations, EEC relations with account for a little over 10 production last year's price fixing negotiations.

The tuna regime, by contrast, contains a potentially greater dominated by Spain and France Community commitment in —jointly they employ about times of distress and was the subject of particularly tough regotiations by the French at world production last year's price fixing negotiations.

1985 and May this year quotes for the most widely traded tuna The Commission, meanwhile to Ecu 919 per tonne.

agreement was extended until the end of last month, but in the absence of successful nego-

is irritated that it suddenly faces having to support a sector has been a break in the bilateral prospered in recent years. It is fishing agreement between the EEC and Senegal. Due to expire at the end of April, the old overproduction and is examinated the examination of the CAP in encouraging overproduction and is examinated the examination of the cap in the cap in the cap in the examination of the cap in the cap overproduction and is examin-ing ways of ensuring that tunk is not now simply dumped on the Community at inflated

The tuna problem is a further illustration of the increased pressures on the Common to be approved this week have from the accession this year of Spain and Portugat (who between them bava doubled that agreed by the EEC's fishing fieet).

The support measures likely to be approved this week have the common to day in a decision by the French to day in a decision by the French to move part of its tuna fleet only started to hit Europe herd in the accession this year of the cleavant section of the CFP. Fish intervention schemes in the last 18 months. With between them bava doubled that agreed by the size of the EEC's fishing fieet).

The slide in prices — which began on world markets in mid in a decision by the French to move part of its tuna fleet only started to hit Europe herd in the accession this year of the Attantic to the Indian Ocean, from where they have recently been refusing to meet the Community's obligation to the Community's obligation to the tuna regime.

Refaat El-Sayed returns as head of Fermenta

MR REFAAT EL-SAYED, the con- biologist. troversial majority shareholder of the new post of group chief execu-

months after he resigned as manag-ing director when it was revealed he had lied to investors about his academic credentials as e micro-

Mr Ove Sundberg, formerly ma-Fermenta, Swedish biotechnology naging director of KemaNobel, the and chemicals group, is taking back the leadership of the company in over as Fermenta managing directors. tor in February to try to halt the crito remain as managing director of

The company is forming e new from the Stockholm Stock Ex-group executive committee consist-ing of Mr El-Sayed, who will also re-"inexcusable" breaches of its listing the stock exchange and the inexcusable of the its activities.

menta board chairman and also executive deputy chairman of Electro-

Mr El-Sayed's return to lead the sis of confidence in the company, is executive management comes only two weeks after the company re-ceived the heaviest fine possible

In its judgment on Fermenta, the stock exchange board delivered a stinging critique of the manner in which Mr El-Sayed, as managing director, had issued selective financial information, and of the way the company's release of information had created a "misleading" picture

main deputy chairman, Mr Sund-berg and Mr Gosta Bystedt, Fer-pulsion from the bourse. move the threat of expulsion from Fermenta and said it would re-examine at a later date the company's

> The board of the stock exchange said it had stopped short of ordering the expulsion of Fermenta part-ly because of a pledge from Mr Elreduce his influence in the compa

Lisbon sets 4% ceiling on bank interest rate

Portuguese Financa Minister, has forbidden banks to pay customers more than 4 per cent interest on current accounts. The measure follows last mooth's opening of two privately owned highly competitive commercial banks, Banco Comercial Portugues (BCP) and Banco de Comercia e Industria (BCI).

The banks, breaking the grip of nationalised institutions on retail banking, offered interest ranging from 6 to 11 per cent on current accounts with average annual balances of Es 300,000 to Es 1m (£44,000)

or more.
The Finance Minister, a right Government which has regularly vowed its commit-ment to market forces, claimed that the restrictions on interest were needed to "avoid market turbulence and distortion be-cause there is no existing legis.

MR MIGUEL Cadilbe, the lation that lation that grants equal competitive conditions to all

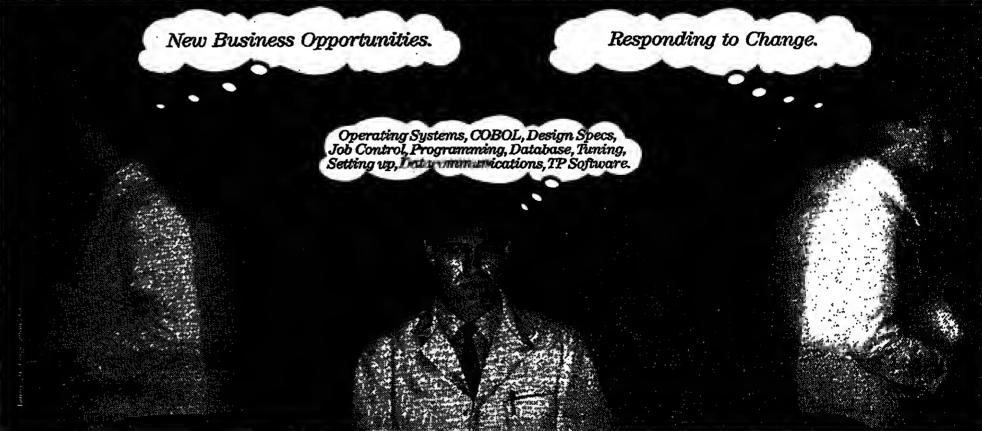
The move has been interbranched and financially con-strained nationalised banks stranged nationalised names from the competition new private banks can practise with their automation, small, highly-irained staff, freedom from the bad debits that weigh on nationalised banks, and strong contest baco. _capital base.

Of the eight nationalised com-mercial banks, only one, Banco Espirito Santo, is highly profitabte. The others range from reasonably solid to very weak.

generally only paid | per cent. The Finance Ministry's move is the second since 1985 that the authorities have sought to weaken competitive pressure on national banks.

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applications or upgrade existing ones.) After all, the faster DP staff can it normally takes. create or change programs, the more

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Using a system developed by Infact, the research wenton to show Burroughs, hundreds of businessmen that it took nearly 3 times as many pro- are finding their computers are giving gramming and systems staff and over them a genuine, competitive edge. This

as required on Burroughs' computers. Quite simply, LINC allows twentieth of the time.

(Thus freeing the others to write new Burroughs' users to develop new So if markets change or your Reynolds on 01-750 1420. Or write to oplications or upgrade existing ones.) solutions in up to one tenth of the time company expands or even merges, for him at Burroughs, Heathrow House,

business information you can extract Spa Building Society, wanted to convert years. Or if foreign competitors start from your computer. And the better to a real time database system in the nibbling at your margins, you can act your computer can serve your busi- shortest possible time. As Bob Neill of before any real damage is done.

the Society says: "We thought a time scale of three years would be needed. Aluminium, said recently: "We had esti-With LINC we were ready in four

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example, you can change your system Bath Road, Hounslow, TW5 9OL. FACT: One of our clients, Learnington in months, or even weeks, rather than

FACT: Eric Holloway, of British Alcan mated a conventional system would take six man years to develop and implement, with LINC we were up and running with a working system in four

When you think how competitive



first slice of \$1.4bn snipbuilding contract of policy changes designed activity. The shift in approach is a radical one for a country

BY YOKO SHIBATA IN TOKYO AND ANDREW FISHER IN LONDON

JAPANESE AND French ship. Also in the running are Ishikain what is likely to be the world's biggest series of mer-

win at least the first two con-tracts for the \$200m vessels after tenders from Mitsuhishi Heavy Industries and Mitsui Engineering and Shipbuilding. Kawasaki Heavy Industries is in line for the third contract.
CSO said in Melhourna the cso said in Melhourna the first orders for the liquefied natural gas (LNG) ships would probably be placed in July. The consortiuma comprises British Petroleum, Shell, BHP, Woodside, Chevron, Mitsui, and Mitsubital and Comprises and Compression of the compressi

SHIPPING REPORT

Tanker sales follow rise in oil demand

TANKER SALES dominated huyer of ships, is now reported the second-hand ship market to be taking its first vessel out last week, after the rise in demand for oil triggered off by bought a ULCC of 388,000 dwt, tha fall in prices, Freight rates the Esso Le Havre for around the bought and little the second formula to the second form

More and more tonnage is being hrought out of lay-np berths around the world and ships which were previously thought to be unsaleable are now finding huyers.

One such vessel is the Set's bello, a ULCC of 322,400 deadweight tons, three years old and built in Portugal. She is reported to have been sold for around \$14m compared with the \$50m which has been a speculative started to boost demand. These vessels could be absorbed fairly rapidly. After rising last month from Worldscale 25 to around Worldscale 25, the rate for a 250,000 dwt cargo from the Gulf to the West bas now settled down.

On the dry cargo market, Denholm Coates, the UK ship-broker, reported little change in the low level of rates. The grain rate from the US Gulf to Japan reached a new seven-year low of \$8.50 a ton.

yards are competing to huild wajima-Harima Heavy Indus-seven gas ships for an inter-tries (IHI) of Japan and two national consortium worth a Freoch yards, La Ciotat and total of about \$1.4bn (£921m) Alsthom Atlantique. The LNG will come from Australia's North West Shelf,

chant sbipbuilding orders.

The ships will be ordered in stages by Central Shipping Organisation (CSO), the Australian-based consortium Australian-based consortium case from the same of organisation (CSO), the Australian-based consortium which will ship gas from Australia's North-West Shelf to Japan.

Japanese yards look ready to Japan from it cal reasons, severs! LNG projects around the world bave been shelved in recent years and 23 LNG ships were laid up at the end of 1985.

Tha prospect of the orders, using technology which has overtaken that of earlier LNG vessels, comes at a time of acute crisis in world shiphuilding, with yards around the world contemplating further capacity and joh cuts, or

naturai gas (LNG) ships would probably be placed in July. The composition comprises British Petroleum, Shell, BFIP, Woodside, Chevron, Mitsui, and Mitsubishi and Co.

Last autumn, CSO asked for tenders for the first two ships.

Japan likely to win | Concern over Kenyan investment changes

BY MARY ANNE FITZGERALD IN NAIROB

INVESTOR confidence in Kenya has faltered following a series whose free-enterprise attitude has made it e showcase of capitalism in black Africa.

The changes have also un-nerved the expatriate business community, who interpret the spate of new regulations as a denial of the key role they hava played in building a post-independence manufacturing The move by President Daniel Arap Mol is in response

to internal political pressure from an increasingly dissatisfied electorate. There is a large pool of Kenyan unemployed and the country has one of the highest population growth rates

in the world.

Resentment of the strong European and Asian influence over hosiness activity has intensified as the fortunes of Kenyan Africans have declined. The 70,000-strong Asian com-The 70,000-strong Asian common to indigenous Kenyans. hanks.

"As it stands, this clearly
quarter of economic output.

In the latest reaffirmation of There is a lot of competition more state development hanks. hanks.

"As it stands, this clearly
won't attract new investment.

When the state development hanks.

There are few partnerships with African entrepreneurs.

Britain underwrites roughly



economy in the hands of African citizens, President Moi decreed on June 8 that foreignars entering into joint ventures must give a control-ling interest of 51 per cent or

countries will get them," said Mr Vincent Harding, chairman of the Incheape Mackenzie

Mr Mol's statement is at odds with the country's foreign investment statute. The statute provides no distinction between foreign and national investors in industry, although domestic commercial borrowing regula-tions favour companies with

There are no restrictions on the percentage of foreign equity allowed or on capital transfers abroad. Unlike many other African countries, Kenya's central bank sanctions dividend and management fee remittances relatively quickly.

More than 180 multinationals,
mainly from Britain, the US
and West Garmany, have a \$1hn

stake in the country.

About half of these chose joint ventures with the public sector, usually in the form of minority participation from one or more state development hanks.

terms of value.

Mr Moi bas made several

allusions to "indigenisation" in ating in Kenya, they said. "The recent speeches. Last week he harometer is swinging agains promised to accelerate the ns," commented one company. phasing out of the large expatriate workforce and to establish a taskforce to supervise the handover of enterprises to African Kenyans

Over the past decade the number of foreigners working in Kenya has been halved to 9,000, the great majority of whom are in managerial positions.

It is unclear bow or when the 51 per cent ruling will be applied since no clear guide-lines have been issued. When asked for clarification when asked for claim calon on the equity rolling, Mr Adam Ali, managing director of the Investment and Advisory Promotion Centre, said: "I don't know anything about it." The state-run organisation is charged with advising potential foreign investors.

foreign investors. Foreign businessmen have expressed fears that the decree will usurp their control over dividend declarations and

companies and government officials in the developing world

to the cause of free trade in services is to be made by Western groups of companies.

It was decided after a week-

end meeting here to invita Third World representatives to

attend a conference towards the end of the year, posssibly in South-East Asia or Japan.

One aim of the Western groups, hased in the US, UK and Sweden, is to alert companies — in rich and poor countries—to the rapid approch of global negotiations in which trade in "invisibles" may he

They want to convince govern-

ments bostile to the prospectments bostile to the prospectof deregulation that it will be
to the direct benefit of less
daveloped countries (LDCs)
and not only to the US, EEC
and Japan. It would also, they

say, give an extra boost to the world economy of the next

Campaign hopes to end

BY CHRISTIAN TYLER, TRADE EDITOR, IN STOCKHOLM

barriers to services

for the same funds and other balf the foreign investment in boardroom decisions. It also sion among multinationals oper harometer is swinging against Diplomats and businessmen

pointed out that the policy shift could damage Kenya's chances of long-term recovery. Economists are predicting a \$120m halance of payments surplus for 1986 in the wake of exceptionally good coffee and tea recepits, but the momentum for growth will not be maintained in the absence of continued capital formation, they said.

Despite the government's desire to attract offshore capital, foreign investments has stalled foreign investments has stated since the 1970s when a number of multinationals came to Kenya in the erroneous belief they would have a regional market among member states of the now defunct east African community.

There was a minor resurrence

There was a minor resurgence last year in the oil exploration sector, but this was offset by the divestment of more than 20 US companies over the past

of weaker competitors.

Geneva.

This criticism has already been levelled at the US by some poorer nations. Largely due to US private sector pressure.

the subject is, however, being informally discussed by a group in the General Agreement on Tariffs and Trade (Gatt) in

Ministers of the 90 Gatt mem-

Peking in space talks with US company

CHINESE ASTRONAUTICS officials have discussed with the Hughes Aircraft Company the possibility of jointly developing a satellite launching pad in Hawaii for the launch of US civilian satellites, the official Chinese news agency, Xinhua, reported yesterday.

The report said the unusual proposal was made by the presi-dent of Hughes Aircraft, Paul S. Visher, and iovolved the establishment of a launch facility for the use of Chinese rocket carriers and US satellites. Not surprisingly, with China having just launched itself oo the satellite market, the pro-posai has received a "positive response" from the Chinese side, and "negotiation on related substantial questions between both sides is expected to be held soon," the report said.

An industry observer in Peking said the Chinese would he particularly keen to develop their satellite technology, which is far behind their launch technology, while Hawaii appeals to Hughes as it would give the company much more give the company much more control than a similar project

control than a similar project in China.

Meanwhile, officials of China's Great Wall Industry Corporation (GWIC), an offshoot of the astronautics ministry, and Tere-AN EFFORT to mobilise private strategy to trade negotiators, leaders of the campaign said yesterday. sat Incorporated, a New York-based company, announced at the weekend that they had signed a satellite launch reser-The weekend conference was hosted by the Swedish coalition of service industries and was supported by the US body of the same name and by the Liberalisation of Trade in Services Committee from the City of London. vation agreement.

The agreement covers the launch by China's "Long March Three " rocker of two satellites, Westar Six and Palapa B, which were retrieved from faulty orhits by the US space shuttle in 1984 and are held by Lloyd's Underwriters. Teresat has been negotiating their purchase from Some members said they feared that, without LDC parti-cipation, the three groups would be aeen as merely seeking to secure better access to unde-veloped markets for strong multinationals at the expense

Lloyd's. China has given a discount of ahout 15 per cent to Teresat in a bid to establish Itself on the satellite launch market

The first of the two satellites

is due to be launched in the last quarter of next year, while the second is expected to put into orbit six months later. However, despite numerous recent statements to the condecade.

A prerequisite for successful negotiation to remove national barriers is that service companies themselves should understand the subject better and should present a coherent ministers of the 90 Gatt member to meet the countries are due to meet in Uruguay in September to lannch a global trade negotiation. They will again face the controversial question of the subject better and should present a coherent the agenda for the first time.

Ministers of the 90 Gatt member terest statements to the contract of the statements to the contract of the first time.

Bush blames Congress on tariffs

BY NANCY DUNNE IN WASHINGTON

US VICE-PRESIDENT George Bush, attempting to defuse trade tensions in Canada, has hlamed Congressional pressure for the Administration's decision to protect US cedar products producers. As if to prove his point, Congres was husy hack in Washington pushing for more tough action against alieged Canadian trade transgressions.

The vice-president said:
'Those who are pushing antitrade measures in both countries are practising the politics tha fall in prices. Freight rates remained firm, but showed little further movement.

Galbraith's, the UK shipbroking company, reported an active week for VLCCs and ULCCs (very large and ultra large crude carriers) in the sale and purchase market.

More and more tonnage is being hrought out of lay-np the first ship has been around the first ship has been laid up for more than three years.

Galbraith's estimated that against another, one worker against another, all fighting for ULCCs was available in the Culf for June shipments, far less than in previous months before the oil price slide started to boost demand.

These vessels could be laying trade measures in both countries are practising the politics of envy—pitting one industry against another, all fighting for The Administration imposed stiff tariffs on imported cedar products after a six-month instantial trade measures in both countries are practising the politics of envy—pitting one industry against another, all fighting for products after a six-month instantial trade measures in both countries are practising the politics of envy—pitting one industry against another, all fighting for products after a six-month instantial trade measures in both countries are practising the politics of envy—pitting one industry against another, all fighting for products after a six-month instantial trade measures in both countries are practising the politics of envy—pitting one industry against another, applies of envy—pitting one industry again vestigation found the US industry suffering, he said. "If we don't demonstrate good faith in enforcing our existing trade laws, we risk inviting sterner medicine from Congress." Congress."

Congress."

Meanwhile, Republican
Senator John Danforth, chairman of the international trade
Subcommittee, was expacting
from Mr Clayton Yeutter, the
trade representative, a commitment to take a tough stance on
Canadian trade policies on

Partners

printed materials, said to be hurting US exports.

Mr Yeutter said the US would put the issue at the top of its negotiating agenda in the freehurting US exports.

Mr Yeutter said the US would put the issue at the top of its negotiating agenda in the freetrade talks. If these efforts failed be would pursue "whatever additional actions might and Canada's copyright laws, ever additional actions might and Canada's tax code did not allow advertisers to deduct the dispute, including new legislation. cost of commercials placed in foreign markets.

Elsewhere in the Senate,
Senator Pete Wilson, a California Republican, asked the
Federal communications commission (FCC) to deny Canada already agreed.

The proposed system requires
both countries to allocate the
same apectral frequency, and
the Canadian Government has

World Economic Indicators INDUSTRIAL PRODUCTION

		(1980 =	100)		% change over
	Apr. 86	Mar. 96	Feb. 86	Apr. 85	hes.
	115.2 Mar. 36	115.0 Feb. 86	115.7 Jan. 86	114.3 Mar. 85	+0.8
	200.2	100.8	100.7	100.8	-0.6
	161.7	98.8	97.9	98.6	+2.5
	109.3	109.4	706.1	707.6	+1.6
ny	162.0	106.7	706.2	101.7	+0.3
	120.7	721.4	121.3	718.6	+1.7
	Jan. 86	Dec. 85	Nov. 85	Jan. 85	
•	707.5	100.4	709.0	108.2	-6.2
	105.3	104.3	109.7	98.7	+6.7
		Soa	roe (except L	(S. Japan):	Eurostat ·

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CHEOT

under July 16 1999

seeking water flotation format

THE GOVERNMENT is facing difficulties in finding a formula for privatising the water industry that will retain the support of the regional water authorities in England and Wales.

the exercise will be too big for the market to swallow, said one advisor.

Another option also being examined is to have two or three batches of sales rather than individual statistics.

cess.

The original intention, once the necessary legislation is passed in the next parliamentary session, was to float the water authorities off separately from the autumn of 1987, probably starting with Thames Water, the largest and most profitable.

Most of the authorities were unhappy with this, however, as it advocate of privatisation among the would mean that the less attractive industry's leaders, argues that the authorities – et least half – could be authorities will operate as separate, authorities – et least half – could be caught by the timing of the next general election and left in limbo.

A radical option put forward by the Water Authorities Association, the industry's trade body, is for all of them to be floated at once.

and Kleinwort Benson for seven of the authorities. No decision will be reached for some time, but the initial findings are not hopeful.

with e multiple flotation are immense. We do not know whether the stock market could cope physically with 10 share epplications, in one, or whether the sheer scale of 1987. with e multiple flotation are im-

The flotation of the 10 authori- uel flotations, but this would again The flotation of the 10 authorities, which should produce between £5bn and £7bn for the Treasury, is the most complex and contentions of all the Government's privatisation proposals, and the backing of the industry is essential for its success.

The flotation of the 10 authorities would again mean that some authorities would be privatised before the next general election and others left uncomfortably in the public sector. The latest time that Mrs Margaret Thatcher, Prime Minister, can call a general election is the early summer of 1988.

mer of 1988. The majority of water authorities are in favour of a multiple flotation but some, especially Thames, will go along with the idee only if it means no delay for its own flota-

tion.

Mr Roy Watts, chairman of Thames Water, and the most vocal. independent companies after flota-tion, and should, therefore, be treat-ed on their individual merits.

He fears that the major problems of debt and capital investment fac-ing some authorities could adversely affect the sale of Thames.

The idea, not opposed by the Government in principle, is being explored by merchant bankers J. Henry Schroder Wagg on behalf of the Department of the Environment of the Environment by the approach of a general electric state of the sale of Thames. Whatever formula is chosen the Government remains totally committed to privatisation of the industry, despite the difficulties, created by the approach of a general electric state. try, despite the difficulties, created by the approach of a general elec-

The logistic problems associated

Bid defence shows £9m Aitken Hume losses

BY TERRY POVEY

AITKEN HUME, the financial services group, is taking a calculated drawals from unprofitable areas.

Also remaind will be a 50m union. confidence with its defence docu-ment against the £78m all-share bid from Mr Nick Oppenheirus Trans-

wood Group!"
Aitken Hume admits difficulties last year, but argues that it has taken the three critical steps - man-agement has been changed, strin-gent financial controls (including more prudent accounting for profits) introduced and a new strategy no profit forecast for 1988-87.

Also revealed will be a £9m series of trading, exceptional and ex-traordinary losses for the year to March, plus the passing of the final dividend. When the interior results were reported in November, earnings per share had dropped from 13.1p to 1.2p but an interim payout of 2.5p was made.

The defence document contains

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Government still Airline unions to tackle minister CBI puts on losses caused by Libya raid

to cut 1,000 jobs in response partly to the repercussions of the US bombing raid on Libya.

BCal suffered from both suspenist reprisals. Unions say that the Government, which backed the US

The unions will today also be raising the industry's more general problems, including over-capacity and the need for expenditure on tighter security against ferrorism.

UNION LEADERS will today meet
Mr Michael Spicer, Aviation Minister, to protest about the impact of
government policy on the airline industry.

The meeting, the first held at
such a level for several years, follows the decision last month by
British Caledonian Airways (BCal)
The unions will today also be
Taising the industry's more weneral
The meeting will today also be
Taising the industry's more weneral

BCAL it on secretary of the Transport and
General Workers' Union, said yestarday. "One of the things we bave
en't done enough of is knocking on
ministers' doors. This is the first
meeting we have had for some time,
but it won't be the last."

BCAL is expected to announce on
Wednesday that it has easily

Wednesday that it has easily achieved its target of finding volunteers for 1,000 job losses.

sion of its service to Libya and a and will be questioning the Governdownturn in bookings on North Atlantic routes as Americans caning the helicopter link between ance. This raises the possibility that
celled travel plans for fear of terrorthe district of the arrival plans for fear of terrorthe district of the arrival plans for fear of terrorthe district of the arrival plans for fear of terrorthe district of the arrival plans for fear of terrorthe district of the arrival plans for fear of terrorthe district of the arrival plans for fear of terrorthe district of the arrival plans for fear of terrorthe district of the arrival plans for fear of terrorthe district of the arrival plans for fear of the plans fear of the plans for fear of the plans fe airports. though some of the volunteers will Mr Mick Martin, national aviabe told their skills are still required.

NUM membership 'below 100,000'

The significance of the UDM's

latest charge is that its own claimed

ed in the card votes at the confer-

LEADERS OF the breakaway Union of Democratic Mineworkers
(UDM) claimed yesterday that
membership of the National Union
of Mineworkers (NUM), from which
the UDM sprang, has fallen below
100,000 and that accordingly the NUM should lose its seat on the Trades Union Congress (TUC) gen-

The UDM's claim, voiced as delseries of charges about relative firms its own soundings within the it claims, but is falling.

membership strengths that the two industry that the NUM's real mem-unions have been making about bership figure has fallen below the each other since the UDM's forma-tion after the 1984-85 strike.

its general council seat if member-ship falls below 100,000. Loss of an membership figure is 35,000, which union leaders said would be reflectautomatic seat would probably de-prive the NUM of e TUC place alto-

The NUM disputes the UDM's figegates gathered in Buxton, Derty-shire, for the union's inaugural an-nual conference, is the latest in a 135,000. UDM leaders say this con-bership is not only much lower than

average pay deals at 6.25%

THE AVERAGE level of wage set lements in the UK manufacturing sector in the first four months of this year remained well up on the prevailing rates of inflation. The decline on the 1985 average of 6.5 per cent was only marginal. In the services sector this year, rises averaged 6.75 per cent.

There is little sign so far of the sharply reduced rates of increase which the Government had hoped would accompany recent declines in

According to the pay databank of the Confederation of British Indus-try (CBI), the average for January-April was 6.25 per cent. Inflation, annualised, during the same period averaged just 4 per cent.

Slightly more than one-in-five ments since last August were fixed at between 4.5 per cent and 5.5 per cent; one in three were between 5.5 per cent and 6.5 per cent, and just under one in five concluded at between 6.5 per cent and 7.5 per

The cost of living, the CBI says, is receding in importance as an up-ward pressure on pay settlements. Nevertheless, it remains by far the most important factor.

Times editor urges journalists not to vote for stoppage

BY DAVID BRINDLE, LABOUR CORRESPONDENT

JOURNALISTS on The Times re- will be continuing its voyage into its ceived letters at the weekend from third century." Mr Charles Wilson, the newspaper's editor, urging them not to vote for industrial action in the hallot being conducted this week.

The letters say that a vote for action on the issue of six journalists dismissed last week would be seen by the print unions as support for their "violent" dispute over their exclusion from Mr Rupert Murdoch's News International plant at Wapping, east London.

Voting for strike action can only

prolong the dispute by allowing people on the picket line to believe you would welcome them into Wapping," Mr Wilson says.

He goes on to confirm that an an-

nual pay rise of 10 per cent is on of-fer to staff of The Times. Journal-ists on the Sun last week overturned a vote for industrial action but to be resisting it for fear such a after being offered such a rise, but reference would lead to Acas dealafter being offered such a rise, but the National Union of Journalists'

the issue of its six dismissed members is settled.

The letters state: "You will be enjoying some of the best conditions and best rewards in British journalism (the latest step towards that is in this year's annual pay offer of 10 per cent, which has been accepted by other chapels) and The Times in the six dismission of the best conditions are unrelated to the Wapping dispute.

Discounting rumours of rifts at senior levels within News International, Mr Gillespie said he had always enjoyed "extremely affable" relations with Mr Rupert Murdoch.

Mr Wilson explains in the fourpage letters, that the six journalists,

fusal to work at Wapping, have been dismissed on legal advice in view of pending unfair dismissal claims lodged by the 5,500 striking printworkers and by other journalists dismissed earlier in the fivemonth-old dispute.

The Times' NUJ chapel voted 80-2 last Friday to proceed with the industrial action ballet, which will be conducted by post and counted by the Electoral Reform Society.

The chapel bas been trying to get the issue of the dismissed journalists referred to the government-sup-ported conciliation service Acas. News International is believed not to be opposed to this in principle, chapel (office branch) at The Times
has refused to negotiate pay before
the issue of its six dismissed members is settled.

**The Times of Mr Bill Gillespie, whose resignation as Times Newspapers' managing director was approximately an arrow of the control of t

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Decision Government may defer closer on local authority reform seeds body sell-off BY ROBIN PAULEY

until after the next general election

By Andrew Gowers

THE GOVERNMENT will move a step closer to a final decision on whether to privatise the National Seed Development Organisation and part of the Plant Breeding Institute this week when it receives a full report on the issue from Lazard Brothers, the merchant bank.

Its decision, which may come beawaited eagerly by a number of international companies including ICI, Royal Dutch/Shell and Ciba-Geigy of Switzerland, all of which have expressed an interest in buy-ing at least part of the two organisa-tions.

The possible sale of the bodies has aroused controversy among farmers and agricultural merchants, who believe they should remain in the poblic sector, and deep uncertainty among the PBI's research scientists.

The PBI forms part of the Agri-cultural and Food Research Council and is funded by the Department of Education and Science and the Ministry of Agriculture to conduct agricultural research as well as plant breeding. It has had considerable success in breeding new wheat var-ieties. The NSDO - based, like tha Institute, near Cambridge in east-ern England - derives 80 per cent of its revenue from producing and marketing seed varieties bred at

The Government, which is trying to reduce state involvement in agricultural research, has already decided in principle to privatise the profit-making NSDO and part of the entirely state-funded PBI if the terms are right terms are right.

The Lazard study, which has been seen by Government officials in draft form, canvasses a range of options for the sale of the two bodies and the various prices they would be expected to fetch. Neither Lazard nor the DES would comment, but combined sale values of 220m upwards for the NSDO and part of the PBI bave been men-tioned in the industry.

It is probable that if the Governmeot proceeds with privatisation it will sell the bodies to a company alceeds with privatisation it ready involved in the agricultural supply industry and interested in building up its presence in seeds.

GOVERNMENT PLANS for legisla- the joh. But Mrs Thatcher wanted a tion to put further control on local authority capital expenditure may Bill to finish its parliameotary in England and Wales are expected stages before a general election so that it could be implemented imme since 1973 in 1999. Although the dohe dropped, along with plans to abolish rates (local property taxes)

diately afterwards.

The latest time that the next general election can be called is the early summer of 1988.

and possibly longer.

The early inclinations of Mr NIcholas Ridley, the new Environment Secretary, are not to have any nior ministers, now thinks that the more local government legislation which is not absolutely necessary. wisest course is to allow the legislation planned for Scotland to be in-He is also determined not to become enspared in detailed and techtroduced in the next session and implemented after the general elecnical controversies with local coun-

England and Wales should be left His reticence comes at the same time as growing numbers of Cabi-net ministers and Conservative untouched while the Scottish experiment is watched and then, perhaps, it might be replicated io Engbackbenchers are starting to question the wisdom of continuing the

prolonged guerrilla warfare with councils in the run up to a general A key factor is that all ministers Mrs Margaret Thatcher, Prime
Minister, is leader of the shrinking
group of Cabinet ministers who
want a rapid abolition of the series. quer is known to think that the po-litical storms which erupt inside want a rapid abolition of the rating system. The plans to replace the rates with a poll tax and to replace and outside parliament over changes to local government fi-nance are more trouble than they the business rate with a centrally-set uniform business rate were drawn up by Mr Kenneth Baker, the previous Environment Secre-

The long-standing complaints about the extent to which rateable He was always determined pri-vately that "consultation" would be so lengthy that the reform would values have become outdated are likely to be met in the case of the business community but agaio not until after the electioo. not take place as long as he was in

mestic rates now seem likely to survive, there are no plans for a revaluation of domestic values which have

also not been updated since 1973. Mr Ridley, moving in the same
direction as Mr Baker and other sedrawn up in response to widespread opposition in Scotland to the revaluation which took place there las: year. Revaluations do not increase or decrease the total valuation, but they redistribute the rateable hur-

> The Government is also having second thoughts about a bill to con-trol local about a bill to con-trol local about a bill to con-trol local about a bill has already expenditure. The bill has already been drafted and it was hoped that council capital spending could be cut by up to Clbo a year by giving each council a limit for its gross capital expenditure each year. whether it is funded through borowing, use of receipts or creative accounting.

This would close the loopholes such as the sale of mortgages to banks through which councils have managed to breach the existing

At one stage the Government considered bringing the bill after Easter to eosure that it was on the state books before the start of the 1987-88 financial year.

Computerised parts for Austin Rover

BY JOHN GRIFFITHS

NEW COMPUTERISED nents and materials handling systems have been brought on stream by Austin Rover for production of the new Rover 800 car at its plant at Cowley, near Oxford. They will re-duce the average time stocks are held from 10 to between two and three days, the company said at the weekend

Within two years similar systems will be operated for all production at both Austin Rover's Cowley and Longbridge, Birmingham, assembly plants. The intended result is that reduced to £50-£70m compared with £95m now and about £300m five years ago, a spokesman said.

Cowley's Rover 800 systems based on a distribution centre about

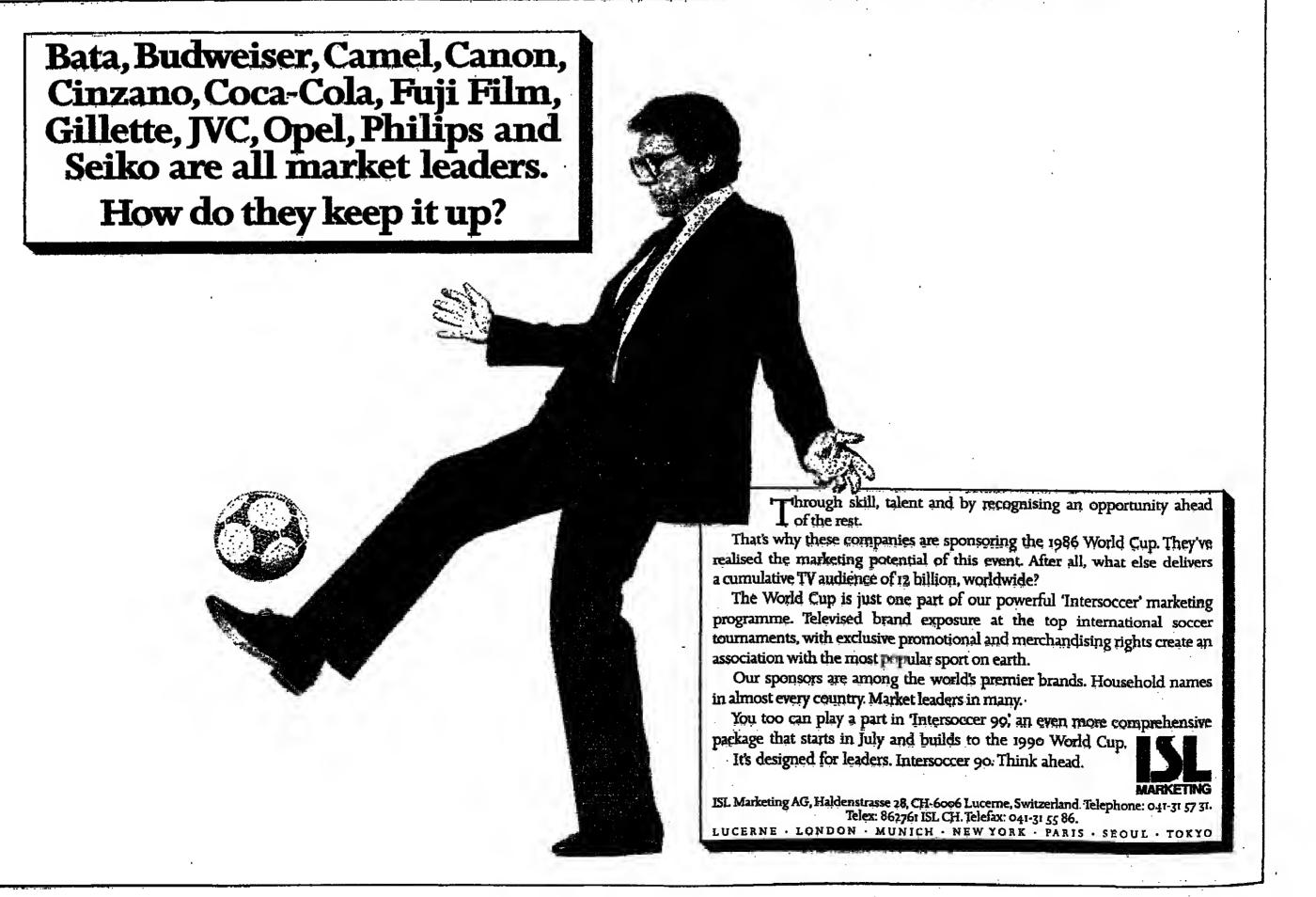
a mile from the plant operated by British Road Services (BRS), are al-so intended to eliminate excessive sion which the Cowley plant will handling of materials, ensure that start building in a few months components are supplied in point-of-use packaging and provide strict control of all materials movements.

Under the new systems, suppliers deliver ordinarily to the BRS facili-ty, which comprises both distribution centre and 18,500 sq ft (1,700 sq m) of warehousing. The centre is linked to the car plant by computer, and just in time delivery of the re-quired parts operated. The parts do not become a charge on Austin Rover until they actually enter the

car plant The warehouse, which has cus-toms clearance, has been installed specifically to handle materials

Another system bas been devised for bulkier items, like fascias, un der which suppliers will bypass the distribution centre. Instead, they will deliver direct to the plant at precisely determined times, so that they deliver only a few hours of

The systems should take Austin Rover another step closer to, though still well short of, the Japanese kanban (just-in-time) system of car production. Japanese car plants typically run on just a few hours stocks.



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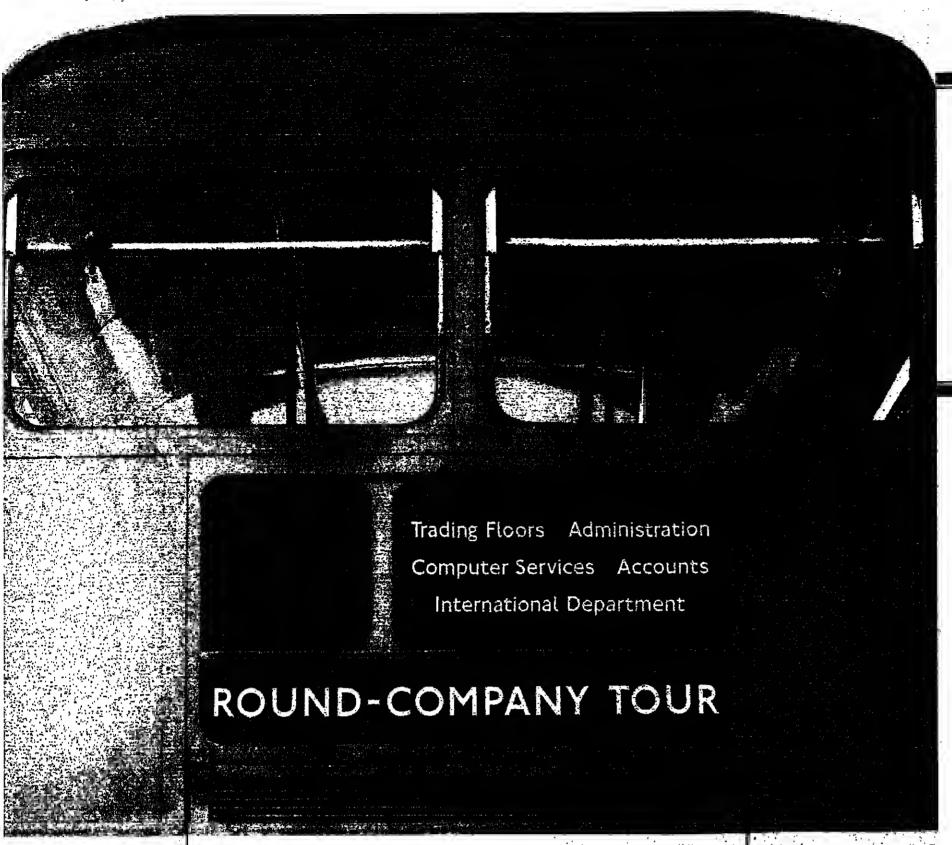
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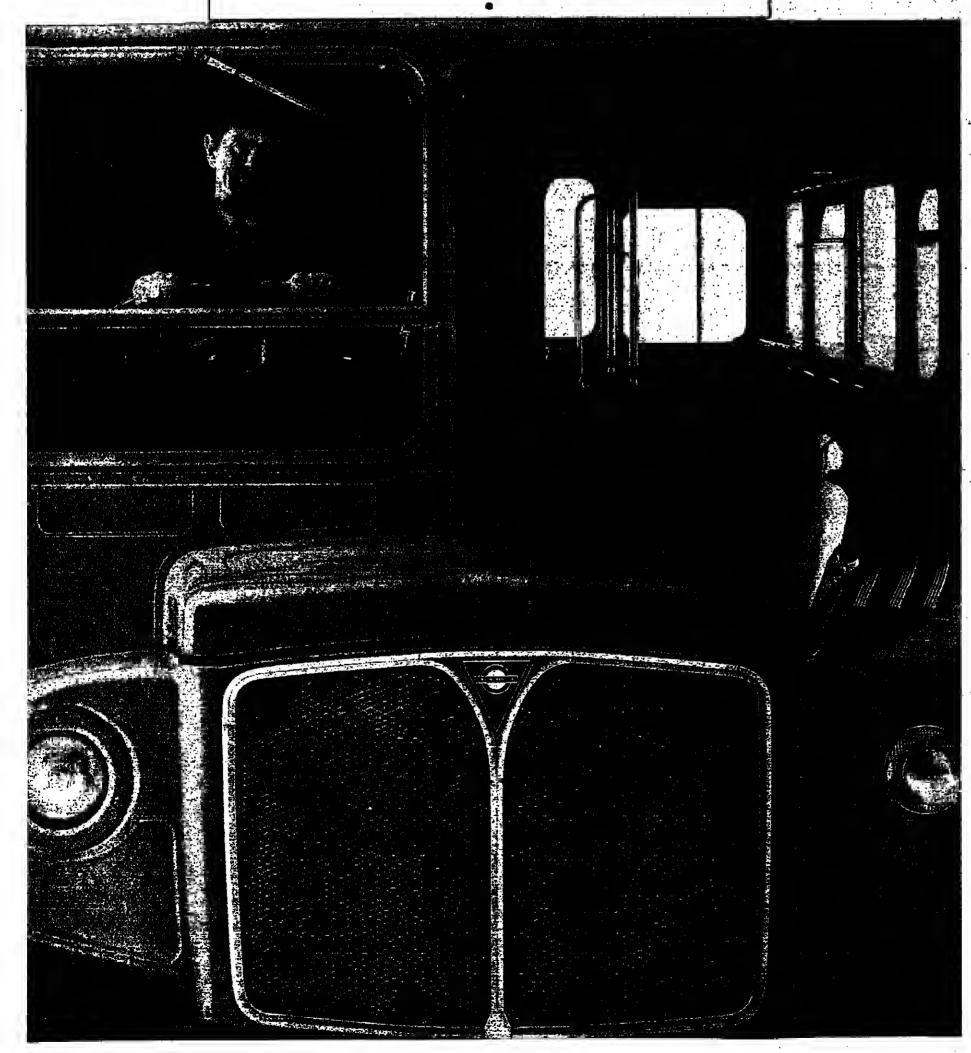
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COT

It makes sense to go round the bend.

European cable TV sees 4% growth

By Raymond Snoddy

THE NUMBER of homes attached to cable television networks in Western Europe grew by a per cent last year to a total of 11m and the outlook is optimistic, according to a new study published today.

CIT, the London-based communications consultants, in its fourth annual survey of the European cable television industry, forecasts that at the present rate of progress some 16 per cent of European homes – or 21m – will be linked to cable sys-tems within the next 16 years, near-

ly double the present number. Around 3 per cent of homes are now on sophisticated cable networks capable of two-way commu-nication. This is expected to rise to 12 per cent by 1995.

CIT estimates the cable business could generate annual capital ex-penditure of more than SIbn a year by the 1990s, about a third higher in real terms than present estimates

The consultants argue that if the UK is excluded, last year's rate of growth in Europe would actually be per cent. Old cable networks have been closed down in the UK and the development of the new multi-chanslower than expected.

"If it weren't for the UK figures, Europe would have seen record cable growth last year," Mr Patrick Whitten, managing director of CIT

In France, CIT argues, despite ambitious government plans, prog-ress has been slow. CIT Research, I Harewood Place, Hanover Square, London WIR 9HA



REVISED NOTICE

A. F. I. Atlantic Financial

Gold has been left trailing as an investment target, says Stefan Wagstyl Speculators build platinum hoard

amounts of platinum in response to South Africa, the world's largest

This unprecedented growth in investment demand could bring im-portant-changes in a market which, unlike gold, has traditionally been dominated by industrial consumers of metal.

Speculative investors - that is private individuals and fund managers - have played a large part in agers – have played a large part in thiving up platining prices by 31 per cent siace the beginning of the year to \$449m an ornice at the end of last week. After trading at a discount to gold – the classic premous metal for investment – for most of the 1980s, platinum has this year left gold trailing in its wake. On Friday it closed in London at a \$101.25 an ounce premium.

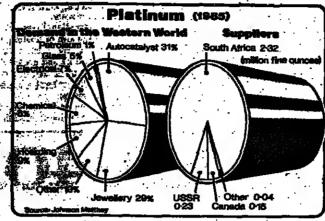
The amount of metal sold for in-

The amount of metal sold for investment in the form of small bars and coins rose by 50 per cent last year to 260,000 ounces and has in-creased still further in 1986, according to Johnson Matthey, the precious metal company which mar-kets platimum from Rustenburg platinum mines the biggest produc-

Investors have also been busy in the platinum futures market at the New York Mercantile Exchange, which has only one small rival in platinum, at Tokyo. Turnover for the first five months of this year was about 150 per cent higher than in the same period last year. Mr Fred Demler, metals analyst with the Drexel Burnham Lambert financial services house, says: "There has been some very good retail in-

vestment activity."

Johnson Matthey estimates that hoarding by investors, which was negligible before 1982, accounted for 9 per cent of last year's Western for 9 per cent of last years we would be considered by the control platinum demand of 2.8m goes into each vehicle. In the control onnces. Traders believe that this ical, glass, electrical and petroleum is industries the cost of platinum is more only to the year the proportion could be considerably higher.



Rising prices have already hit one important group of traditional wellery makers. Jewellery last ye accounted for 29 per cent of the platinum market – and the Japa-nese, who prefer the white metal to - bought 80 per cent of it. This year, they are buying much less.

Japanese platinum imports fell 22 per cent in the first four months of 1988. Gold imports were sharply up - partly for the minting of a coin to mark the 60th anniversary of the reign of Emperor Hirohito, but also

But jewellery is the exception. Platinum consumers in other indus-tries are unlikely to cut back con-sumption significantly, because they use the precious metal in tiny amounts in their products. The big-gest buyers are vehicle manufacturers who need traces of platinum in catalytic converters for exhaust sys-

equally small in proportion to the

Industrial companies are not blind to the potential threat to sup-plies from the unrest in South Africa. Events earlier this year at Impala Platinum, the second largest producer behind Rustenburg, showed what might happen. Production was seriously disrupted when management sacked 24,000 workers in response to a (non-political) strike.

. But the producers are adept at gearing production to industrial de-mand and satisfying long-term con-tracts, even at the price of buying in

enough about its supplies. Mr Joe Stevenson, operations director of Johnson Matthey, says consumers are probably allowing stocks to rise modestly, but there are no signs of connects of metal is now in the hands deliberate stockpiling.

Perhaps industry is taking a lead from government. Western govern-ments have not rushed to accumu-

total cost of the equipment in which year to run down stocks of various it is used.

Platinum

More importantly, it seems that industry is not short of platinum, al-More importan though last year demand exceed supply by some 100,000 ownces and traders expect another shortfall

In the five years to 1984 there was, according to Johnson Matthey a surplus of 800,000 ounces. Traders do not quarrel with these figures.

Clearly if political unrest drives investment demand still higher, in-dustrial consumers will start to doubt the assurances of their South African suppliers and start building

But there is another side to the argument. If unrest should subside supply for the Western world.

The possibility of this metal returning to the market cannot be late strategic reserves - the US Administration is still considering controversial plans put forward last of the Soweto uprising.

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Heathrow duty-free sales 'largest in the world'

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

has the largest duty-free sales of any airport in the world even though the range of goods on offer there is less extensive than elsewhere, a new report published by the Mintel research group says. Heathrow had duty-free sales of

£69.6m in 1984, the last year for cannot fail to prosper in future with which figures are available, com- an anticipated 4 to 6 per cent inaverage of £6.14p a passenger were however, the lowest of the three air-

ports. Total retail sales at UK airports, according to Mintel, reached £200m last year compared with £160m in 1984. Duty-free sales on board aircraft, boats and hovercraft added a further £130m to the total. Consumer research carried out by Mintel shows that customers are unhappy with airport shopping. Less than half of a special survey of 940 adults thought that they were

LONDON'S HEATHROW airport getting value for money from duty-

. Almost a third of those in the sur vey complained that the stores were too crowded, while 19 per cent said that there were not enough Micitel says that airport retailers

port in Singapore and £55.8m for until the end of the century.

Amsterdam's Schipol airport.

Duty-free select of Hardy are Concessionaires. Amsterdam's Schipol airport.

Concessionaires with airport reDuty-free sales at Heathrow of an
iverage of £6.14p a passenger were.

they want, then high profits can be

made even though a large share goes to the airport owner.

This advertisement appears as a matter of record only.

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Placing by James Capel & Co.

Particulars of the Debenture Stock are available in the Statistical Services of Extel Statistical Services Limited. Copies of the Listing Particulars relating to the Company may be obtained during usual business hours up to and including 17th June, 1986 from the Company Announcements Office of The Stock Exchange and up to and including 27th June, 1986 from:

Banque Paribas 68 Lombard Street London EC3V 1EH

james Capel & Co. James Capel House PO Box 551 6 Bevis Marks London EC3A 7]Q

13th June, 1986



Overseas investment can open the door to major growth, but there are risks involved.

For a company to invest in many of the developing countries without insurance is to ride a fine line between success and financial disaster.

Political upheaval, expropriation and indeed war can all restrict a company's means of transferring money back to the UK.

Remittances can be frozen indefinitely, damaging cashflow and seriously affecting long-term plans.

It is possible, however, to avoid many of the financial risks of new overseas investment.

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BEFORE THE DEPARTMENT OF INSURANCE STATE OF CALIFORNIA In the Matter of the Application of MISSION AMERICAN INSURANCE COMPANY California

For a Permit to Issue Surplus Notes NOTICE OF PUBLIC HEARING (File No. SF 1568)

(File No. SF 1566)

You are kereby notified that in public hearing will be nonducted before the Onpanment of Issurance. Sints of Calafornia, at 100 Van Nenn Avenua. 15th Floor Hearing Room. San Francisco, Chlifemia. 94102, on the 30th of June, 1986, et the bear of 10.00 e.m. (or at nuck adjourned time or times as may be erdered without further notice given). Petitionny will be present at the hearing and will present evidence to satisfy the Innumnce Comminiener that it meats the requirements of low entitled it to a Permit. Any person may appear in person or by duly nuthorned intomny, to support or oppose such petition or present evidence as to whether the Permit should be issued, to determine whether or not the Petitioner herein, MISSION AMERICAN INSURANCE COMPANY, pursuant to the provisions of Section 838.5 of the California Innurance Code, should be grented in Permit to Issue nurplum notes to these persons or entities set forth in those agreements inteched to the petition as achibits.

Raleigh plans to ride into the biggest cycle market

ry, is now seeking to break ioto the the saddle and push. biggest market in the world - China, Arthur Smith writes. They main form of transport," enthuses

to stand by the wide roads around main cycle assemblers from the US make 28m bikes a year. It is the Peking to see the potential - 90 per and Europe also seeking a prescent of the traffic is bikes." He ence. Mr Eric Thomas, commercial direc-leaves for China next month with tor of Raleigh International.

The company will offer the same style of cycle that has proved so successful in the developing oations. It is given the unofficial name of The Donkey because it is re-

pire in the early part of this centu- as likely to place a bale of straw oo recent years that the possibility of a trade deal has opened up. Competi-Mr Thomas says: You only have tion for business is fierce with the

> leigh will be first. After introductions made in China over the past year, a seven-man delegation from a province in the south of the country spent two days last week inspecting Raleigh's production facili-

string of deals concluded recently by Raleigh with countries including Mexico, Indonesia, Zimbabwe, Pa-kistan and Venezuela.

Raleigh international was set up in 1979 with the aim of holding, regaining or winning markets that would otherwise be lost because of factors such as tariff barriers, currency difficulties or local manufacturing requirements.

The role of the international company is to seek business in all mar-

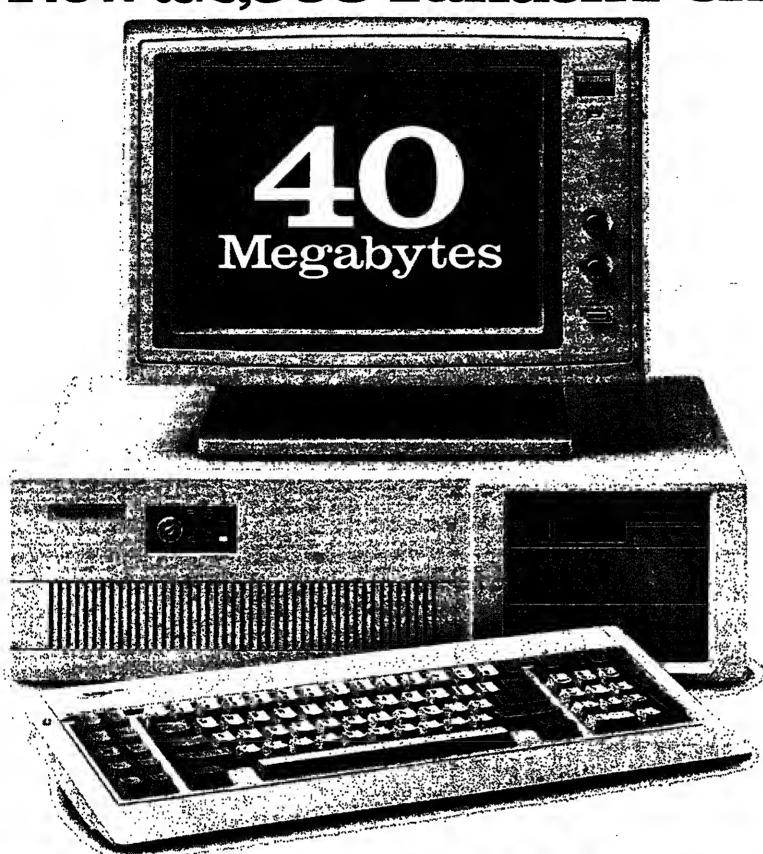
kets that cannot be served through direct exports from TI Raleigh, the RALEIGH, the UK company that garded as a beast of burden; instead though took the bicycle to the British Emof riding the cycle, an owner is just the China market, but it is only in na would be only the latest in a direct exports from TI Raleigh, the manufacturing company, at Not-

> The Nottingham factory is pushing through radical changes in pro- through fully or partly owned subsiduction methods and work prac- diaries or beensees. tices. Annual output, at about 1m, is half the level of a few years ago. Production bas been cut as sales profitability within the Raleigh have been squeezed under the pressure of high interest and exchange my is thought to have expanded rates and the loss of direct exports trading profit from same Cl.5m in to the traditional markets of the its first year of operation in 1979 to about £5m.

facture has been shrinking, has been growing. The company now operates in 26 countries either

TI does not give a breakdown of group, but the international compa-

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Accountant to press tin traders' claims

BY JOHN GRIFFITHS

quistrated assets, is to lead a tin of Government. traders' group set up to try to recover funds they allege they are owed a number of possible avenues for each as a result of the collapse of the In-

the Government and other ITC members arising from the collapse of the ITC last year with debts of

sents the latest step in a publicity

MR MICHAEL ARNOLD, the se-public relations agency, Broad nior partner of accountants Arthur Street Associates, and another Young who acted as receiver of the agency, GJW Government Rela-National Union of mineworkors' setions, as consultants in its lobbying

Mr Arnold is expected to explore The group of 11 traders are seeking 6300m in compensation from the Government and attentions.

His appointment also follows pu-blication last week of the House of Commons trade and industry select committee report to the Governcent figure as Mr Arnold reprement on the ITC collapse and its af-

campaign by the group to focus at-tention on its grievances. Other ac-tions have included the hiring of a Tinco is expected to make maxi-

Company Notices



BEARER DEPOSITARY RECEIPTS

Do 10 April 1986 the Ford Motor Company declared a 3 for 2 STOCK SPLIT in the form of a 50 per cent STOCK DIVIDEND on the Capital Stock of the Company to Stockholders of Record

BDRs representing UNITS of 1/20th of a full common share in the donominations of 1; 5; 10; 50; 100; and 500 will be available for distribution about 16 June 1986.

The Board of Directors also declared a CASH DIVIDEND of \$2.5 cents (gross) per share, oo the Company's Common Stock outstanding prior to the STOCK DIVIDEND.

Accordingly, in respect of the Bearer Depositary Receipts the following distribution will become payable on or after 16 June

Gross Distribution per Unit Less 15% USA Withholding Tax

3.50625 cents

Converted at 1.52 = £0.023067434 Claims should be lodged with the DEPOSITARY: National Westminster Bank PLC, Stock Office Services, 3rd Flo Old Broad Street, London EC2N 1EJ.

Io addition to the usual form for claiming cash, a special form exists for claiming stock, Both forms should be completed and are obtainable from the above address.

United Kingdom Banks and Members of the Stock Exchange should mark payment of the 'STOCK AND CASH' dividends in the appropriate square on the back of the certificate.

All other claimants must complete the special forms and present these at the above address together with the certificate(s) for marking by the National Westminster Bank PLC. Postal applications cannot be accepted.

Date: 9 June 1986

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45,000 lines.



Graham Marson, Distribution Manager of The Boots Company, has just achieved one of his aims: the company truck fleet is totally Ford.

"When I took over, we ran four different makes," he says, "But nothing matched up to the Cargo.

to 32 tonners."

Boots trucks visit all their retail branches in the Midlands, in all weathers, every working day. (Distribution in the rest of the country is handled by independent hauliers.)

"We regard the Cargo as a very reliable vehicle," says Marson, "It has to be. We don't carry spare trucks, and we can't afford to miss a delivery.

Transport is becoming a more and more important part of retailing.

I believe the successful retail company We operate across the range, from 7.5 of the 90's will be the one that uses distribution best.

The Cargo's maintenance and fuel costs are very reasonable. And we can get spares at the drop of a hat.

The Cargo is very satisfactory on driver comfort. And it's good to look at: we want smart vehicles outside our shops making deliveries.

We see reliability and quality as advantages of The Boots Company and we demand them of the tools we use.

The Cargo does what its asked to do with efficiency and reliability.

And that's exactly what you want."





NOTICE OF REDEMPTION

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of July 1, 1976 (the 'Indenture'), between K-Mart (Australia) Finance Limited, a Bermuda limited company (the 'Company') and The Royal Bank and Trust Company, a New York corporation, as Trustee, \$1,101,000 aggregate principal amount of the Company's 9% Debentures issued and outstanding under the Indenture (the 'Debentures') will be redeemed through operation of the sinking fund provided for in the Indenture on July 1, 1986 (the 'Sinking Fund Redemption Date') at 100% of such principal amount (the Redemption Price') together with accrued interest to the Sinking Fund Redemption Date').

The serial numbers of the particular Debentures of \$1,000 denomination to be redeemed are as follows:

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	T	e Re	demo	tion F	ries !	or the	Deben	fisces s	mecific	ed abor	ikw as	becom	e due	and na	vable

The Redemption Price for the Debentures specified above will become due and payable and, upon presentation and surrender of such Debentures will be paid on and after the Sinking Fund Redemption Date at any of the following offices of the Company's paying agents: the Corporate Trust Operations of Morgan Guaranty Trust Company of New York on the 13th floor, 30 West Broadway, New York, N.Y. 10015, United States of America, the main offices of Morgan Guaranty Trust Company in Brussels, Belglum, Frankfurt am Main, West Germany, London, England and Paris, France, of Morgan Bank Nederland, N.V. in Amsterdam, The Netherlands, of Banque Generale du Luxembourg S.A. in Luxembourg, Luxembourg and of Union Bank of Switzerland in Zurich. Switzerland. On and after the Sinking Fund Redemption Date, interest on the Debentures to be redeemed will cease to accrue.

Coupons due on July 1, 1986 should be detached and presented for payment in the usual majorier.

NOTICE TO ALL HOLDERS

Debentureholders are reminded that commencing July 1, 1986 they have the option to vote to extend or redeem their debentures. In connection with this election, an information booklet dated January 27, 1986 was released in mid-February. A FURTHER INFORMATION LETTER IS TO BE ISSUED ON OR ABOUT MAY 19, 1986 AND WILL BE AVAILABLE AT THE OFFICES OF THE PAYING AGENTS LISTED ABOVE AND THE OFFICES OF THE STOCK TRUSTEE AND INDENTURE TRUSTEE GIVEN BELOW:

Stock Trustee
RoyWest Trust Corporation
(Cayman) Limited

The Royal Bank & Trust Company 68 William Street New York, New York 1000 Attendon: Corporate Trust Dept.

K-Mart (Australia) Finance Ltd. By The Royal Bank and Trust Company New York, as Indenture Trustee

May 15, 1986

French turkey case provides a pointer THE GOVERNMENT may be geoeral licence granted by claiming damages, alleging that the licence in September 1981 then was) held that once parliation of the licence and the Ministry of Agriculture, the withdrawal of the licence in September 1981 then was) held that once parliation of the licence in September 1981 then was) held that once parliation of the licence in September 1981 then was) held that once parliation of the licence in September 1981 then was) held that once parliation of the licence in September 1981 then was) held that once parliation of the licence in September 1981 then was held that once parliation of the licence in September 1981 then was held that once parliation of the licence in September 1981 then was held that once parliation of the licence in September 1981 then was held that once parliation of the licence in September 1981 then was held that once parliation of the licence in September 1981 then was held that once parliation of the licence in September 1981 then was held that once parliation of the licence in September 1981 then was held that once parliation of the licence in September 1981 then was held that once parliation of the licence in September 1981 then was held that once parliation of the licence in September 1981 then was held that once parliation of the licence in September 1981 then was held that once parliation of the licence in September 1981 then was held that once parliation of the licence in September 1981 then was held that once parliation of the licence in September 1981 then was held that once parliation of the licence in September 1981 the licence in September 1981 then was held that once parliation of the licence in September 1981 then was in the field of public law, ment had accepted and the would bave been the total would bave been t

judge held, innovatively, that spread of Newcastle disease, a the courts do have jurisdiction contagions disease affecting to grant the clitzen interpolation to grant the clitzen interpolation, revoked the licence locutory or final injunctions in and replaced it with one that cases where the actions of had the effect of prohibiting administrators in central the importation of turkeys and government are being chalturkey parts from France, lenged.

However before the Government's lawyers leap into the fray, they may see some advantage in acknowledging that, exceptionally, the Crown should be subjected to an injunction pending the final determination of an issue between the Crown and the citizen.

By being told to stop what

Ministry of Agriculture. Had the French producer Fisheries and Food [1985] been able to obtain an injunction produces frozen turkey case. Bourgoin September 1981 tha Crown in produces frozen turkeys and turkey parts in France, and had distribution to November 1982. Instead for challenging the Government was entitled to invalid order, or one made in excess of power. In short, the challenge fell tive alternative remedy available to Bourgoin. As the case within the scope of public law stance.

In September 1981 the ministry, purporting to act in the interests of preventing the spread of Newcastle disease, a contagious disease affecting boultry, revoked the licence leaving the EEC Commission to help a proper to the case to Lucemberry.

In the English courts Bourgoin established its right to claim damages

By being told to stop what it is doing unlawfully the Crown may actually save large sums of money in damages if at trial it is held to have exceeded its statutory powers.

The argument that there is now in the field of public law an effective remedy against the Crown, other than a claim for damages, may promote powerfully the settlement of a case that is currently awaiting a House of Lords bearing.

Bourgoin S.A. and others p

Ministry of Agriculture.

The case was taken by the EEC Commission to the European Court of Justice, where it was held in July 1982 that the UK's withdrawal of the licence bad contravened article 30 of the EEC Treaty, which guarantees the free movement of goods within the Common Market. The ministry then issued a licence which permitted the resumption of such importation from November 1982.

had granted an interlocutory injunction pending the determination of the issue before the European Conrt of Justice. the Crown might bave saved itself the risk of an award of even larger damages.

When the case came to the English courts Bourgoin succeeded in establishing its right to claim damages. Mr Justice Mann noted the frailty of the remedy of declaration against the Crown—namely, that the court could not grant an interim declaration and was also debarred (as he found, tradition—like) from granting in interimental tradition—in the second seco ally) from granting any injunc-tive relief,

He therefore concluded that the only effective remedy avail-able to the citizen who suffered losses as a result of the Govern-ment's breach of its duty under EEC law was to be awarded damages.

Had Mr Justice Mann adopted

the Court of Appeal last sum-mer the debate was between tha exclusivity of an application bring the case to Luxembourg for judicial review for a declara-first, and if an English court tioo that the Government had acted beyond its legal powers. and the right to bring an action

> Courts have power now to grant interlocutory injunctions in exceptional cases

hy writ for damages for hreach

of statutory duty.

The majority of the court (Lords Justices Parker and Nourse) held that a breach of article 30 would give rise only to the procedure of judicial review, a declaration as to the invalidity of the measure of September 1981 constituting the breach, but would not give rise to a claim from damages.

The reasoning for that finding was that the challenge to the administrative action was to be regarded as one that affected the nature of the making of the invalid order, or one made in excess of power.

enforcement of rights established in Europe should be fully extended to national courts in accordance with the opinion of the European Court.

That legal debate could reasonably be decided either way in the House of Lords. Accordingly, the two sides have been negotiating to settle the

For the purposes of those

negotiations the government lawyers might conveniently point out to Bourgoin's lawyers that, because there was an effective remedy available to Bourgoio other than a claim for damages, the attempt to reverse the Court of Appeal's decision and reinstate the decision and reinstate the decision and reinstate the decision. sion of Mr Justice Mann is un-likely to meet with success, It may be that when those same government lawyers come to consider the Crown's stance in relation to the judgment of Mr Justice Hodgson, they will have second thoughts. Better to leave the state of the law as it is, secure in the knowledge

that, while the courts do have power to grant interlocutory

injunctions in public law cases, they will exercise that power only in exceptional cases

been just that exceptional in Justinian

Conflict of views over future structure of Lloyd's

NEW EVIDENCE that the NEW EVIDENCE that the structure of the Lloyd's insurance market is changing emerged last week with the news that the number of underwriting agencies operating in the market is likely to fall.

Mr Alan Lord, Lloyd's chief executive, said the number of underwriting agencies operating at Lloyd's might be about 240 in the future compared with the 338 that have operated in the 338 that have operated in the market in the past. He said

sever their shareholding links brokers.

with managing agency companies, which run underwriting syndicates at Lloyd's by the middle of next year.

The objectives of this divestment legislation, adopted at the instence of parliament, were:

Tremove conflicts of interest existing between the 285 Lloyd's are observed. The number

John Moore reports on how the size of operators in an insurance market may change

brokers, which buy insurance on behalf of clients, and the agents, which run syndicates, and which in turn sell insurance. the market in the past. He said it was unlikely that very large or "mega ageocies" would be created by the changes,

Mr Ian Hay Davison, the former chief executive of Lloyd's, expressed a rather different view at a London confrence last week. "The likelihood of a further conceptration of underwriting power at Lloyd's in the bands of a few large agencies must be a reasonable anticipation over the medium to long-term."

which run syndicates, and which in turn sell insurance.

To ensure that Lloyd's retained its market identity rather than becoming a broker-managed underwriting pool.

To provide enough checks and balances in the structural relationships between brokers and underwriters to protect the underwriting members, who are grouped into syndicates, from a becoming a broker-managed underwriting pool.

To provide enough checks and balances in the structural relationships between brokers and underwriting members, who are grouped into syndicates, and which in turn sell insurance.

To ensure that Lloyd's retained its market identity rather than becoming a broker-managed underwriting pool.

To provide enough checks and balances in the structural relationships between brokers and underwriting members, who are grouped into syndicates, and which it turn sell insurance.

reasonable anticipation over the medium to long-term."

The regrouping of the agency system at Lloyd's represents the biggest structural upsents the biggest structural upsents in the market's history, the changes have been caused by the 1983 legislation requiring agencies bave already completed insurance brokers at Lloyd's to divestment from insurance

registered is expected to rise to 240. Mr Davison agreed with Mr

Lord when he said many drop-ping out represented either the termination of shell agencies, the results of mergers or a general tidying up of corporate structures.

In drawing up rules for the market's divestment programme Lloyd's has insisted that the management power of the ageocy system resides with those who work to the market. This has deterred outside capital from coming forward to invest in the agency system and divestment has been achieved largely through management largely through management

management skill and the fin-ance to satisfy Lloyd's require-ments. This in turn has led to mergers between agencies with the result that a bandful are becoming more powerful.

are allowed to own agencies which introduce new members to Lloyd's. According to Mr Davison, of the 10 largest members agencies at Lloyd's, which together account for 33 per cent of the market capacity, seven, accounting for 21 per cent, are broker controlled.

"Although formally separ-rated," said Mr Davison, "the brokers are not without influ-ence," He argued that the re-fusal of the Lloyd's ruling council to countenance a formal limitation of the size of a broker member agents' share of any syndicate, which was considered, means that the threat to with-draw members from that syndi-cate, and therefore capacity, "can be a potent one."

The financial weakness of some agents, no longer hacked by a powerful broking parent, "must mean that they are less well able to withstand broker pressure, should it ever be sup-plied.

"Although divestment is, of itself, a perfectly proper policy it does not attack the real prob-lem; the abuse of the interests This has placed the agencies lem; the abuse of the Interests under pressure as they have of the names (the underwriting looked to find the necessary members) by their agents "sald mbers) by their agents, Mr Davison.
The divestment issue ignored

a problem which surfaced after the Lloyd's legislation was he result that a bandful are passed. Late in 1982 it emerged that a few agents bad the same time the brokers plundered the funds of their till retain considerable influence with a production of their underwriting members and had still retain considerable influ-underwriting members and had tect Lloyd's as a market place, ence in the underwriting forput their own interests as may have created a wide range tunes of the market. The hrokers agents, according to Mr Davior future problems.



Ian Hay Davison: "further conceotration likely"

on, "improperly abead of their 🕏 duties to their names," A few agencies are becoming substantial business operations. Some are seeking stock market ilistings. Already there has been considerable discussion in Lloyd's of how the interests of shareholders and the interests agency, which are not identical, can be reconciled without creating further tensions which

Ironically, legislation which was designed to curb abuses in the Lloyd's market, and pro-tect Lloyd's as a market place,

could lead to abuse.

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In a further move towards the establishment of Barclays new international investment bank -Barclays de Zoete Wedd - the following companies will change their names from 16th June:

> Barclays Merchant Bank Limited becomes Barclays de Zoete Wedd Limited Telephone: 01-623 2323 Telex: 8812124 BZW G

> > Facsimile: 01-623 6075

Barclays Investment Management Limited becomes Barclays de Zoete Wedd Investment Management Limited Telephone: 01-248 9155. Telex: 887521 BARTST G Facsimile: 01-248 1180

Barclays Property Investment Management Limited Bardays de Zoete Wedd Property Investment Management Limited Telephone: 01-248 9155 Telex: 887521 BARTST G Facsimile: 01-248 1180

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becomes Barclays de Zoete Wedd Futures Limited Telephone: 01-626 0588 Telex: 892667 BZWFUT G Facsimile: 01-626 0588 ext, 8377

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working relationships.

Bringing you hand-picked teams of some of the ablest people in the industry.

And yet continuing to maintain the Group's traditional

to help you.

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INTERNATIONAL APPOINTMENTS

Heads of linked interests at Wartsila and Valmet

BY ANDREW FISHER

WARTSILA AND VALMET, which is being formed to comthe Finnish companies which are to merge their shipbuilding and paper machinery interests, have named the two men who will head the new operations. One is from outside, the other already an executive with Valmet.

Mr Pekka Laine, 49, has been which is being formed to compete groups at a time of severe crisis in world shipbuilding.

Finland has survived the worst of the crisis by specialising in cruise, ice-breaking and other ships. But the Soviet Union, its major customer, is being hit by lower oil prices and other countries are competing harder for orders.

Mr Pekka Laine, 49, has been appointed as managing director of the shipbuilding company. His background is chiefly in the paper and furniture industries.

Wartsila, a quoted company, will have a 70 per cent stake in the shipbuilding operation,

New chairman

for White

Consolidated

MR ANDERS SCHARP, presi-

appliances concern, on July 31, reports AP-DJ from Stockholm.

thing but the highest regard for the Electrolux management." His decision had been taken for

Mr Donald C. Blasius is to continue as chairman and chief executive at White's home pro-

ducts group, and Mr John B. Schulze president of the indus-trial products division.

New York SEC move

personal reasons.

and other countries are competing harder for orders.

Mr Laine, now managing director of the Tervakoski paper company, will take up his new post on September 1.

With shipyard order books shrinking, the companies have said their joint workforce in the

sector will fall by some 4,000 to 6,000 in the next few years. The paper machinery sector, by contrast, is expanding, with the amalgamation aimed at increasing the companies' thrust in world markets. Appointed to run the new company, of which state-owned Valmet will own 65 per cent, is Mr Jori Pesonen, 60, already chief executive of Valmet's paper

machinery group.

Mr Tor Stolpe, president of
Wartsila, will be chairman of the new shipbuilding company, while Mr Matti Kankaanpaa, president of Valmet, will chair the paper machinery operation.

Move at American Can

financial officer of American Can (UK) at Congleton, Cheshire, since 1980, has been appointed vice-president finance, food/general and meat packaging for American Can dent and chief executive of Electrobux, the Swedish durable Company in Greenwich, Con-necticut. American Can has interests in financial services and retailing, as well as packgoods mannfacturer, is to succeed Mr Ward Smith as chairman of White Consolidated Industries, the Ohio-based home

He is succeeded as finance director of American Can (UK) The Swedish group this year purchased White, for \$743m. in a move that makes the Swedish concern the largest white goods company in the world. and its TRIFID Software sub-sidiary by Mr Bob Speight, 36.

MR AAD DE RUYTER has been appointed managing direc-tor of John Brown Engineers and Constructors of the Nether-Mr Smith, who will continue as a consultant to White, said that his retirement "should in no way suggest that I have anylands. The company is part of the UK engineering group of the name. It provides engineer-ing and construction service for the energy, polymer, pharma-centical, food and chemical in-

Mr de Ruyter was before joining John Brown in 1984 managing directors of NEM, the

Senior changes at Israeli Bank

MR TRA LIEE SORKIN, the director of the New York Office of the Securities and Exchange Commission, the US regulatory agency, has announced that he plans to step down on September 30 to pretry to private legal.

ber 30 to return to private legal practice, after two years with the Commission.

Mr Sorkin is to join the private firm of Squadron Ellenoff, Plesent and Lehrer to concenmate on civil and criminal

He succeeds Mr Harvey Rosenfeld, who is now presi-dent of John Brown Engineers and Constructors in the US, but who remains an executive member of the board of the Dutch offshoot. MR HOWARD LOMAX, chief

SALOMON BROTHERS, the Wall Street securities house, has announced that Mr Jean Charles Michel Guité has joined its stock research department

DIE ERSTE Oesterreichische Spar-Casse-Bank, Vienna, has appointed Mr Gyles Cooper representative and general mana-ger of its office in London, the opening of which, on a repre-sentative basis, has lately been

announced.

The office is the third of its kind opened by the bank, otherwise known as First Austrian Bank, coming after those in Sydney, Australia, and Vicenza, Talk.

We Conner has joined. taly. Mr Cooper has joined the bank from the Chemical Bank International, which has a New York base.

BY LYNNE RICHARDSON IN TEL AVIV

INTERNATIONAL A 51 per cent stake in FIBI was acquired in March by an American industrialist, Mr Jack Bank of Israel, which recently changed hands, has announced Nasser, for US\$21m. The bank, although small, with a total balance sheet of around US\$2.3bn, has shown consistmoves in its senior management, Mr Zadik Bino, who has been managing director since 1980, becomes chairman, and his place is taken by Mr Shalom Singer. ently good returns and was not involved in the share support scandal which caused the spate of recent resignations of lead-At 40, Mr Singer will be the youngest chief executive in Israeli banking.

Kodak sets up new structure

By Our Financial Staff

EASTMAN KODAK, the Rochester, New York photo-graphy and chemicals concern which last autumn lost a long-lasting patent battle with lasting patent battle with Polaroid, the Massachussetts based maker of instant cameras and film, has formed an office of the chief executive, it is

announced by Mr Colby H.
Chandler, who is chairman and
chief executive.

Mr Chandler will be joined
in the office by Mr Ray R. Whitmore, who is to continue as president and assumes the addipresident and assumes the additional title of executive officer, and by Mr J. Phillip Samper, who becomes vice chairman and an executive officer.

The three are to share responsibility for the company's five main divisions and other parts of the company of the company.

parts of the company.

Mr Samper was previously executive president and general manager of the photographic and information management

Marketing jobs at McDonnell Douglas

MR VES ZOMMERS, 52, has joined the Douglas Aircraft Company division of McDonnell Douglas, the US aircraft-based group, as director of commercial marketing, Europe, and Mr Lewis V. Dileo, 59, formerly director of marketing, advanced products, has been appointed director of international mar-

Two other Douglas marketing directors for Europe, Mr Werner Siegenthaler and Mr. James Hennessy, remain in

Douglas from the Boeing Com-mercial Airplane Company, where he served for 28 years in flight training and marketing, most lately as director of marketing for central, northern and eastern Europe. The new position involves Mr Zommers supervising European commercial marketing north of Italy, as well as in Turkey and Israel.

Mr Dileo joined McDonnell Develope in North McDonnell

Douglas in 1954 as a draughtsman. He has, latterly, served in several positions, becoming director of marketing, advanced director of marketing, advanced products in 1982; and focusing on defining airline requirements for the proposed MD-11 advanced wide-cabin Tri jet, Mr William C. Messcar, 46, assumes Mr Dileo's former post. The Private Placing having been completed, this announcement appears as a matter of record only.



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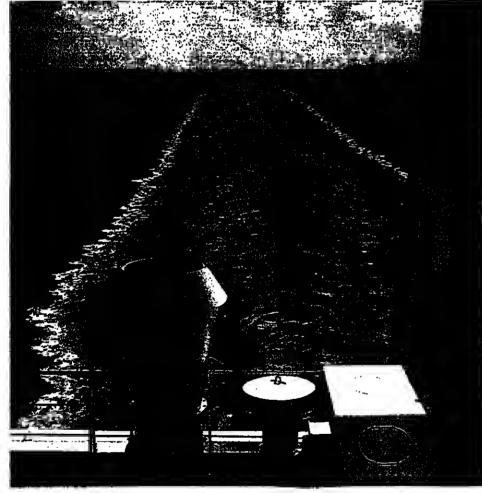
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It is, therefore, an important insector your advertising to appear in, one that will still be effective long after October 2/th.

The person you should contact is Nigel Pullman on 01-248 8000.

High-flying conglomerates challenge two of Britain's engineering companies. David Goodhart (left) and Charles Batchelor report

Tomkins tries to open the valves of change

es Monday June 18 18

matter of record only

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deci

of Pegler-Hattersley's domestic valve works in Doncaster.

The admission suggested that the dismissive attitude of his more senior colleagues to F H Tomkins "cheeky" £180m bid—which closes tomorrow—was not a true reflection of behind-closed-doors discussions in the company.

The valve and tap empire formed in 1968 by the marriage of Pegler's of Doncaster to Hattersley Brothers of Ormskirk—both established at the turn of

The valve and tap empire formed in 1968 by the marriage of Pegler's of Doncaster to Hattersley Brothers of Ormskirk—both established at the turn of the century—has been quaking.

"Still, I don't think there's very much more Mr Hutchings (the Tomkins chief executive) could squeeze out of us here even if be did win," he added. It is a view which has been echoed in the City. Despite the valve maker'a traditionally sleepy image and its flat profits record, the story of a newly dynamised management poised to reap the rewards of heavy capital investment has taken

But are those roots deep enough? Tomkina with its impressive, if short, record for improving the performance of dull companies has certainly drawn blood.

Pegler argues that because it maintained profits and dividends through the worst of the recession it has not been able to create the "bounce-back" effect.

of Pegier.

of Pegler.

However Pegler is a group of 22 companies and, says ler Hutchings, only two or three of those are bigger in output and employment terms than the largest Tomkins unit.

Fegler sells 50 per cent of its turnover abroad in the more "political" industrial and compared in a company of the company of

mercial (as opposed to domes-tic) markets, Tomkins does little

(To end Mare		
Tpr	pover (£m)	Profit (£m
Building products	62	- 6
Varves	48	6
Industrial products	18	1
Distribution	59	4
Englandes engages		

exporting but, says Mr Hutchings, many of his senior team have widespread inter-

dends through the worst of the recession it has not been able to create the "bounce-back" effect. Its strategic decision to keep its concentration in valves mey have been correct but the plateau upon which profits have rested for three years has not helped its reputation. Neither have several mis-timed acquisitions.

Tomkins earnings per share thave grown by 33 per cent have grown by 33 per cent annually over the past five years—Pegler's earnings per share grew by less than 1 per cent a year in the four years to March 1985. And why, asks Mr Hutchings, when he has a 5 per cent personal stake in Tomkins does the Pegler board bold fewer than 20,000 of its companya shares?

Point scoring aside, what can Tomkins offer? Mr Hutchings makes no pretence about synergy. His is an unashamed conglomerate making fasteners, motor components, grass-cutting coulpment and even safety footwear. By contrast, aithough Pegler is a helding company, 75 per cent of its output is valves

"I THINK it will be very close but we will just keep our independence," said the young production manager above the din of Pegler-Hattersley's domestic are involved in the manufacture has many of these familiar techniques in place already. Managers can now earn up to 35 per cent of salary from performance-related bouses. All submance-related bonuses. All sub-sidiaries have their own boards

mance-related bonuses. All subsidiaries have their own boards and a fair amount of independence, they also have monthly financial reporting disciplines (although these are criticised for their wooliness by Mr Hutchings).

The second is the question of scale. It seems reasonable to assume that it is easier to previde the sort of leadership and motivation that Mr Hutchings speaks of in a relatively small company like Hayters (acquired in 1934 for fim) or in the previously neglected subsidiaries of a very large one.

A degree of buresperacy is inevitable in a company the size of Pegier employing 4,500 people. Tomkins may be right to stress that the problem is compounded by a hang-over from the days of "production led" management. (It is certainly the case that several of Pegier's senior managers appear to have only the haziest notion of the company'a market shares—and one board member had a radically inaccurate guess at the number of redundancies the company has made over the past seven years.)

Nevertheless, the evidence

the company has made over the past seven years.)
Nevertheless, the evidence does now point to a belated spurt for growth. "We are just coming good" is a familiar defensive cry during a bid but Pegler does have some of the figures to back it up.

Over the past three years it has invested just under £20m-over £5m of it in the European walve industry's first Flexible Manufacturing System. The FMS is due on stream in Decem-ber after which its four super-visory workers should produce

ber after which its four supervisory workers should produce as much as 40 do currently. Robotics and CNC (computer-numerically controlled) machines have already cut a swathe through the workforce which has fallen from 7,200 in 1979 to about 4,500.

Investment alone is not 1979 to about 4,500, in 1979 to about 4,500,



Gregory Hutchings: no pretence about synergy

company in Doncaster, says the hattle for market share is being won against the Italians and Taiwanese. "Four years ago we lost the common stop-cock to the Italians. Now people are buying it from us again," be said. Output of taps, radiator valves and compressors is 12 per cent np on last year at Doncaster. timing its bld well? If Tomkins is committed to retaining the existing manegement save a few board members why not let the present team get on with it and prevent any dilution?

There is also, they add, the danger that the company's equilibrium could be harmfully disrupted by the inevitable dis-

Although four out of five homes in the UK have a Pegier-Hattersley product, the market is a static one susceptible to squeezed margins. That is forcing the company to look harder for the growth niches especially at the electronic end. It also makes innovation especially important and Pegler can boast that 25 per cent of its products

There is also, they add, the danger that the company's equilibrium could be harmfully disrupted by the inevitable dislocation of a takeover. And that the befty investments and expensive specification teams expensive specification teams vital to market leadership could be reduced by Mr Hutchings.

But the danger for Pegler is that there mey be sufficient investors who feel Temkins cannot fail to reap the rewards which are already imminent—and may just do a little better. There are alreedy plenty of hard-core fans ready to support that view even if some privately wish Mr Hotchines had bitten wish Mr Hotchings had bitten off something slightly smaller before aiming for Pegler.

MR FRED SMITH, chief execu-tive of APV Holdings, the specialist engineering group, and Mr Barrie Stephens, his counterpart at Siebe, the more diversified safety products and

engineering company, are well-matched adversaries.

Mr Stephens, a stocky figure, may be more given to far-reaching visions of his com-pany's place in the industry than Mr Smith, a crop-haired, square-shouldered Australian, but both men exude an unusual determination to succeed.

Siebe to develop into a broadly-based engineering empire prompted e £220m bid for APV and have plunged the two com-panies into a hard-fought takeover campaign.

The arguments both sides have been putting forward over the past seven weeks go to the heart of a growing debate about

heart of a growing dehate about the role of the mini-conglomerates which have been corpering e larger share of the engineering market through a series of takeover bids. Siebe has expanded rapidly over the past five years from its base in diving and breathing epparatus. A quick-fire pro-gramme of acquisitions has brought in protective clothing, garage equipment such es lifts garage equipment such es lifts and lubrication gear, and power station cahling supports,

The purchase last year of Compair pushed Siebe into third place in the world league of compressor equipment makers—after Ingersoll Rand of the US and Atlas Copco of Sweden — boosting 1985-86 profits to £33m and turnover to £372m.

began serving in 1910 when it was set up as the Aluminium Plant and Vessel Company, It supplies process and control equipment to the food and heverage industries and claims world leadership in homogenising equipment and in freezers and packaging machinery for the ice cream industry, After hitting a difficult patch in the early 1980s APV doubled its profits to £15m in 1985 on sales of £409m under a revitalised management headed by Mr Smith.

Smith. Siebe argues that its expertise in the control and filtration of gases and liquids would combine well with APV's capability in the fields of beat exchangers

and refrigeration.

APV counters that the complex and expensive process systems it sells to the food and

drink industries require a far broader range of skills and a closer relationship with the customer than Siebe's standard-ised engineering products. "We employ food scientists, biochemists end metallurgists as well as about 400 graduate engineers," says Mr Smith. Specialist faces an all-rounder

the suggestion that Siebe is in the unsophisticated end of the engineering business, pointing to a customer list similar to that of APV.

He selects three areas of "contiguity," accounting for about half of Siebe's sales. where both rompanies are active and which provide the industrial logic for the bid. They are:

Filtration equipment for the food and brewing industries.

Automation and process control equipment for continuous bottling and canning lines in the food industry.

Energy equipment Stabe

lines in the food industry.

Energy equipment. Siebe makes compressors, dryers and purifiers supplying clean and cooled air to oil platforms, hospitals and other industrial installetions. APV supplies cooling equipment to similar customers.

APV responds that the overlap in all these areas is very small and thet the bulk of Siebe's customers are outside Siebe's customers are outside the food and drinks industries.

Mr Stephens believes that a company the size of APV is too small to take on world competition. A combined group with 1986 turnover of around £1bn would be better placed to finance research and devclop-APV, by contrast, has concentrated to a greater extent on the brewing, dairy and pharmaceutical industries it began serving in 1910 when it was set up as the Aluminium

exchangers, DDS, a Danish sugar processor which makes food processing equipment, and the British groups Simon Engineering end Baker Perkins. The dairy processing industry

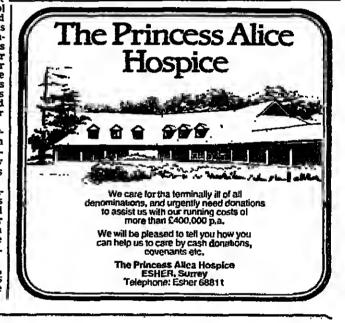
has been hit in recent years by the Imposition of EEC milk quotas but APV secs increasing world demand for processed foods and fruit juices.

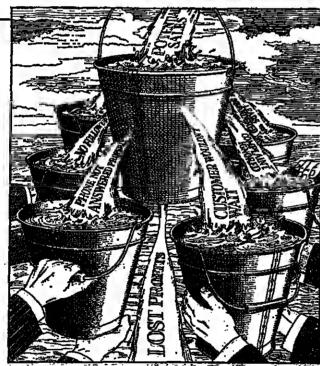
Many food processors are heing forced to automate their plant to cut rosts and the buge US brewing industry is poised to make massive investments in more modern plant, APV

believes. In addition, changing public tastes mean as many as 2,000 new food products every year. Demand for fewer preservatives in food makes the need for efficient and hygienic food

also with holdings in Siebealso with holdings in Siebe—face a difficult eboice as they make up there minds within a fortnight or so. Siebe has carned respect in the City for the way it has integrated the companies it has acquired. Equally, APV has demonstrated that it is recovering strongly. that it is recovering strongly through its own efforts. Siebe's management has a

longer track record of success but the deciding factor may be the view investors take of the conglomerate—for long an un-fashionable creature — and whether it appears to offer formidable competitors such as hetter prospects than APV's Alfa Laval, the large Swedish specialised approach.





Are you giving customers away to your competitors?

HOW could we have the gall to suggest you could actually be giving areay customers to your rompetitors? To answer that, may we ask a few questions? If somebody reads your ad or sees your

commercial, and they are eager to know more -immediately - do you make it easy for them? If you don't, then how long will it be before they see somebody else's commercial or ad? Fall in love with a competitor's product

-and you lose them for ever. Once you have got a customer inter ested, how do you keep that interest alive? Do you do enough to discover what is going on in that customer's mind? Do you talk to that customer, find out what turns him or her on before somebody else does and capitalises on their interest?

And here'a a sore topic: what if the customer wants to complain? Should you make it easy - or difficult? Well, if you believe the secret of success in marketing is keeping your customers happy, the answer is simple. You make it casy.

For example, an FMCG company discovered only 40% of dissatisfied consumers complained by mail. Those who You probably spend more time, money and energy on advertising than ever. But when people see your ads, how easy do you make it for them to respond? And once they have responded how much do vou do to retain their interest . . . and, maybe even more vital, what do you do to keep your existing customers?

did were generally happy with the company's response. Those who didn't were likely to cease purchasing the brand.

A tell-free lelephone number resulted in 90% of dissatisfied customers calling the company. It was more expensive. But over

company's response and continued to purchase the brand. The logic is obvious. The Solution

The solution to problems like this is sitting on your desk. Although h's not new, it's the fastest growing marketing tool in the

world today. It is the telephone. A recent survey indicated that telephone marketing capacity in the U.K. has nore than doubled over a 12 month period. Whilst in the U.S., the telephone is now the biggest single medium with a total of \$34.0

billion expended last year. As the Financial Times observed recently: "Telephone marketing in Britain appears to be growing by leaps and bounds. At the forefront are British Telecom's inhound telemarketing service Telecom Tan and its outbound service, Telecom Telemarketing"

· Here are some facts about the telephone and your customers:

MOST customers prefer the telephone. 90% of those callers were satisfied with the For instance, a theatre ticket booking agency

rang their customers as part of a priority reservation programme.

Remarkable results were achieved, producing e substantial 6-figure volume of new business. The cost of that new business? Less than 5% of revenue achieved.

BIG mail order catalogue companies find that 70% of eustomers, given a choice, like to order on the phone. It's quicker, it's easier. And, telephone operators can find out more about people's needs and sell them more, once they're talking to them on the phone. We don't know of a husiness where this principle doesn't apply.

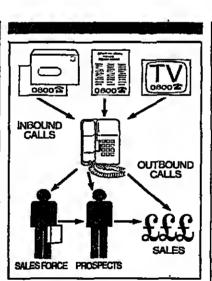
YOU should make it easy for people to talk to you because you'll learn more, and keep eustomers longer. Research suggests that every dissatisfied customer tells 11 people about the way be feels; whilst every happy customer only tells 3. If you make it easier for people to tell you they are not happy-and why-you can do something about it.

WHY do you lose eustomers? You know very well that it is much easier to keep a customer than it is to find a new one. Do you know why customers leave? Research conducted by McGraw-Hill revealed that the reason in 68% of cases was nothing to do with the quality of product or service, but quite simply that people felt "the company didn's care, and didn't communicate with them."

YOU go to great efforts to generate interest in what you sell. Advertising spending, for instance, has been rising at a disproportionate rate in recent years. Yet once that interest and enthusiasm is generated amongst the public, what happens? All too often, you do not exploit it. Sometimes in the most obvious ways.

You can liken your relationship to your customers to marriage. There is a courtship, leading to a sale, followed by a honeymoon. But all too many of these marriages end in divorce. But, as in real life, if you talk and listen to your customers, that marriage will last longer.

And the telephone is such a powerful instrument for doing this-more powerful and personal than Direct Mail, yet far less expensive than the only other alternative,



The telephone should be a central element in your marketing mix.

Telecom's commitment to marketing

Here at British Telecom we have been rommitted to the use of the telephone for marketers for several years now. There is hardly an area within your business where one or other of our services cannot be of help.

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telephone response-to get more from your advertising spend. We handle the calls on your behalf, giving you an instant telephone response system. (And with services like LinkLine 0800,

we make it even more appealing for consumers to respond to your ads - because it costs them nothing.) We can show you how the telephone

can be used in conjunction with other media like Direct Mail, TV, radio, or even press advertising and door-to-door to ereate a powerful synergy. Iodeed, someomes the telephone can produce sales from existing prospects after your other media have already done their jobs.

We can show you how to use the telephone for your prospecting. How you can build your customer lists. Gel more from coupon response. Service your customers professionally, courteously, effectively. Without irritating them with hard sales pitches.

What's more, the telephone is a powerful research tool. Our Research Shop, although it may not replace other forms of research, can give you a quick reading on key issues, enabling you to make quicker, more informed decisions-and often influence the directions of other, more formal research.

Responsive to your customers.

Today, your customers want to buy the way they want to buy-not necessarily the way you prefer to sell.

They want information 24 hours a day. Not 12 hours a day. They want it now, not 3 days later. And they want a dialogue with you. For years companies have claimed that they give the customers what they want. Very often they were merely paying lip service to this concept. It was a sellers' market, and the customer had to take what was on offer. This is no longer true. The customer really is in control more than ever before.

And the one way to recognise the customer's power and to encourage him or her to deal with you is to make it easy to respond to your advertising. Moreover, the quickest way to find out what he or she wants is to talk -ask questions, get feed-back.

Whilst the surest way to keep your customer and protect your market, once again, is to talk. Let the customer know you care, because you do care.

If you don't take account of these factors, your competition surely will. Smart marketers know this.

In the last two years, the following companies have used British Telecom to help them in their telephone marketing activities: ■ American Express = 31 ■ Thorn-EMI ■ Time Magazine - Comp-U-Card - Mars Group ■ Budget Rent-a-Car = British Caledonian - Austin Rover - IBM - RAF - Harrods -Rank Xerox = National Westminster Bank We'd be very happy to help you, too.

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TELECOM

THE MANAGEMENT PAGE

Technology takeovers

US suitors' winning ways

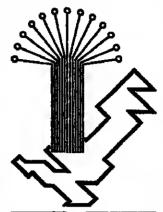
Peter Marsh concludes his series by exploring how growth can come from surrender

CHRIS DOUBLEDAY, founder and managing director of e small UK electronics company called Precima, was under pressure. It bad been a long, pressure. It bad been a long, hard grind for his company, which after 12 years had reached annual sales of only \$2.5m. Thanks to a novel system that Precima had developed for the antomatic assembly of electronic circuitry, the effort finally looked like

To do justice to the product, the company would need about £5m over two years to finance the necessary expansion. Doubleday, an ex-Marconi engineer, had little expertise in raising cash. There was also the associated problem of setpaying off.

day back in 1983 is not unusual for the people who set np and run expanding high-technology companies. Once a winning product is developed, the man-agement problems can pile up. The simple answer, for many high-tech concerns, is to become high-tech concerns, is to become part of another, much bigger company. The large corporation, which is often an acquisition-minded US company, can breathe into the smaller business management skills, cash for research and development together with frequently ment, together with, frequently. a ready-made intermarketing organisation. international

machines for assembling electronic circuitry by tha conventional method of inserting components through holes in printed circuit boards. It wanted to move into the new area of surface mounting—in which tiny robot grippers fix the components to the boards group. While sales of the parent company are concentrated on a few large contracts



in raising cash. There was also the associated problem of setting up a worldwide marketing and maintenance network to support the new system. "Our product looked extremely promising," be recalls. "But we felt we were sitting on a time bomb."

Tha predicament for Doubleday and his colleagues were not easily wooed. Between April and Coctober 1983, Precima made four offers for the company, each ona better than the last and each turned down. The fifth offer—the exact terms of

marketing organisation.

In Doubleday's case, his company attracted tha attention of the Dynapert division of Emhart, a diversified Massachusetts-based electronics and engineering concern with annual sales of \$1.7bn.

Dynapert was (and is) among the world leaders in automatic machines for assembling electronic circuitry by tha conven-

with adhesive—an area in which parent company are concentractions. The US concern had mounted a worldwide search for a suitable acquisition and Precima, which is based in Colcbester, Essex, had topped the list. "They were an ideal easily.

Rather than impose management controls on the UK organisation, Martin Marletta staff of 380 and expects this is, says Unwin, "trying to listen to us and adopt some of our methods." Patrick Zilvitis, president of Martin Marietta Data Systems, goes along with

Not all marriages, of course, Feltham concern for 16 years, are successful. In 1981, Evans left the company in April, He

the US concern was slow, bowever, in assimilating tha Cambridge-based Shape Data into its management hierarchy, leading to three years of uncertainty during which the UK concern's four founders were unsure of the management role. When the manpile up.
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the company has been given
responsibility for selling its products not only in the UK between Mar*!

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Langle Coupling appears to some
strong of their role. When
the management reshuffla
three of the founders—Charles
Langle Ian Braid and Alan
Grayer—dissatisfied and they
all departed at the end of last
pear to form a new company. McD.
System

ARC's
offered
Shape Data, which has grown
from a 13-strong organisation
from a 13-stron

amicable divorce, with Evans and Sutherland even paying some alimony in the form of taking a 10 per cent stake in Three-Space. The separated trio is also doing some of its work on behalf of Shape Data.

According to Gary Meredith, e vice president at Evans and Sutherland who is responsible for Shape Data, "the difficulties were to do with the two companies' different styles of management," He says tha Cambridge company was research-oriented whereas Evans and Sutherland wanted it to be more Sutherland wanted it to be more

geared to products.

Striking the right balance between the easy-going style of a small company and the more formal methods of a large one can be troublesome. In October 1984, Bell Canada, an Ottawa-based telecommunications giant, paid about £9m for General Computar Systems, a UK computar-maintenance company in Feltham, near London. The

Data Systems, goes along with the small UK concern to clash with the more solid, corporate this assessment. "Hoskyns is very well managed. As a Because of the differences, Bill result of their performance we leave them alone."

Nickoll, managing director of BTS who had been with the BTS who had been with the are successful. In 1981, Evans and Sutherland, an \$30m-turn-over company in Salt Lake City specialising in electronic graphics, paid \$2.5m for Shape Data, e promising UK company in computer-aided design (CAD).

The US concern was slow, bowever, in assimilating tha Cambridge-based Shape Data into its management hierarchy, leading to three years of uncertainty during which the UK concern's four founders were different. We would go into e market and iron out the bugs as we go along. They (Bell Canada) do things in e more scientific way." Nickoll also found "burdensoma" some of the parent's accounting rules and its continual desire for information on BTS's finances.

For the entrepreneurs who start small companies, selling out to a large concern can

out to a large concern can bring both relief and disap-pointment. Ed Hockins is an architect who in 1969 started Applied Research of Cambridge (ARC), a CAD company which last year was bought by McDonnell Douglas Information Systems for \$12m. Hoskins, ARC's then chairman, was offered a job in the US with McDonnell Douglas hast with McDonnell Douglas hast McDonnell Douglas but pre-ferred to take the cash from the purchase and "retire" to the south of France.

the south of France.

"I have a feeling of relief from the daily anxiety of not knowing if we would survive. Even though we were profitable and doing rather well, the company was on a very unstable footing." What does Hoskins miss? "Most of all the people (at ARC). A lot of them I regard as mates." regard as mates."

Similarly mixed feelings applied to Graham Wylie, manging director and founder of Milton Keynes-based Immediate Militon Keynes-based Immediate
Business Systems (IBS), when
his company was sold last year
to Neptune, a US concern which
is part of the \$12bn-turnover
Allied Signal group. IBS had
struggled along for three years
to develop a portabla computer
for logging data from gas and
electricity meters or for use by
traffic wardens. Though the
product appeared promising
enough for Wylie to raise £7.5m
from the City to finance the
from the City to finance the
development, selling and supporting the devices overseas
a proved a continual prohlem.
Wylie says of the AtlantaWylie says of the AtlantaWylie says of the Atlanta-



based Neptune "they are very professional and worldly wise and enthusiastic for the comto succeed." important, the acquisition has given IBS a much stronger presence in the US, which is where the biggest demand for its products is expected.

back. An ex-lecturer at Cran-field Institute of Technology, Bidgood set up Remek in 1970 and for a time the future looked bright. Moves into robotics and vision systems did not work out, however, and after a spell in the hands of the receiver. Remek was bought in 1983 by VS Evaluaging a British

VS Engineering, a British engineering concern. Earlier this year, after VS was itself bought by Asea, tha

perfectly content four years ago to sell his company for about C\$11m to a much larger concern, Toronto-based Lumonics, the world's third biggest laser business after Spectra and Coherent, both of the US.

Although debate about US takeovers of UK companies has Roger Bidgood, managing director of Luton-based Remek, an antomation specialist, is land and General Motors' hid positively rueful when he looks back. An ex-lecturer at Cranhigh-tech British firms which have become part of US groups seem to have done rather well. Moreover, many of them are not simply US offshoots but have their own R and D facilities.

An important issue, however, which this debate has largely ignored, is why relatively few hig UK companies in the high-technology sector expand by acquiring smaller British concerns. It could be argued that, in the cause of building up UK expertise in the management of science-based enterprises, more

How a better layout counts

Nick Garnett on ways to improve productivity

better on British manufacturius fusing to participate was pres-ing shopfloors, has the poten-tial impact on productivity of Productivity in the substimproved hardware been for-

Japanese subsidiaries in the UK indicates that it would be a mistake to underestimate the effects of what people make and bow.

One of its main conclusions is that where a British owned plant has been taken over by a German or Japanese company the biggest productivity improvement is derived from adopting a foreign-designed product which is easy to manufacture.

Managers of West German and Japanese subsidiaries in Britain pointed to technically advanced production equip-ment and well-planned factory layouts as the second most im-portant factor linked to the motivation staff are given to seek continuous improvements in production methods.

Only after that ceme the kind of factors on which so much critical attention has been focused in British factories flexible labour, tight manning, good labour relations, and staff

Prepared by the college's in-dustrial relations department under Professor Keith Thurley, the report stresses thet its find-ings, based on a series of fac-tory visits and detailed interviews, cannot be conclusive.

The sample was very smallseven Japanese and nine German - owned companies, manufacturing mainly for the British market products designed by the parent and on machinery specified by it. Employees in these companies averaged 285.

Here of the companies was and nine but that all the companies are raised and the second that aleas of income about that lack of the ones.

Most of the companies were in forms of electronic assembly, using female labour, which might mean that the findings are not applicable to heavier engineering. Almost two-thirds of the Ger-

man companies initially approached and almost a half of Japanese companies declined to taka part. Unwillingness to discuss per-formance might reflect dis-

IN THE debate over the ex-tent to which working practices ance but the report says the have really changed for the most common reason for re-

Productivity in the subsidiaries was hardly ever less than 75 per cent of the German A report by the London of Japanese parent, says the School of Economics on the report and in some cases, experience of West German and according to paint managers. according to paint managers, equalled the German level. Productivity was measured as the time taken to perform a given task as a proportion of standard hours for that task, or turnover per employee. Where the products made were identical in the British and foreign fac-tories, standard hours were the

> Most of the managers in the subsidiardes said their British workforces could produce simi-lar output to the parents factories in its home country pro-vided they had the same equipment, management and motiva

However, British managers were the subject of some criticism particularly over what their non-British counterparts saw as a lack of commitment. The performance of administrative and called the statement of the counterparts and called the statement. trative and sales staff was some. times considered less satisfac-tory in the British-based operations than that of production

Some of the negative factors about working in Britain that most frequently emerged included suspect quality of outside-supplied components and the extra time foreign managers believed was necessary to moti-vate British workers.

Within the complaints about the industriousness and dedica-tion of some British managers, the weakest level of responsi-

cism about the lack of in-house training offered by many British companies to workers moving into supervisory positions and the way the less academically able but perhaps technically minded pupils are poorly catered for in schools.

* The experience of German and Japanese subsidiarles in Britain London School of Eco-nomics and Political Science, Houghton Street, London

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HAISTOPHER LA

Architecture/Colin Amery

Doorstep diplomacy

It is difficult to make good and worthy happenings into news. When the Prince of Wales speaks about architecture tural ectivity to a level where it is directly responsive to the about "carbuncles" than communities. When he spoke last Friday et the Royal Institute of British Architects, hopes were high that he would beard the close in its den. However, the occasion was the presentation of the RIBA/The Times Comoccasion was the presentation of the RIBA/The Times Com-

of the RIBA/The Times Community Enterprise Awards—
the first of their kind—end
clearly some rather more positive words were called for.

Before looking at the scope
and success of these awards it is
worth pondering both the
anomaly of their inception and
the strange institutionalisation
of "Community architecture."
The oddest thing is that the
very need for a more concerned
and local basis of environmental
activity has been caused directly
by the activities of politicians,
bureaucracy, and the design
professions.

During the 1950s end 1960s it was a strongly beld belief that there was only one answer

The physical appearance of our cities has a powerful effect on the spirit that dwells there

to the bousing problem and the derelict city; to start again, and frequently to build high. Archilects and politicians must shere the blame for policies and buildings that have actually caused the death of the inner city and the decline of environmental atandards.

mental alandards.

Community architecture simply means asking people what they want and trying to help them achieve it. It took one of the winners of the new awards, Mr Patrick Doherty of Londonderry, to put it most succinctly: "We bave rehabilitated your buildings—it is time for you architects to rehability. for you architects to rehabili-tate your profession."

Marie Rambert and her dancers

appeared in Nigel Playfair's Riverside Nights at the Lyrle, Hammersmith. Then, the young

Frederick Ashton's A Tragedy of Fashion marked the first

steps of our master choreo-

grapher and of Marie Rambert's

On Wednesday night, a gala opening of the present Ballet Rambert's season brought us as "a trifle" (Ashton's phrase) one of the dances for the

mannequins in that piece. And pretty it looked, too. The even-

ing was in many ways nostalgic: glimpses of the rompany's 60

years history came with Lucy Burge very fine in Ashton's

Brahms/Isadora waitzes, with students from the Rambert School in Tudor's Soirée Musi-

cale and former dancers with

a community centre in Notting Hill; the creation of a park and Hill; the creation of a park and garden and some new shops in a desperately derelict area of Hoxton; the revival of the inner city of Londonderrry; cooperative bousing schemes in Glasgow; self-build honses in Bristol, and even a farm in the heart of Cardiff— these are all examples of a concentration of community effort and enterprise on the doorsteps of people who know exactly what they want.

want.

The difficulty faced by so many of these schemes is that, too often, inspired ideas come to grief in the "cat'a cradle of red tape" which, according to the heir to the throne, "chokes the country from end to end."

There is a tremendous need for more partnership and collaboration in all areas of the revitalisation of inner city life. Organisations like Business in the Comunity are making beadway but there is still a profound need to hring to an end the professional bandwagon that rolls on, convinced that it knows better than its customers, frequently not even asking the customer what be wants.

tomer what be wants. The star winner of these awards is undoubtedly the five year's work carried out by the Derry Inner City Project in Londonderry. It clearly demonstrates the success of a broadly based Development Trust. Five hundred jobs have been created by the received the success of the by the work on some eight dere-lict buildings, the creation of craft workshops, amenities for young people, and a historic walk through the old walled

city centre. Architecturally the scheme

Rambert Ballets/Sadler's Wells

Clement Crisp

Ballet Rambert has started e diamond jubilee season in celebration of the 60 years since Marie Rambert and her dancers

Clover Roope (haunting with and the dance on the qui-vipe. Minerva's awful boa) as the bedraggled goddesses.

Of today's Rambert—and the This is not, I fear, true of

company is moving into a new incarnation under its lately appointed director, Richard Alston — there was a bright little item from it's a Roggy

Wnltz, by Lucy Bethune, a

member of the company; Richard Alston's own gently

mocking Java to the venerabla harmonising of the Inkspots; and Ian Spink's brand new

Mercure.
This also featured in last

night's first programme of the season. Mercury is, of course, Rambert's patron divinity, and

Mr Spink's realisation of Satie's

Mr Spink's realisation of Satie's score has a dream-like inconsequentiality, a sly allusiveness that has its own mercurial merits. A mottled dark bite set with the shell of a Greek theatre, by Catherine Felstead; "annsing" and twenties-looking lattice by Attenty McDonald.

The change that is coming to The change that is coming to the architectural profession is atill in its infancy. In the schools of architecture there is a need for real projects to be used as teaching aids. There should be an end to the fantasies and necropolises that so many architectural schools demand from their students. There should be training in the simple social organisation of architecture and planning.

The need for total overbaul of the planning system and the

of the planning system and the cutting of red tape goes with a need for a new kind of enabling professional.

It is not cranky to suggest that this means e new sort of architect who will beip people The change that is coming to the architectural

profession is still

in its infancy

to help themselves, encouraging self-help rather than surgery. Although the Prince of Wales and others feel that government should not play a major part while government is synony-mons with bureaucracy, it is certain that there would be more private financial involve-ment in the inner city if there were more government enrour-agement. Public agencies as well as private ones must become less negative. Community enterprise can replace frustration with the encourage-ment of a more diffuse kind of professionalism.

The curious sight of the

Today, these recent 20 awardwinning schemes show that city centre in a way that other there is no single answer to the problems of architecture Contrast the success of Derry and the inner city. There has to be a multiplicity of approaches and a piurality of professional skills. Community enterprise has to do with a great deal more than architecture, but the physical appearance of our cities has a power-

This is not, I fear, true of

another of last night's novelties, Mary Evelyn's Dipped Wings. With an abrasive score by Simon Waters, it features four couple in handsome leotards by Lize, who indulge in and activities which do nothing to illustrate in the couple of the c

vities which do nothing to illu-minate for me the piece's aub-title "Continual Departing." The kind of movement language

it proposes is also the matter of Richard Alston's Zonsa which

closes this first programme
Two scores by Nigel Osborne
(Mbira and Zansa) are carefully matched in dance, levels

of energy responding to the varied dynamics of the music.

The plece is not easy, though with John Hoyland's three handsome and painterly gauzes it is very easy on the eye, which is constantly rewarded by shape and colour. The actual logic of the characteristics

the choreography may be re-vealed with further viewing: at present, the dance teases the imagination — which is no bad

LONDON

Cairns, soprano, Britien, Milbaud, Chausson and Franck, Queen Eliza-beth Hall (Mon). (928 3191).

Ray Charles in concert. Royal Festival
Hall (Tue 9.30pm and 9pm).
The King's Singers: Queen Elizabeth
Hall (Tue).
Marian Moutgomery, with Laurie Holloway and quartet. Queen Elizabeth
Hall (Wed).



William Armstrong (left)-plays with panache

Road/Royal Court

Michael Coveney

squeerer," who saw ber through occasion a poignant lament for the war — did he dle? A kendo the second of Mrs Thalcher's freak springs from the crowd two nations and e thrilling and recounts his post-disco event in itself. You really must skirmish with some Bolton skin- see this one.

It is if years since any violent liberties were taken with the Royal Court auditorium, when William Gaskill threw open the doors to the "Come the doors to the "Come the doors to the "Come to gether" Iringe festival. Now the stage bas been extended historium, placing the mother of the plant the p

Obituary/Alan Jay Lerner

Alan Jay Lerner, who died aged 67 in New York on Saturday, was the last surviving member of the atylish and witty New York school of lyricists that also included Ira Gershwin, "Ylp". Harburg, Lorenz Hart and Oscar Hammerstein II. He will be best remembered for his collaborations with the composer Frederick Loewe: Brigo-

des Champs Elysées (4723 4777).

WEST GERMANY

Frankfust, Alte Oper: The Israel Phil-harmonic Orchestra, conducted by Guiseppe Sinopoll Tchalkovsky and Brahms (Mon); Pinchas Zukerman, violin and Marc Neikrug, piano, Beethoven (Timr).

ITALY

Florence: Testro della Pergola: Pinc-

has Zukerman, violin; accompanied by Mark Neikrug. Beethoven (Mon and Wed). (24 23 61).

NETHERLANDS

Nefherlands Banh Society choir, baroque orchestra and solists conducted by Ton Koopman with Magnificats by Burtehude, Kuhnau and
Bach. Tue in Gouda Grote Kerk,
Wed in Naarden, Grote Kerk, Thur
in Utrecht,
(1331-51 51)

eusstraat 2). Music from Islam seri-

es. Malaysian music from the Kem-

big vocal and percussion ensemble (Mon, Tue). Turkish Sufi music and the liturgical Zikr ceremony (Wed, Thur). (568 8300).

SPAIN

Granada International Festival: Czech

Philarmonic Orchestra conducted by Vaciav Neumann. Mozart and

(030-51 51 61).

Poppea/Glyndebourne

Max Loppert

on and with words begins at the beginning, with three lively goddessea (Anne Collins, Anna

nazione di Poppeo are sexual infatuation and the abuse of state power, and the terrible hinks that can be forged between them. Monteverdi'a opera is like Mozart's Figaro in the way it presents a complete. The performance seems to move on a current of intelligent and intelligible verbal delivery, one of the necessary delivery, one of the necessary (but so often neglected) aspects of any truly vital Monteverdi realisation. There are no native Italian speakers (shouldn't there be?), but bard work bas gone on to make others aound like them, and in more than one case it has proved atrikingly auccessful. The feeling of play on and with words begins at in the way it presents a com-plete spectrum of characters coloured and sbaded by lave and lust; but it is unlike that falle journée in that the good end unhappily, and the bad happily—and that, in the view of the composer and his libret-tist, Busenello, accums to be what life means

what Life means. what Life means.
A Poppea working its full
effect is an awesome thing—one
of the most complex and disturbing of all operatic experiturbing of all operatic experiences, a tale of agonizing moral ambiguities and emotional depths told in a score of almost unbearable beauty, dramatic suggestiveness, and gravity (how revealing that its lyrical high water mark should come in s lullaby hymning sweet oblivion).

In 1984, when the second production of the work in Glyndebourne bistory was first shown, the experience was not

shown, the experience was not awesome but beavy, dull, and

awesome but beavy, dull, and coarse on eye and ear. At its 1936 revival on Saturday, much was different, and better: it is atill far from an Ideal Monteverdi performance, but it hits bard, fast, and in many places wonderfully deep.

The improvements are most immediately noticeable in the pit. Peter Hall, the producer, originally elected to saddle hynself with Raymond Leppard's plonecring, but now outmoded, edition of Monteverdi, with its plump carpeting of continuo plump carpeting of continuo and string addition, and its many acts of textual redisposi-tion, re-ordering, reshaping, and truncation, In 1984 Leppard

The main themes of L'incoro articulation crisp, forward-Also femiliar is the Arnalta of azione di Poppeo are sexual moving, and dramatically Anne-Marie Owens—full-voiced in the lillaby, enjoyable broad in the lillaby, enjoyable broad in the lillaby. in comic class-triumph, somewhat rough in quick declama-

tion.

The men are led by the Nero of the American Nell Wilson (UK debut), whose spoilt-baby Gainsborough face and figure and darkly attractive lyric lenor are all most interestingly used libe must heware of slips below pitch). Dale Duesing returns to livelier effect as Otho, the great remantic of the piece, though romanlic of the piece, though his line needs still greater firm-ness—a baritone in an alto part will alwaya be at a disadvant-



Neil Wilson (Nero) and Maria Ewing (Poppaea)

Steiger, Rebecca Caine) alert age. Roderick Kennedy acts and in their propositions; age Roderick Kennedy acts and sings a plainer Seneca than the sings a plainer Seneca than the unforgettable Robert Lloyd of 1984, but he too touches the quiet, grave centre of the opera. written about Maria Ewing in recent times, it is a particular pleasure to praise the eccuracy, rontrol, and poise of a Poppaea warmly and lightly sung, and played with deadly cool subtlety and calculated sensuality. Cynthia Clarey's Octavia (moments of top-note strain apart) is tremendous in rage, despair, and dignified retreat. Elizabeth Gale's Drusila is tender of the opera. Among good minor players, Lesley Garrett, Petros Evangelldes, and Robin Leggate deserve a particular mention—the latter laking part in the delestable drunk scene still inexcusably planted on the single blot on an evening of which one expected bard duty and gained great reward, retgemfw vbgkq vogkqj vbgkq

Music of New Spain/Almeida Festival

performed on Saturday by the excellent, tireless Music Projects/London with their conductor Richard Bernas, justified Tomás Marco's proud claim: "A music thal is neither nationalistic nor folkloric but which does not proper to the conduction of t

With Animos C, the third part of a four-part sequence, Guerrero returned to Xenakoid which does not neglect its Guerrero returned to Xenakoid constructiona. But with e tech-dible, discreet, deeper-rooted than occasional nosegaya of Tha second concert was e

polpourri, intriguing for the range of its ingredients. José Evangelista's Clos de Vie, in memory of Claude Vivier (a composer featured in last year's Almeida Festival), assigned a revolving melody-line, sweelly melancholy, to everybody in unison, but with decorative refinements. The inlended development of El Hierro y la individual playlets and, as such, of e startling originality, which Susan Brown, William skirt while ber mother scratches around pathetically on the floor. The girl is going out, the mother is sticking ber nose in. Another old girl paints on ber lips and remembers the man, "the bust-squarer "who saw ber through and Lestey Sharp old girl paints on ber lips and remembers the man, "the bust-squarer "who saw ber through the special of seven, in several individual composers the will be spotlit—Steve Reicb, Glacinto Scelsi and a number of younger splrits.

The new Spanish music, all performed on Saturday by the excellent, tireless Music Proposed it wo trombones sometimes added their own glissando howls or was limply realised in the actual soprano-and-guitar for cristobal Halffter made excellent, tireless Music Proposed it wo trombones sometimes added their own glissando howls or was limply realised in the actual soprano-and-guitar for cristobal Halffter made excellent, tireless Music Proposed it wo trombones sometimes added their own glissando howls or was limply realised in the actual soprano-and-guitar for cristobal Halffter made excellent, tireless Music Proposed it wo trombones sometimes added their own glissando howls or was limply realised in the actual support of firesh events. There was a short.

The new Spanish music, all the concerto by the excellent, tireless Music Proposed it wo trombones sometimes added their own glissando howls or was limply realised in the actual support of younger splrits.

The new Spanish music, all the concerto's soprano-and-guitar for the excellent, tireless Music Proposed it wo trombones sometimes added their own glissando howls or was limply realised in the actual support of fresh events. Guerrero's soprano-and-guitar for the excellent, tireless Music Proposed it wo trombones sometimes added their own glissando howls or was limply realised in the actual support of fresh events. Guerrero's soprano-and-guitar for the excellent that the proposed in the actual support of firesh event brighter, indeed captivating (finely performed by Mary King and David Harvey): concerto the soloist was Yvan Mikhaaboff: some spark was missing in the first movement, but by the end the right taul-neas and quirkiness had taken

hold. A welcome revival, and

Philharmonia/Festival Hall

June 13-19

Mahler. Auditorio Manuel de Falla (Mon). (22 52 01).

Montserrat Cabelle, Lieder: Miguel Zanetti, piano. Händel, Vivaldi, R. Strauss. Mozart Saal, Konzerthaus

(ston).
Vienna Symphony Orchestra conducted by Christoph von Dohnanyi with
Aurele Nicolet, flute, Ursula Holliger, harp. Haydn, Mozart, Schubert.
Konzerthaus (Thur).

NEW YORK

Merkin Hall (Goodman House): Shar

on Mabry mezzosoprano recital. Lili Boulanger, Copland, Kenton Coe, Ives; Myung Jean Keh piano recital.

Ness saying Jean Ken piano regizal, Beethoven, Scriabin, Chopin, Liszt (Tue); Karen Hutchinson piano reci-tal. Mendelssohn, Franck, Chopin, Donald Keats (Thur). 67th w. of

Broadway (382 8719).
Broadway (382 8719).
Bargemusic (Fulton Ferry Landing):
Chamber music concert with Fred
Sherry, cello; Toby Hoffman, viola;
Cho-Liang Lin, violin; Stephanie
Brown, plano. Mozart, Martinu,
Brahms. Brocklyn (524 4051).

TOKYO

Andrew Clements Semyon Bychkov made his Philharmonic as a possible suc-ondon debnt last year, con-cessor to Von Karajan, Bychkov to the big tune tightly con-ucting the Royal Philhar-is 34, born in Leningrad but trolled, the brasa writing given nonic. Since then his reputa-non has sourced, so much so musical director of the Buffalo Bychkov'a moulding of wood-that has source has been rough.

Philharmonic.

Lo Finta giordineria at Aix-enProvence, and followed it by
taking over a concert with the
Berlin Philharmonic from Muti to such effect that the orchestra promptly invited bim back. Of such stuff are legends, or

First Symphony, and unsurpris-ingly did not quite fulfil expec-lations. The Beethoven, most

wind phrasing suggested Karajan as a stylistic influence. He first claimed attention in western Europe when be and it gave the slow movement appeared from nowhere to con- a pleasing fluidity, attentive appeared from nowhere to con- a pleasing fluidity, attentive duct a memorable production of to inner lines. But the sym-Violin Concerto completed the programme. It was a perform-

Of such stuff are legends, or at least recording contracts, made. For his first concert with the Fhilbarmonia at the Festival Hall on Thuraday Bychkov offered Beethoven's Prometheus Overture and Brahms' First Symphony, and unsurpristically did not guile fulfil expections. unmoving, not because the approach was sterile and analyattentively played, suggested a conductor of extremes personality. When Kennedy Brahms showed him in e finds the means of putting better light, though the account more of himself into his music Saleroom/Susan Moore

was never quite as dramatic making, it will be magnificent as it promised. The finale was

blown is to be sold at Sotheby's on Thursday. A George II soup tureen and cover made by the masterly Paul de Lamerie in London in 1747 comes complete lions' beads, masks and an elaborate cartouche. An eagle feeding her young forms the cover's finial. The unpublished piece is £120-150,000. A pair of piece is expected to make in candlesticks with stems taking the form of a flower-wrapped

£60-80,000, they are among a (eatimate £4-6,000).

the sale.

Perbaps the most elevated piece of French furniture to be sold et Sotheby's on Friday is a Louis XV marquetry and parquetry commode made by A. R. Gaudreau for the diming room of the king's daughters at Versailles. Ornamented with masks and gllt-bronze scrollestimate on this massive. 175 oz work, this particularly pretty

Charles II porringer and cover, toire chaise longue identical to maker's mark WS, and e salver that on which Madame Recamier

In a simpler vein is the artist's own designa. A Direc-

Rococo ailver at its most full number of chinoiserie pieces in with festoons of flowers, shaggy the form of a flower-wrapped cherub made by de Lamerie five years earlier, ia expecied to make £80-150,000.

The great French cabinet-maker Georges Jarob is known to have mada furniture for the studio of J. L. David 10 the

below a crown, made in London

Alicia de Larrocha (piaso): Turina, Granzdos, Chopin. Tokyo Bunka Kaikan (Mon). (545 8348; 545 9348). Francisco Aralza (tener) accompanied by Irwin Gage. Mozart. Rossini, Ver-di, Puccini, Gounod. Hitomi Memodi, Piccini, Gounod. Hubbii Memo-rial Hall, Showa Women's College, Sangenjaya (Tue); Schubert's Dia Schone Mullerin. Tokyo Bunka Kai-kan (Thur). (545 8348; 545 9348). Takahiro Sosoda (piano) Lizst, Tokyo Bunka Recital Hall (Wed).

excess of £100,000,

on foot with TS in monogram so graciously reclined in what is perhaps the most famous porin 1683. Estimated at trait of the era, is also on offer

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Music

Music/Monday. Opera and Ballet/Tuesday. Theatre/Wednes-

Arts Guide day, Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

Royal Philharmonic Orchestra, con-ducted by Andre Previn, with Andre Watta, plano; Eva Lind, soprano; Christins Cairns, soprano. Berlioz, Lizzt and Mendelssohn. Royal Fes-dired Kraus recital (Wed). Theatre (250m). (835 8891).

Boyal Philhamonic Orchestra, conducted by Antal Dorati, with Lazar Stern, violin. Haydn, Bruch and Franck. Royal Festival Hall (Mon). (923 3191).

Ledici String Quartet — 14.

Carres

Orchietre National de France conducted by Andrew Litton, Michel Raznie, fluta: Weber, Mozart, Glock (Mon 6.30pm), TMP-Chatélét (4233 0000).

Ensemble Intercontemporain, con-

insemble Intercontemporain, con-ducted by Denis Cohen, Laurent Aimard, piano: Barriere, Cohen, Stroppa (Mon. Thur). IRCAM, 31, Rue Saint-Merri, Espace de Projection (4378 7995).

RENFE

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Monday June 16 1986

The Tories and South Africa

preliminary shot in determining of South Africa in terms of the future British policy towards international dimensions. All South Africa No fundamental the great powers have an decisions need to be taken at interest in the outcome, as least for a few more weeks. But well as the African countries. the debate should be an important occasion, none the less. MPs will get a smack of what the Government intends to do about the mounting pressure for further economic sanctions. At the same time, they will he an attempt to shape government

policy.

That goes, in particular, for Conservative MPs. The views of the opposition parties are already well enough known. The Labour Party, the Liberals and the Social Democrats ere all broadly in favour of stepping up sanctions. Many friendly foreign governments are on

their side. Still, it is Mrs Tbatcher, her Cabinet and the Conservative Party who will have to decide. Does the British Government oppose an extension of sanctions, will it go along with an extension reluctantly or will it take the lead in seeking to determine interoational policy?

Bilateral affair

Since the general election of 1983 the Conservatives have had an overhlown majority in the Commons. This has led to some frivolous votes — such as the successful attempt to block the Shops Bill two months ago. The excess of Tory back-henchers bas not had enough to do and has rarely been obliged to face up to a major international question where Britain at least has influence, if not power.

Rhodesia, years ago, was not comparable. It was largely a bilateral matter in the end days of the old colonialism. The Conservatives did themselves no good when they split three weys

opposition, In the end Rhodesia became Zimbabwe when the Tories were back in power, Mrs Thatcher's initial instincts were to oppose the settlement, but she can scarcely regret that a transfer of power finally took place. The recapture of the Falk-land Islands was also largely a hillery affeir between

hilateral affeir — between Britain and Argentina, though it should be remembered that the Britisb expedition would never have succeeded without international support, especially

THE DEBATE in the Commons British Government has had to tomorrow will be only another deal with has been on the scale the United Nations and, most of all, the people of South Africa, hlack, white and coloured

It would be the greatest irresponsibility if the debate were conducted in the Conservative Party along the lines of "for or against sanctions." The questions are becoming: what sanctions, for what purpose and

Two sets of facts need to be considered. The first is that President Botha promised radical change in South Africa radical change in South Africa'some 12 months ago and has never quite delivered. In the past few weeks or so he has seemed again to be going backwards. The Eminent Persons' Group, set up by the Commonwealth last year, and which includea Lord Barber, the former Tory Chancellor who is a conservative through and through, bas concluded that without further external pressure there is unlikely to be Sure there is unlikely to be change for the better.

The second is that the British Government is not wholly impotent. Indeed this is one of the few combinations of circumstances where most of the remaining elements of British power could fall into place. Britain is a leading member of the Commonwealth. It is a member of the European Community and about to take over the Presidency, It has a close relationship with the US and can talk to Japan through the group of seven leading" industrial democracies. Perhans. above all, it is e permanent member of the United Netions Security Council.

Some of those groups overlap.

Britain alone is a member of all of them. No country could therefore be better situated in seeking to take the lead in coordinating an international policy towards South Africa.
The question before Mrs.
Thatcher, the Cahinet and the
Conservative Party is whether they will realise their opportunity to control events or he dragged into sanctions, kicking, screaming and quarrelling amongst themselves. Back-

bench MPs should realise to-morrow that they are no longer

Paper feels the global squeeze

True international competition in paper making is bound to WORLD'S paper makers are coming to bring casualties, argues Tony Jackson. The question is where? omenon. US producers are finding their customers huying

from Europe; European pro-ducers are bracing themselves well-and advertising accounts for a US export push; and around the edges prowl several for 90 per cent of coated paper."
US producers says they are
not concerned about European new producers, from South Africa to Brazil, who are inroads into their home market. Penetration was brought about unnervingly competitive on hy the dollar, like in a lot of other industries," says Mr Gammie. "With the dollar weaker, a lot of fringe players Paper is increasingly hecomwill get out, and a hard core will stay. I don't see the British, the French or the Germans being other than spot players—

Swedish and Finnish pro-

attractive as a destination than Miami—15 months ago it was the reverse, despite the fact that it costs between \$60 and

Ms Norma Pace, chief economist with the American Paper

Institute (API) - the US industry trade association — says some US customers have already switched back from overseas supplies. "In early

1984 US mills were running

at capacity, so customers were looking to their

inventories. It wasn't even that our mills couldn't supply con-

sumption — it was just bedge buying. Now that there's plenty

of supply around, imports are receding."

But she too has to concede that things have changed. "There have also been imports from developing countries — printing and writing grades from Brazil and Mexico, and linerboard [the base material for cardboard boxes] from South Africa, That is not e thing we had seen before and if does

we had seen before, and it does indicate thet when these coun-tries are in trouble they'll look

to our market. And in general,

some customers may find qualities and services eround that weren't there before, so there will probably be a market."

But. Norma Pace makes clear, the API wants its mem-

bers to fight back. "The only international part of our in-

dustry historically has been linerboard and market pulp for export, and newsprint, which we import from Canada. But with

hut now the question is whether the US provides the growth tar-

mg e true international industry. Pressure of competition has caused a wave of mergers and restructuring on both sides of the Atlantic, with 15 per cent of the US industry's assets changing hands in the past two years. As in other smokestack industries like steel and shipbuilding, the advent of true international competition is bound to bring casualties. The question is where.

US producers are in no doubt about who ought to suffer.

Mr Tony Gammie, bead of the
US newsprint producer Bowater

Inc. hived nff from the UK Bowater Group In 1984, says: "We look in amazement at what gees on in Europe, and then we get cross. When are Euro- \$70 e tonne just to ship news-pean governments going to get print here." fed up with propping up paper companies? The only example of pure economics working in Europe has been Britain, and

that's only because neither political party would pour weter down the ratholes."

Considering that UK paper capacity has fallen by over 12 per cent in the past seven years, then the past seven years. other EEC countries might well flinch from such robust action. But success in hulk paper making is above all a matter of low cost production, and on that score much of the European industry has inherent dis-advantages.

Low costs in paper making depend on two things—modern technology, and cheap raw materials, Parts of the European industry have failed to invest in new machinery and techniques. In addition, northern European coolthern Europe's cool climate means that trees grow much more slowly than in countries like Brazil, and wood is correspondingly expensive.

In both the EEC and Scandinavia, though, the industry is still enjoying its new-found access to the US market. Euro-pean exports to the US are running at around 200,000 tonnes a year, according to Mr David Clark of the Paris-based Euro-pean Paper Institute. "That is compared with a maximum of 50,000 tonnes, up 1983," he

Most of the European exports our cost base and our econoare of what is known in the trade as coated mechanical paper—the grades used for should have a bigger overseas magazines and catalogues. The commitment in, for example, sharp jump in US demand in printing and writing grade 1984, caused by increased peper. Home consumption in advertising in the Reagan boom, that market has grown so was accompanied by an abnor-mally strong dollar, and Euro-pean exporters had e field day. hut now the question is whether "The effect was felt in European markets too. "1984 was an export-led boom for everything in Europe to the US—
thinking about committing 10 clark says. "That led to an advertising boom in Europe as companies that it has to be a

we can produce a competitive product et competitive prices I don't see why other markets shouldn't huy it — after all, we in the US did, even though we hadn't expected to."

From the US viewpoint, the long-term logic is clear. The industry in the EEC has to shrink, in bulk grades at least, while Scandinavia moves further up-market, away from the the economics just don't add supply of basic pulp into paper grades with higher added value. The gap in bulk production will Swedish and Finnish producers could he another matter.

"The Scandinavians will hang in, because they must—they've got to live on foreign trade. But I don't think they'll get terrihly big. For a Swedish newsprint producer these days. Hamburg is a bell of a lot more attractive as a destination than be made up by emerging pro-ducers in less developed coun-

Mr Gammie ticks off the candidates. "Portugal hasn't enough water, and it has a limited supply of trees. South

CANADA

FINLAND

SWEDEN

ITALY

SOURCE:FAG

W.GERMANY

America has everything—
labour, wood, water and power.
The only constraints are the ability of governments to accept the necessary amount of foreign participation, and the cash flow that's needed to constraints are the ability of governments to accept the necessary amount of foreign participation, and the cash flow that's needed to constraints. that's needed to create the infrastructure."

Back in Europe, this kind of talk is greeted with some irritation, particularly in the EEC'e most successful paper-producing country, Germany. Mr Oskar Haus, of the Verband Deutscher Papterfabriken (the German industry association) says: "I don't think Brazil and Portugal will go into integrated paper production and try to sell nn European markets. You need a lot of market know-how and l don't think those countries will

Exports imports

9.2

4.7

2.8

.5.2

13 26

0.8 1.4

...

0.5 4.5

commitment, not just a matter. Africa has the trees, though heve it in the next 20 years. I of taking up the slack. But if water's a problem. But South don't think US companies will

For Mr Haus the threat is also a familiar one "I remem-her very well how 20 years ago the Scandinavians were asking us to concentrate on sophisticated specialities, and telling us they would produce the big mass grades. The Germen in-dustry didn't follow that advice, and today we beve a balanced range—very competitive on hulk grades, with smaller and more specialised mills as well."

In the UK, capacity for hulk grades has been cut back drastically, and much nf the industry has retreated into the lower-volume, more specialised part of the market. But, Mr Haus says, the two cases are not comparable.

"German competitiveness in hulk grades isn't a miracle. In the UK and France, companies didn't invest in new machines for hulk grades, and if you don't do that every 10 years you're not competitive. Our companies baven't tried to squeeze the last hit of profit of them are family-owned, and sometimes over many years, not to make profits—it all went back into the machinea." The point is reinforced by Mr

Hartwig Geginet, chairman of Feldmuhle, one of Germany's most successful paper makers. "We started to restructure early, and we did a better joh. For example, we got out of newsprint at the end of the 1950s, and went in two directions—added-value grades, and tions—added-value grades, and a switch in raw materials from pulp to waste and wood-contain-ing papers. Germany is now Europe's strongest industry in wood - containing papers, whether coated or uncoated and that includes Scandinavia."

That wood-containing sector covers precisely the coeted magazine grades which saw such spectacular growth in 1984—20 per cent by volume, in the case of the European merket still to expand in the low-cost That growth has belatedly led southern states, will be better to an outburst of expansion which is deeply worrying for

"There is 1.8m tonnes of new European capacity going into that sector between now and 1990," says David Clark, "We reckon there will he only 700,000 tonnes of new demand. It's a good growth area, hut this could drive operating retes below 70 per cent, which in this husiness is a catastrophe." Or, as Mr Gammie 'gloomily puts it on the other side of the Atlantic: "All those crazy Europeans, pusbing in all these damned machines."

The area areas this is not only 700,000 tonnes of new demand

To an extent, this is not only sion years, and then the miracle to bave to specialise."

year of 1984. It's partly a matter of the industry rolling in money in the boom years, and partly because the banks want you to demonstrate a good order book and a good price level. So the years when you go to the bank to expand are 1974, 1979 and 1984." Or, as Hartwig Geginat philosophically puts it: "We're used to these fluctu-ations—it's a cyclical industry."

For Europe, as industry executives privelely concede, il could be different this time. If the industry indulges in an orgy of over-capacity in the fece of new kind of international competition, it could find the next cyclical upturn harder

The dilemma is, however, that investment is still essential for survival. The point is underlined by the contrasting cases of Spain and Austria.

The Spanish industry is facing exposure to full EEC competition and, says Mr Clark, is sunk in peasimism. "They haven't invested, or if so unwisely, and they're in the hands of the banks. They elso used to have tariffs of around 20 per cent and no VAT, 50 they're facing a double whammy. They're admitting defeat, whereas now is the time to say there's no reason why they shouldn't succeed, especially given the trend to inter-nationalisation."

Austria is a precisely opposite case—an industry which has strengthened its export performance remarkably in recent years. Again, says Mr Geginet the key bas lain in investment

"They were conceroed that if they didn't invest they would disappear between Germany and Italy. So they've been modernising very strongly in the past five years and in the past couple of years the results have been coming through,"

Pressure on EEC manufacturers, though, seems bound to . increase. In developing countries the paper industry is still in relative infancy, In Scandinavia, both Swedish and Finnish aim of increasing capacity and the US, with plenty of scope still to expand in the low-cost equipped than most European competition.

The international trend in the industry still has only a amali impact in the US and European merkets as measured in company sales and profits Salomon Brothers puts it:
"Structural change will be

developing countries, light-weight coated paper where you normal in the industry, it is also inevitable. As Mr Clark bave economies of scale and says: "The boom years were 1974, hefore the 1975 crash, here in the US—end, increasthen 1979 before the had reces- ingly, the Europeens are going

Ways to improve the workforce

FIVE YEAR economic forecasts are often wildly inaccurate. The Institute of Manpower Studies's analysis of UK employment example, mobility between differents up to the year 1990 should, therefore, be taken with several large pinches of salt Its main conclusions — a pared with 10m in the 1270s, further small fall in total further small fall in total employment and a further big market seems to have become shift from jobs in manufacturing to jobs in services — seem highly plausible today mainly because they are extrapolations of what has already happened. Extrapolations of the past, bowever, are often poor guides to the future.

the future.

A similar large-scale survey in, say, 1978, when a modest economic recovery under the then Labour Government was in full swing, would never bave predicted a tripling of total unemployment hy 1983.

This said, however, the institute's survey remains the best availeble guide to likely sectoral shifts in employment.

It divides the economy into 10 sectors and foresees growth of jobs in only two of them: distribution, financial and husiness services, and leisure and other miscellaneous aerand other miscellaneous services. Further job contraction is predicted in energy, manufacturing and construction, with the heaviest job losses in light and heavy engineering.

In occupational terms, these shifts will result in an increased

demand for managers, multitalented craftsmen, engineers
and scientists, and professionals
of all types. By 1990, there will
International training. The
message from the institute's
forecast is that these efforts
should be greatly increased.
International comparisons be more jobs in small com-panies, more jobs for women, more part-time jobs and, over-be expanded by a factor of about all, a younger workforce. 10.
Throughout the economy, people's chances of employment known will depend increasingly on their accumulated "human capital"—their level of educa-tion, training and skills. The unskilled, especially manual workers, face a very bleak

Bleak picture

What can the Government do, in the light of these forecasts, composition of output. to maximise employment prospects? There are two obvious priorities: policies to improve of Economic and Social Research underlines the urgency of action on these fronts be-

In recent years, the labour more arthritic partly because, with the rise of unemployment, fewer people are willing to risk a change of any sort.

a change of any sort.

The picture on training is equally bleak in spite of initiatives such as the Youth Training Scheme. In 1967, more than 5½ per cent of employees in manufacturing received training; by 1982 the proportion was down to 3.2 per cent; hy 1985, despite the YTS, it was down to just over 2 per cant—a mere 112,000 workers. Moreover, many industrialists argue that the general training provided by the general training provided by YTS, especially in the first year, is still a poor substitute for the on a more rigorous hasis in competitor countries such as Japan, France West Germany and

Better educated

Pension reforms and YTS demonstrate that the Govern-ment is concerned about, and has taken action to improve, both mobility and training. The

The continuing shift towards knowledge-intensive industries and services, however, suggests that merely boosting vocational training for the young may not be enough. General education levels throughout the economy need to be raised.

Expanded opportunities for adult education and retraining are also urgently needed in view of the repidly shifting canvassed possibility would be to give every adult an entitlement to one month's training mobility (both geographical and or further education for each occupational) and to improve the overall level of training and skills. Recent research published by the National Institute regardless of the accuracy of the particular sectoral shifts predicted in the institute's cause it shows that both forecast.

Robinson takes over at IFS

The appointment of Bill Robin-The appointment of Bill Robin-son as director of the Institute for : Fiscal Studies is as unlikely to please Arthur Scargili, leader of many of Battain's miners, as was the

Estant's miners, as was the conferring of a knighthood on Ian MacGregor.

Robinson's viewa on the coal industry are distinctly hawkish. He regards widespread closures both as inevitable and as the only long-term saviour of the business. MacGregor, he implies, has merely been pussy-

footing around. Robinson's muscular research into the prospects for coal may in fact have tipped the balance in his favour with the IFS. A in instavour with the Irs. A long-standing macro-economist, with a forecasting bent, he needed e nitty-gritty piece of analysis to present to the ardent micromen of the institute.

He very much admires John
Kay, his predecessor as director. Kay, was, he say, a tremendant dous innovator. But you need a different team in stay in the first division to the one with which you won promotion. I aim to keep the IFS et the top."



Test matches, the World Cnp and forget Wimbledon com-

Men and Matters

doctorate is in philosophy. He But most thought the organisa-is like Peter Jay, he says, in tion was hard-working and having switched successfully to successful. having switched successfully to economics in mid-stream. He spent some time at Sussex University, "when it was trendy," hefore moving first to the Treasury and then to the European Commission. It was as a fonctionnaire in Brussels that he first took up serious forecasting, specialising in currency matters. He developed

forecasting, specialising in currency matters. He developed his theme at the London Business School, where he has been a prominent guru since 1980. Music is a subsidiary passion. On the BBC's Panorama once, he could he observed solemnly playing the bassoon while a voice-over informed us of his equally resonant views on coal.

Polister's poll

It was just a matter of time, I suppose, before the pollsters started quizzing themselves about their npinions.

Bob Worcester, chairman of MORI, was at the weekend collating the results of a poll of his own 50-strong staff on their attitudes towards their work and the company.
"We've done hundreds of such

employee attitude surveys for other companies," be says, "and f thought we had now reached the size where a similar exercise might be useful for ourselves." might be useful for ourselves."
The first thing to report is that 86 per cent of the MORI staff filled in the questionaires—much better than the usual 70-75 per cent "though I'm a bit disappointed it wasn't 100 per cent," says Worcester.

Half the staff thought they had too much work to do. Only one said he/she could do more. "It wasn't me," Worcester admits, breaking his own anonymity rules. "I'd like to know who it was."

And—heartening this for an organisation that relies on public faith in its accuracy—all those polled said they believed all that MORI told them. Universal news

Former Mirror group chairman

Clive Thornton, wants to turn the Catholic weekly. The Universe, into a rival for the new left-of-centre Sunday newspaper he has been helping to Thornton has been an adviser

Thornton has been an adviser to the team preparing for the launch next spring of the News on Sunday. Trade unions are putting up most of the money. But, irritated by the "ultra democratic" pace of decision making, he has moved away from the group and is about to become a director of a comnany formed by the churchpany formed by the church-financed Catholic Media Trust to buy and run The Universe.
In today's edition of UK
Press Gazette, Thornton says
the News on Sunday team are
"Idealists in a world where you have to make things happen."
The board they appointed is chaired by Nicholas Horsley of Northern Foods, and incindes

the award-winning journalist, John Pilger, who parted com-pany with the Daily Mirror after Robert Maxwall took over They are about to advertise for a Manchester-based editor. While they are recruiting, Thornton wants to turn The Universe—currently published on Thursdays, but sold mainly

ona sant he/she could do more.
"It wasn't me," Worcester admits, breaking his own anonymity rules. "I'd like to know who it was."

There were a few suggestions that the company could be more efficient, and better organised. Into a full Singley newspaper. Thoroton says: "Two-thirds of The Universe's market is right in the middle of what the News on Sunday keeps talking about."

Monsignor George Leonard, who will represent the Catholic Media Trust nn the new Universely.

et church doors on Sundays-into a full Sunday newspaper.

verse board, says: "It need to sell 300,000 copies. It's down now to about 130,000. I think the half million figure Clive is talking about is very attainable. We want to sell more to Catholics but we also want a broader reader profile; a paper which will have a Catholic approach but report more than just Catholic news."

Different tastes A tale of cultivial—and culinary

-shock comes to me from the Nissan car assembly plant near Sunderland, in north-east England.

England. in north-east England.

The introduction of unfamiliar Japanese dishes alongside such British staples es fish and chips or steak and kidney pud has caused much light-hearted bemusement among the locals.

But the native diet, in turn, her nursled many a visiting has puzzled many a visiting Japanese manager. One was recently seen loading his plate with rice and barhecued chicken. He then proceeded to the sweets counter and asked for a dollop of custard to be ladled over it. The serving staff politely told him that was not the use for

which the custard was intended. When the Japanese visitor per-sisted, the chef was called. A sweet item should not be mixed with a savoury, the chef explained. So why asked the

Japanese manager, did the can-teen serve a peach slice with pork and a ring of pineapple with the gammon?
Stumped by such logic, the chef resignedly poured the custard over the chicken and

New lines

Visitors to the Nissan plant, I can also report, have been puzzled by the appearance of red and white lines in the aisles between the production tracks. Some new Japanese production technique? Not demarcation signs, Surely?

They are badminton courts, one of the managers tells me. "The lads like a game after

Observer

THE 3rd **MARKET**



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Andrew Comments	Telerforme

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IT IS a truth universally estab-lished that when a politician speaks about nuclear weapons he is all too lishle to take leave of his senses. His eyes glaze over, his glasses fog np, his voice rises an octave, his courage deserts him, and his brains turn to glue; he is speaking of The Most Important Question, of the Mighty One before whom all must bow down; therefore he must bow down; therefore he is not merely entitled, he is expected, to talk ecstatic nonsense. The mesmeric effect of the atomic mantra is most pronounced in Europe, where the nuclear quandary poses the most difficult problems; but it also shows up on the other side of the Atlantic. President Reagan and his faithful ecolytes chant a spaced-ont saga of e leak-proof a spacetiont saga of e learning astrodome to ward off. The Mighty One; Mr Richard Perle of the Pentagon asserted the other day that any US senator

other day that any US senator who was not in favour of equipping one extra B-52 with airlaunched cruise missiles was on the side of the Russians.

In France, for over a quarter of a century parties of all persuasions have babbled in close harmony about the bomb, though they may now be starting to wake from their long sleep. In Britain, the Conservative and Labour parties have tive and Labour parties beve long suffered from the same hypnosis, even if their incanta-tions have been diametrically opposed; the SDP and Liberal parties were, until recently, making valiant efforts to talk sense, but last week they, too,

The spell is the belief that, because nuclear weapons are ao awful they provide the unique key to the most important question, how to unlock the door to a nationally-independent

The primitive totem of a national nuclear deterrent

security policy. In the long-standing French version of the dream, the mere possession of la bombinette was represented as a sort of Maginot line in tha sky, conferring absolute security on the national sanctuary, regardless of anything which might happen across the frontier. In the Labour Party's dream, the bomb is transmogrified from saint to Satan; if it can be cast out, even at the cost of leaving the Atlantic Alliance in ruins, Britain will be able to creep away to safety under some large wet stone, thanks to the packer forbearance of the Soviet Union Congressives Soviet Union. Conservatives sound wide awake when they emphasise Britain's commitment to the Alliance; but in the dark they worship the primitive totem of a nationally-independtotem of a nationally-independ- a sense of trust in the elected ent nuclear deterrent, even if government; but so long as it is its purpose cannot be rationally The plain fact is that, if you

Foreign Affairs: Europe's defence

Beyond the atomic mantra

By Ian Davidson



et talk seriously about defence if they concentrate too beavily upon nuclear weapons like Polaris (left) and France's nuclear strike aircraft, the Miraga 4000 (right)

are n medium-sized European power and if your problem is the putative threat from the Soviet Union, you cannot have n nationally-independent defence policy. For other purposes, maybe: for fighting the Libyans in Chad, for example, or for fighting the Argentinians in the Falklands; but not for facing the threat from the Soviet Union. are n medium-sized European

Soviet Union.

For medium-sized powers like Britain and France, nuclear weapons may be, or may become, significant in some last resort—in which case they would be, of course, not just significant, but critical. But this last-resort characteristic of nuclear weapons makes them at best conditional: dependent for their rationale and eventual utility on an integral relationship with the rest of the defence posture. If there is security to be had, it is only through joining forces with other countries whose ultimate interests will inexorably be the same; and nuclear weapons will make sense only if they are in some coherent way integrated. make sense only if they are in some coherent way integrated in that alliance context. The idea of a nationally-autonomous nuclear force, separate from the rest of the defence policy, has a primitive appeal; in psychological terms it may serve some donestic political purpose—for example, to create a sense of trust in the elected purely national, its function cannot be rationally explained, and it remains magic.

The French are beginning to awake from their Gaullist dream, to acknowledge that their nuclear force cannot provide a perfect sanctuary for France; and that even if it did. French national interests would be profoundly, perhaps fatally, damaged by any geo-political shift east of the Rhine. They have yet to find a way of reconciling the political appeal of national autonomy, which has for so long preserved them from the bitter controversies of other European countries, with the need for a more alliance-oriented defence policy. But et oriented defence policy. But et least they have started talking When Britain first set out

to build a national nuclear force, it was for a confused bundle of motives: nostalgia for the greatness of World War II;

the greatness of World War II; reluctance to settle for secondclass military status; a belief
that nuclear weapone would
provide a ticket to some etheral.
Top Table; and the need for
a bottom-drawer insurance
policy in case the Americans
should ever go home.
Of these rationalisations, only
the last remains; the rest have
disappeared down the plug-hole
of history. So long es the US
remains committed, through n
large military presence, to the
collective defence of Europe,
the British (and French)
national deterrents are essentially redundant. In the event
of a conflict in central Europe
which involved 300,008 American troops, it is virtually incon-

ceivable that any cana British government would (or chould) be prepared to cross the nuclear threshold before the US was ready to do tha same; in which case, Britain could add little to the incomparably greater fire-power of the US. In theory, the British nuclear force would deter nittacks on British tarritory; but the American nuclear forces would probably provide an even more convincing deterrent because their nuclear bases in Britain would be obvious priority targets for the Soviet Union. Offclal British arguments that deterrence is strengthened by having more than one centre of decision in the West are 90 per cent waffle; the only real justification for the British nuclear force is as e bottom-drawer insurance policy if the

Yanks go home. The likelihood of such a departure remains incalculable. The present administration remains strongly committed to the Nato Alliance, and America's stake in Europe gives it powerful reasons to continue this commitment, Nevertheless, eerious tensions are at work. In America there is manifest and growing unease over the

nuclear dangers of a conflict in Europe. And in Europe there is serious disquiet over Presi-dent Reagan'e global unilateralism, and over the recklessness which launched him into his Star Wars programme, Budget-ary pressures on both sides of

American complaints that contribute to Western security. And if President Reagan's gamble on the arms control front turns sour, it could mark a watershed in transatlantic relations. A new American president might be more amennble to European influence; but It is difficult to believe that the structural strains are likely to diminish and impossible to assume that American troops will be in Europe for ever.

So, if the Americans ever did go bome, what then? The trouble with the insurance policy argument for Polaris/ Trident is that it does not provide an enswer to the question by itself. A small independent national nuclear force would bave very uncertain deterrent valua in the face of the vast Soviet arsenal, and would make little sense unless it was closely integrated with the conven-tional defence of Europe. The traditional assumption

has been that Europe could not provide itself with a credibla convantional defence against the Soviet threat; certainly, European governments have dooe their best to evade the question, partly because they were anxious to retain the deterrent capability of the US nuclear arsenal, partly because they were reluciant to feee the they were reluctant to face the costs of higher defence spending. Yet in terms of population, gross national product, industry, technology and political sta-bility. Europe is not at a disadvantage to the Soviet Union. In the face of absolute necessity, it is hard in see any objective reason why Europe could not defend itself in conventional terms. There is only one absolute condition, of course: that the defence course: that the defence postures of the European countries would have to be much more closely integrated than they are at present. And that means advance preparation since it could not be improvised

overnight.

Last week's joint report by
the SDP and Liberal parties on
Defence and Disarmament made Defence and Disarmament made a valuable attempt to wrestle with some of these problems. Unfortunately, attention was once again distracted by a recurrence of that narrow, long-standing quarrel over whether Britain should keep a national nuclear force. Dr David Owen says yes, absolutely; in search of compromise, the report said maybe. maybe.
But on the broader and more

But on the broader and more important questions of Britain's defence and security. Dr Owen and the joint commission both etress the same central point: that the objectives are closer links with Britain's European partners, a stronger European pillar within the Atlantic Alliance, and a more united European voice in talking to the Americans. Precisely how these are to be achieved is left somewhat in the shadows, but these are to be achieved is left somewhat in the shadows, but the political direction is unmistakable. "It has always been inevitable," says Dr. Owen. "that a force would emerge from under the shadow of the US that was fundamentally European in outlook and interest. . . . If there could be

US dominance of Nato must end, says Dr Owen

a tripod of Franco-German-Anglo understanding, the so-called European piliar within Nato would be immensely strengthened... The US dominance within Neto must

Whether such an evolution is inevitable seems in me debatable; many European governments will resist it, for fear of irritating the Americans fear of irritating the Americans before it bappens, and out of reluctance to eccept the consequences. What is certainly not inevitable is that any shift in the European-American relationship will be on terms that are necessarily favourable to Europe's long-term security. That will happen only if the key European governments start to talk seriously about the broad problem and ways of broad problem and ways of handling it; but they cannot talk seriously if politicians remain fixated on narrow nuclear issues.

Lombard

Mutual distrust on nuclear power

By Max Wilkinson

BRITAIN'S

respects. Corrosion problems proved worse than the designers expected, while safety specifica-tions have tightened steadily

Even before the accident at the Soviet nuclear reactor at Chernobyl, Britain's Nuclear Installations Inspectorate and the Central Electricity Generating Board were engaged in a detailed review of the safety of the elderly Magnox plants. Now, in an atmosphere of general fear and suspicion about nuclear safety, the investigation Even before the accident at nuclear safety, the investigation will come under a much barsher spotlight.

larsher spotlight.

In the present climate there will be strong political pressures to play safe, by closing down zome older nuclear stations earlier than the experts say is necessary, but the financial penalty could be buge: the cial penalty could be buge: the capital costs are almost written off and the running costs are very low. The CEGB estimates that the Magnox stations will save the country £1.5bn for every additional five years they stay in service. That is the equivalent of 25 medium-sized bospitals or 6,000 scanners.

Snippets

If the public is to debate nuclear safety it is particularly important that it should be well important that it should be well informed. However, some of the recent efforts to stir up public interest in the subject have been discouraging. For example, a Thames Television TV Eye programme last Thursday used a leaked internal report from the Central Electricity Generating Board without any official comment from the any official comment from the CEGB. Lord Marshall, the chairman, offered to be inter-viewed only if the interview was live, but this was rejected. Such mutual distrust can only

spread public confusion. The reports being prepared on the early Magnox reactors already run to more than a bundred thousand pages.

Investigations by TV reporters

uncover only snippets of the ARE BRITAIN'S Magnox uncover only snippets of the nuclear reactors ready to be pensioned off? The oldest has been operating for a quarter of a century, and most of the 18 reactors of thie type are more than 20 years old.

Moreover, the design of this first generation of nuclear power plant is obsolete in many respects. Corrosion problems aounds alarming on the face of it. However, inspectors may decide as they bave in the past, that the reactors are safe because the overall design can easily cope with a few individual failures. Even if a large number of bolts were to shear at the same time as the rupture of a pressure tube in the beart of the atomic pile, they atill may be astisfied that the reactor would shut !tself down harm-

Safeguards

Most people are familiar with a aimpler form of this risk assessment. Nobody would drive a car, for example, if they believed the throttle was likely to jam in the fully open position. But drivers accept a remote the control of the mote chance of this bappening because they know that they could switch off the ignition. In the case of a nuclear safety In the case of a nuclear safety analysis, the dangers may seem vivid and are Indeed emphasised by the safety engineers. But the safeguards may depend on a quite different part of the system not understood by the public.

Hitherto, most people have been content to leave these complexities to the experts, but after Chernobyl greater openness will be inevitable. Voters will refuse to accept nuclear power unless they can be per-

power unless they can be per suaded to feel as safe as they

do with their car.

Clearly, laymen cannot be expected to read thousands of pages of technical analysis, but much better efforts will have to be made to explain in some detail exactly bow safety systems work, and to ensure the main points can be understood by anyone interested.

Power station workers and

their families appear to have no difficulty in accepting the industry's case that reactors are safer than cars. But the nuclear engineers grossly under-estimated the scale of the task in convincing the rest of the m convincing the rest of the population. The old posture if defensive arrogance dies hard, but unless the industry adapts fast it will be voted out of

Copying the Japanese

From the MP for Amber Valley Sir.-I regret having to tak lssue with my old friend Jimmy Bake of Rank Xerox, but some of the points made by him in defeace of the EEC's investiga-tion into the dumping of photocopiers (June 10) were a little

misleading.
Although Rank Xerox imports only a tiny number of rully-assemblad copiere from Japan, almost all of its lower and lower-medium range machines, representing well over machines, representing well over half of volume sales, are assembled from kits imported from its Fuji Xerox associate in Japan. There is, therefore, virtually no significant European manufacturer of lower and lower-middle range office copiers—Océ of Holland specialises in upper-middle range machines, Develop is a tiny company now owned by Minolta and over the past five years and over the past five years Olivetti, Olympia, Pelikan, Apèco and Gestetoer bave all

ceased copier manufacturing.

The issue, however, is not, an: should not be, whether Europe has n viable photocopier manufacturing industry, but rather whether the Japa-nese are dumping copiers. The answer is a clear no. The Japa-nese have achieved their market leadership in the lower and middle reaches of the market quite simply by supply-ing well designed and generally reliable photocopiers of the kind that businesses wish to buy. Their efforts were facili-tated by the fact that during the period of the main Japanese push into Europe, Xerox was selling largely obsolete and re-conditioned copiers at the lower end of its range. Since the launch of the vastly better "10

Scries" in 1984, Xerox's market Scries" in 1984, Xerox's market share bas risen.

The effects of anti-dumping duties would he as follows: higher profits for Xerox; some more assembly plants for Japanese copiers in Europe—these would create very few extra jobs but would consolidate the language hold on the market; Japanese bold on the market; and substantially higher prices for copier huyers. This is actually what bas happened as a result of the ludicrous anti-dumping duties imposed on the Japanese electronic typewrifer

manufacturers.

If, however, the Japanese are photocopiers, that guilt surely must be shared by Xerox. Olivetti, Olympia, Gestetner, Triumph Adler, Océ and all the other European companies which sell Japanese copiers as part of or all of their copier

To pretend that the European industry has been clobbered by the unlast trading practices of the unlar trading practices of the believes of the Japanese is simply to bury our heads in the sand. The Japanese in most fields have products, taking full also all too common among in the sand. The Japanese in most fields have products, taking full also all too common among in the sand. The Japanese is most fields have products, taking full also all too common among in the sand the Green Paper. What is clear is that, regardless of when W remits the tax and R reclaims it, the Government will taken view of the the Green Paper. What is clear is that, regardless of when W remits the tax and R reclaims it, the Government will taken view of the the Green Paper. What is clear is that, regardless of when W remits the tax and R reclaims it, the Government will the Green Paper.

Letters to the Editor

advantage of the available tech-nology, and marketing them well. Unless we realise that, we have no chance whatsoever of sorting our own industries out.

Phillip Oppenheim. House of Commons, SW1.

Soviet move amounted to EEC recognition From Mr J. Boyd, QC

Sir,—You reported (May 29) that the Soviet Umon now appears to be willing to "recognise" the EEC. In fact, the Soviet Union has

In fact, the Soviet Union has already done something which must be equivalent to formal recognition of the Community. In 1983 its trading organisation Raznoimport sued the European Commission in the European Court of Justice in a case concerning the dumning of nickel cerning the dumping of nickel.
A Soviet representative was asked at the time of the bearing in Luxembourg whether this first use of a Community Instituinst use or a community histor-tion by the Soviet Union had any political significance. He replied, rather blandly, that it had none.

John Boyd, QC. Avenue de Cortenbergh 118-128, Brussels.

Yob rule—arma virumque cano

From Mr D. J. Sapper Sir,—My attention has been drawn to the letter (June 10) from Mr G. M. Simon, and his version of the encounter in Wellesbourne, Warwickshire with an eponymous "yob."

I recently visited Welles-bourne on my small motorbike in order to purchase a yerd of its renowned frozen sausage. Upon leaving the village I was nearly forced off the road by the driver of a red Aston Martin—to wit Mr G, M. Simon who was proceeding "in mediam viam."

The fanciful report of tha ensuing altercation, while leaving me in no doubt as to Mr Simon's literary ability and ex-pertise in the disciplines of biology and physics, demon-etrated an ignorance of con-temporary phenomena, viz his failure to distinguish between a frozen sausage and a jeck

handle. Indeed, Mr Simon also exLatin acholars, is perhaps not unconnected with this country's notorious decline as an indus

notorious decline as an indebtral power.

Although I am indebted to Mr Simon's exegesis of the primary meaning of "educero."

I find his educing of the secondry meaning, i.e., to beget, with reference to my sausage, frozen or otherwise, prurient in the

It is clear from the foregoing that Mr Simon's contention is defective as, in my case, the experience of disciplined learning and even a resulting knowledge of Latin, does not, per se, provide a guarantee against the imputation of "yobbere" (infin?). D. J. Sawyer.

II Glenloch Court, Glenloch Road, NWS

VAT simplification would save £1.6bn

From Mr J. C. Holland Sir,—I should like to correct the impression given in Graham Bannock's article (Juna 3) that the National Federation of Self Employed and Small Businesses is seeking in effect, to replace VAT with a comprehen-

sive sales tar.

The truth is that VAT alrendy is such a tax. Despite its name, it is cartainly not a value added tax.

Consider two simple transactions. A retailer (R) buys goods from a wholesaler (W) for £126 plus £18 VAT in March. He sells those same goods to a member of the

Harch. He sells those same goods to a member of the public (P) in September for fife plus \$24 VAT. If value added tax theory is to be believed he will remit to the Government \$6 consisting of the \$24 received from P less the \$18 ned to W which he is a person of the \$18 ned to W which he is a person of the \$18 ned to W which he is a person of the \$18 ned to W which he is a person of the \$18 ned to W which he is a person of the \$18 ned to W which he is a person of the \$18 ned to W which he is a person of the \$18 ned to W which he is a person of the \$18 ned to W which he is a person of the \$18 ned to W which he is a person of the \$18 ned to \$18 £18 paid to W which be is en-titled to reclaim.

titled to reclaim.

Not so. There is no relationship whatsoever between the tax which a business claims on its purchases and that which is remitted on its sales. R will reclaim the £18 paid to W in March and remit the £24 received from P in September. Meanwhile W will be remitting the £18 he has received from R. If his quarterly return is made in March the Government will receive £18 from W and repay receive £18 from W and repay it to R in the same month. If W's return is in April, R will reclaim the £18 one month before it is received from W.

If in May the Government will repay the £18 two months in advance of the receipt.

that transaction but will receive the whole of the yield from the goods via the output tax return of R. Every VAT registered business throughout the EEC is required to record, return and remit VAT on its sales to other similar businesses while its sumiar businesses while its customers are forced to record, return and reclaim identical amounts with no benefit to any-one in the process. Govern-ments throughout the EEC employ thousands of civil ser-vants to check this unnecessary work. Shortly the UK will impose swingeing penalties on businesses which do not process these useless returns within 30

these useless returns within 30 days.

Equally importantly, payment of the tax between registered businesses reduces the total yield. As the example above shows, the whole of the E24 VAT due on the sale of the goods is paid by P to the retailer. That £24 together with VAT on all sales to the public during the quarter to September is included in R'a output tax return. From this he deducts VAT paid to his suppliers for that quarter. By this means the major part of tha VAT yield which would otherwise have been paid directly to the Government is being passed back to his auppliers for collection. His suppliers also bave suppliers and so on. Each transaction between registered businesses merely spreads the yield which has already been received and accounted for by the retailers among all registered businesses for collection. In addition to unnecessary administration and compliance costs the Government is also losing in the region of £500m a year of the yield through fraud and evasion prior to the retail stage.

The common sense solution

through fraud and evasion prior to the retail stage.

The common sense solution therefore, is that advocated by the federation, to zero-rate credit transactions between registered businesses. This would eliminate all the unnecessary work and wastage and would save the UK economy sions about film n year. nomy alone about £1bn n year. It would not change the nature It would not change the nature of the tax but merely rationalise its administration. It would do this by use of the zero rating mechanism which is an integral part of the existing tax and in e manner which is wholly consistent with the EEC

VAT directives. The Humphrey Applebys of Customs and Excise, having dropped an almighty clanger when they produced the 1971 Green Paper on VAT, have prevented Treasury ministers from learning the truth by using every weapon in their considerable armoury. They have been assisted in this by the Institute of Charlered Accountants in England and Wales, whose policy-making members espoused the mis-taken view of the tax given in the Green Paper.

J. C. Holland, FCA. VAT/Tex Committee, NFSE and SB,

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only true pocket-sized telephone of those now on sale in the United Kingdom..." by Communications magazine and as "The smallest and neatest of all phones" by And with a mains charger, battery-to-battery charger and rapid-in-car charger included, you can take the easy-to-use Pocketphone anywhere*, in the

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FINANCIALTIMES

Monday June 16 1986



Terry Byland on Wall Street

Uncertainty rules the day

A STOCK MARKET still apparently lacking direction and, sometimes, simple rationality, offers ample opportunities for the bold, or, some would say, the funihardy.

At the beginning of the week

when the employment data seemed to indicate a sluggish economy. Wall Street dropped. Quite right. except that nn Friday, when the industrial production numbers appeared to be saying exactly the same thing, Wall Street soared. Turnover was restrained in both

sessions, and the bond and stock index futures were driving equity trading programmes.

The uncertainty nver the pace of the US economy lies at the heart of the stock-market dilemma because it overrules all other arguments about the nutlook for interest rates and for the policies of the Federal Reserve, and of course corporate

Few Wall Street analysts are prepared to take an outright bearish stance on the economy and therefore on the stock market. The balance of opinion is that the economy, and the market, are pausing before

resuming the advance.

For those taking that cyclical view, the food and retail sectors bave been attractive recently. But those stocks are particularly vulnerable to rising unemployment and have come under a cloud since the disclosure that unemployment increased in May to 7.3 per cent.

Company	Price	Yield
Enron	41%	6,1
Transco Energy	48	12.1
Pan. Eastern	40	5.7
S+P500	245.21	3.36

The mainline industrial stocks which might be expected to lead the way forward again when the direction of the economy becomes more clear, still look vulnerable to a market shakeout, especially one sparked off in the stock index fu-

But energy stocks, despite the uncertainty in crude oil futures, have begun to attract interest. It is a little too early for bargain bunting among the major oil stocks – although they might cuickly respond to a recovery in crude prices.

It is the catural gas issues that vate sector by way of a stock-ex-change flotatinn in two or three years time.

ft is the oatural gas issues that have begun to move into focus and to attract the takeover speculators, which are always the first sign ni spring for stock prires.

Natural gas prices have steadied in the past month and appear likely to ride out the summer months. As in the case of oil, the search rig count has fallen dramatically and now stands at a post-war low. Unlike oil, bowever, a sudden recovery in demand could not be quickly supplied from outside the US. Even harsh 1986-87 winter would mean a quick rise in demand.

Takeover speculation lay behind the upswing in May and is likely to continue spurriog many stocks ahead. Enron, inrmerly Internorth, went ahead strongly in May and is now repeating the performance in the current month. The gain in the sbares, which is believed to reflect demand from leading US and foreign institutions, is a pointer for the

rest nf the sector. Enron's earnings, it is generally accepted, might be driwn this year. so those leading buyers must have confidence in the restructuring put into effect since the 1935 merger with Houstoo Natural Gas. For the sbort term, Enron's planned recap-ture from the pension fund might add \$40m to this year's net profits.

Transco Energy attracts both hopefuls because of its high yield. The yield includes the payout in units of TXP (Transco Exploration

After Friday's extraordinary rise in the stock market, crystal talls may become standard issue for Wall Street analysts. But the last peak in Wall Street was swiftly followed by the higgest one-day fall dex was invented

Standard Oil issue will be linked to spot price

BY WILLIAM HALL IN NEW YORK

in the price of oil.

It is believed to be the first time a leading nil company has issued debt securities linked to the price of nil, and is the first sign of the financial innovations that Standard Oil's new senior management team is plan-ning to introduce to strengthen the group's balance street during a period of considerable volatility in world oil prices.

The company plans to issue 31,250 oil index units, consisting of \$250m face-amount of debentures due in 2001, \$31.25m of detechable oil index notes due in 1990 and \$31.25m nf detachable nil index notes due in 1992.

Mr John Browne, the former group treasurer of BP, who took nver as Standard Oil's chief financial officer in April, says that, as part of each unit, the oil index note will earn contingent interest pegged to increases in the spot prire for West Texas Intermediate, the benchmark US crude-oil price.

Mr Browne said: "The notes alvolatility, or to diversify their own life of the security an investor could

close to announcing a redundancy

programme for its Bedford com-

mercial-vehicle subsidiary in Brit-

ain.
That follows the collapse last
March of talks between the UK

Government and GM, which want-

ed to huy state owned BL's Land Rover-Leyland commercial-vehicle

division and merge it with Bedford.

The negotiations foundered after 18 months when the Government

found it impossible to work out a

GM, the world's largest automo-

tive group, was expected eventually

to return for further talks about Leyland Trucks alone, once the

beat had gone out of the situation.

ing its own solution for Bedford, which has facilities in Luton and

Dunstable, north of London.

Instead, GM appears to be seek-

STANDARD OIL, British Petro- exposure to energy costs while en- expect to earn the same sort of releum's majority-owned US subsidiously joying a guaranteed return of principle at maturity. Standard Oil is is raising \$250m by issuing a ciple at maturity. Standard Oil is is rate note. However, if the price of oil were to rise to \$40 a harrel, an vestors to benefit from future rises bedging a portion of its crude oil investor would earn a considerably producting while lowering its cost

of borrowing." The issue, which is expected to be priced over the next few days, should reduce Standard Oil's borrowing costs by about 2 percentage points, from the estimated 9.7 per cent cost of traditional financing, for Standard Oil.

Mr Browne said the debentures and notes would appeal to two very different sorts of investors and were expected to trade separately. The debentures are aimed at more traditional investors who like to huy paper issued at discount and the oil index notes are aimed at inrestors who might be linked to big oil users such as airlines, shipping companies and utilities. For companies such as those, the notes provide some insulation against the negative effects of the rise in oil prices

Although the issue has not yet been priced, it is understood that if the price of oil were to recover from its current level of about \$13 a harlow tiolders to benefit from nil price rel to about \$30 a barrel, during the

GM expected to cut UK jobs

Uncertainty over Bedford's future

and a rapidly ageing range of trucks have had an adverse impact

in the UK market and last year

Bedford was overtaken by Daimler-

Benz, the Mercedes group of West Germany, and pushed into fourth

place among the heavy truck pro-

The Bedford workforce has al-ready been cut from 9,700 in 1983 to

6,900. Now British MPs are hracing

themselves for the imminent an-

nouncement of a further substan-

ford. Talks with Enasa, the state-

owned Pegaso truck and bus group of Spain, and MAN of West Ger-

many fell through before the dis-

cussions with Land Rover-Leyland

It is believed that GM subse-

quently approached the French

Government about a deal with

state-owned Renault's truck divi-

were aborted.

GM is likely to soften the hlow as

after failure of truck talks

greater one last year.

BY PETER RIDDELL AND KENNETH GOODING IN LONDON

GENERAL MOTORS of the US is loss of £22.4m (\$95m) and an even

investor would earn a considerably higher return on the paper.

The debentures will be issued a

a discount of about 75 per cent. Interest nn the oil index notes will be paid only upon maturity or redemp-tion and will be based on the excess, if any, of the spot price of West Texas Intermediate (up to a maximum of \$40 a barrel) above \$25 a barrel multiplied by a certain number of barrels which will be determined separately

First Boston and Lazard Freres and Co will manage the issue and the notes and debentures will be listed on the New York Stock Exchange. The money will be used for general corporate purposes and Standard Oil says it will earmark between 10m and 15m barrels of oil

While the oil index notes are rela tively small items in Standard Oil's total borrowings, Mr Browne said that if the issue was a success he expected that Standard Oil would issue further units of similar securi-

sion but the talks did not get very

lic affairs for GM's Vauxhall and Bedford subsidiaries, said at the weekend that various strategies for Bedford were being considered but

no decisions have been made yet. He admitted that the severity of

Bedford's difficulties after the pot-

ential merger with Leyland fell through might call for drastic ac-tion by GM. "But we will tell our own people first and there is no

way I am going to speculate about what the eventual outcome might

Mr Fountain said there bad been

no further contacts with the UK Government or BL after the col-

1985 had recently been finalised, he sald, and they would be published in the next week or so. Bedford's

loss was "at least at the 1984 level."

The losses are partly due to an expensive transitional phase at Bedford during the past two and a half years in which the van opera-

tions at Luton have been rationa-

lised at the cost of about £50m

lapse of the takeover talks.

Mr Eric Fountain, director of pub-

Britons rise and shine to working breakfasts

By Anna Healy Fenton in London FORGET the business lunch. The business hreakfast is the oew success symbol in London.

Like sneakers and Superman, it started in the US, and American business people seem to have boundless enthusiams for meeting

"I'm hig into power hreakfasts," booms Mr Boh Payton, a native nf Chicago who owns the My Kinda Town chain of restaurants in Lon-

London business people are not so keen, but find it hard to refuse a breakfast appointment.

"Of course, they are just trying to impress people," says Mr Julian Payne, manager of The Ritz, where many breakfasters meet. "It's the influence of the Americans. Their market rises early and finishes early, and ours rises late and finishes late."

Many British businessmen are unconvinced. Mr Anthony Alexander, a director of Hanson Trust, the diversified multinational group which is big on both sides of the Atlantic, is not enamoured of "this strange American habit."

. He will meet people for break-fast, but prefers not to. If it is that important, the business can wait for

straints.
"With the Big Bang, all the City
[of London] institutions are becoming more Americanised but breakfast meetings will never catch on with industry," he thinks. Mr Payton disagrees.

Typically the guy you want to see is booked up three weeks ahead. Suggest breakfast tomorrow and if he is serious be'll meet you. "British businessmen want to be more successful. The only way is to breakfast. Sometimes I have two hreakfast. Sometimes I have two hreakfast meetings in a morning, starting at 7.30," says the tireless Mr Payton.

Lord Hanson, chairman of Hangar That the man who is some

son Trust, the man who in some ways epitomises the successful British businessman, will conduct business at any hour of the day or night, according to his fellow Han-son director Mr John Pattison.

Mr Roland "Tiny" Rowland, chief excutive of Lonrho, presided over ooe of the most famous hreakfast meetings of recent years. He break fasted at Claridges, the London ho-tel, with Mr Robert Maxwell, now publisher of the UK national news paper, the Daily Mirror, in 1984, to discuss tha possible sale of The Ob server newspaper.

The deal fell through, but Mr Rowland obviously grew to like the idea of hreakfast at Claridges. He at breakfast twice last week.

Guinness, the fast expanding

brewing group, has not yet adopted the early-morning meeting. Bacon and eggs are still as popu lar as ever. No one is weight-watching in the morning and the occasional breakfast never hurt anyone, says Mr Julian Payne, manager of

The Ritz.
"Corporate waistlines are in good shape."

Ms Debbie Moore, chairman of Pineapple, the dance studio group, is surprised that the British breakfast is so popular but admits to eat-ing the full British Rail version when she bolds meetings on her fa-

ourite breakfast venue, the train. Discretion is assured at Claridges and The Ritz, two of the most popular meeting places. They give me a wink and a nod and I know to seat them in the al-cove or in the corner where they

will not be overheard," says Mr Nobby Clark, breakfast head waiter at Claridges.

Business and food have always gone together.
"It's the old adage about not do-

ing business with someone until you see how they hold their knife and fork, and it still holds good." says Mr Payne.

The only difference is that now it happens at 7.39 in the morning in-

stead of hunchtime.

EEC imports ban sought

Continued from Page 1 offend against the EEC common commercial policy - and Ireland is planning to ban fruit and vegetable mports. Greece and Spain would

also back sanctions.

The 12 Community members have already delivered clear messages of disapproval over the South African security measures, and ordered the co-ordinated closure of all their embassies today.
A senior Dutch diplomat deliv-

ered a renewed plea to the South African ambassador in The Hague on Friday for the release of political prisoners, including Mr Nelson Mandela, and the unbanning of the African National Congress, the or-ganisation he used to lead. THE LEX COLUMN

Chain reactions on the Rhine

For years, the West German stock market treated the three great national chemical companies as if they were still part of the old Farben trust share prices dividends and reported earnings moved more nr less in tandem. If Hoechst announced a rights issue, could Bayer nr BASF be far behind? Bank managers recommended to their captive clients whichever share their Frankfurt colleagues were

Today, 42 mnnths into the longest cyclical upturn in German chemials since the Second Wnrld War, the Farben heirs are losing touch with one another. All basked in three years of a rising dullar and a relatively stable European Mone-tary System. All bave been as skilful users of the West German capital markets as the banks themselves, and each raised around DM Ibn last year, topped un their interest cover and pension funds, kept the environmentalists just about at bay and provided against every risk from the sky falling in to not win-ning the World Cup. They now boast a percentage of equity to capi-tal employed that is opulent by German standards. But investors are no longer being offered the same

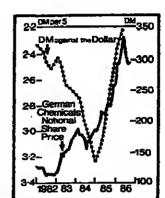
Bump

thing by each.

Last year, Badische (BASF) aised its pre-tax profits at double the rate of Bayer and Hoechst. In the first quarter of this year, and excluding its US acquisitions, these fell with a bump that could be heard as far away as Frankfurt. Although all three companies murmur the fashionable stuff about higher added value, and all are invading the US, they are, in fact, proceeding in very different ways. While Bayer and Hoechst are running out of hulk chemicals and into pharmaceuticals and crop protection, Ba-dische remains set on maintaining every stage of the production pro-cess, coal mining and oil wells in-

The fall-out has drifted and settled over Frankfurt. Whatever the usual backroom adjustment of German earnings is worth. Badische is rated at a discount to both Bayer and Hoechst and is probably the cheapest major chemical share in

Anglo-Saxoo fund managers approve of Bayer's research pipeline. In both pharmaceuticals and agro-chemicals, and are flattered that a non-chemist is running the compa-



ny. Bayer bas sbown itself increasingly impatient of loss makers, whether camera plants in Munich or plastics in the US: the sale of the Metzeler rubber operations to Pirelli has effectively cleaned up the group. It is relatively under-ex-posed to the problems of US agri-

Hoechst, for all its ability to lose its shirt in the US last year, bas also shut plastics plants and rejuve-nated its fibres business. But Ba-dische, with all that unfashionable chlorine, ethylene, polyethylene and ammonia, is the dng of the demand cycle - wherever that may be with the collapse of oil prices. Yet Badische could once again

outdo its colleagues this year. The collapse in feedstock prices has not been much of a blessing at Lud-wigshafen so far. Refinery stock losses wiped out historic-cost firstquarter earnings from the oil and gas business. Further downstream, the appre-

ciation of the D-Mark chewed away some of the margin provided by cheaper feedstocks while customers took the rest: any customer can watch the price of naphtha halve and exploit the overcapacity to bully suppliers. Badische has been forced by the lowering presence of Norsk Hydro to cut its fertiger prices in Europe What happener when customers return from Bali in August and find their stock cup-boards bare is another matter. Badische could be making real money in the second half of the year. Badische was left with its f9th-

century businesses when the Farb- whether the European state compa en trust was broken up; and it nies will go oo cutting capacity, b

oil and gas, and buy cheapish US production instead to maintain an iron depletinn/reserves ratio; and ii will go on churoing out commodity chemicals so lnng as costs at Lud-wigshafen are low enough to make its own production competitive even against Saudi plants with their captive feedstocks.

All three companies are net los ers from a stronger D-Mark, but the sheer size of Ludwigshafen puts Badische at a disadvantage. The disinflationary strain upwards on the D-Mark wipes out efficiencies in competition with the US produc-ers and ICL Badische's US spending spree thus makes a sort of eccentric sense: its exports from North America now exceed those from Ludwigshafen to the US.

It is tiard to be very enthusiastic about these acquisitions when, say, Bayer has bought back much of its American trade mark in the US and could be back on the way to build ing up a consumer presence. German companies have never been very good at haggling for US assets (or, for that matter, at managing them) but Badische has paid through the nose with good German The arguments sound more con-

cash flow for inflated dollar assets. vincing in Germany than the US Badische gains critical mass in fi bres, a strong position in supplying paint to the US motor industry and entry (alongside Imperial Chemica Industries) to high-performany plastics for aerospace uses. The on ly mitigation is that Badische war profitable enougo last year to write off the goodwill with German thor oughness: for all Badische's opera tiooal gearing to the demand cycle the sheer speed with which German chemistry depreciates its assets mi ed by the heavy debt structure.

The result is that while the earn ings momentum has vanished for Hoechst and Bayer this year, Ba discha has a reasonable chance o taste, Badische is also an incompa ably stronger company than thre

In 1984 Bedford suffered a net **OECD** urges swift reform on Portugal

PORTUGAL must rapidly implement wide-ranging reforms in agri-culture, industrial relations and public spending, and encourage domestic saving and fireign invest-ment, to make its entry into the ber countries with stronger econ-Commoo Market a success.

That is the conclusinn of the annual report on the Portuguese economy ty the Organisation for Economic Co-operation and Develop-ment (OECD). The Paris agency says actinn must be taken swiftly to ensure that the advantages of EEC membership for Portugal outweigh the risks.

Portugal must strive to increase capital formation, improve and adapt professional training and make hiring and firing conditions more flexible, the OECD says. It gives a warning that inreign inves-tors might be put off despite Portu-gal's lower absolute labour costs if they feel labour market conditions are not sufficiently flexible.

The OECD says EEC entry will

gradually opeo oew markets for Portugal, offer the benefits of Com-

munity financing, and may also help encourage foreign investment. But it will also open the domestic market and subject Portugal to

The Paris agency recommends greater control of and, if possible, cuts in public spending. That would be best achieved by controlling civil service staffing expenditure. The OECD also recommends the public sector to shed to the private sector all those activities it can transfer under the Constitution.

It believes big curbs on spending will proteably not be enough to re-duce the public deficit and that Por-tugal will need to increase tax revenue. The best way to achieve that would be to broaden the tax base, according to the report. It adds that that could be done by bringing more income and goods into the tax base and clamping down on tax eva-

Ceiling on interest rates, Page 3

ANC warning

blanket ban on meetings to com-

Whites have been urged by black and religious leaders to demon-

strate their own shared sense of

sorrow for that tragic event. The Jo-

hannesburg Star newspaper print-

ed a yellow flower which it suggest-

ed South Africans of all races should paste up in their home or car

would be "subversive" under the

place later this week in Johannesburg of Mr George De'Ath, the 34-

died on Saturday.

on terrorism Continued from Page 1

memorate the rising.

Sales drop hits NZ farmers

By Andrew Gowers in London

FURTHER EVIDENCE of the depressed state of New Zealand's farming industry emerged at the weekend with news that the country's dairy farmers are to suffer a 44 per cent drop in their initial sales receipts this season.

The New Zealand Dairy Board the farmer co-operative which mar-kets Anchor butter among other products - said that dairying com-munities would lose about NZS 600m (US\$330m) in purchasing power and "a large number of farmers will have difficulty meeting their financial commitments and most will be unable to employ either farm labour or contractor

Mr Jim Graham, Board chairman, said: This scenario is the blackest the dairy industry has faced since the depression of the

Agricultural exports account for 60 per cent of New Zealand's overseas earnings, of which dairy products represent a significant proportion. But the country's dairy industry has been hit by declining ex-ports to the key UK market as a result of Britain's accession to the EEC, and by depressed world prices and the high value of the New Zealand dollar.

This year farmers will receive an initial payout from the board of only 225c per kg of milk fat; a 44 per cent cut from last year.

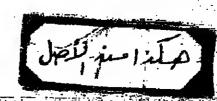
"With the value of the New Zealand dollar sustained at an unrealis-tic level and international dairy prices depressed, New Zealand's argest and most internationally competitive export industry is in trouble," said Mr Graham.

windows as a gesture of solidarity only to be warned that such an act New Zealand is mounting a big lobbying campaign to be allowed to emergency laws.

Meanwhile, the funeral will take continue butter exports to the UK in the face of a threatened French

EEC crisis over tuna price coliapse, Page 3

WHICH DEVELOPMENT AREA? CONSIDER THESE QUESTIONS. you're considering have an available, skilled workforce with an enviable good labour record Will you be eligible for the maximum rallable Capital Grant, or £3,000 per job, and/or reduced rents up to 3 years on one of the largest ranges of premises in Are you moving into the heart of the country's communications network, with major road, rail, air and sea links, and 15 million consumers and half of the UK's industry within an hour's drive? Will your new location be in desirable surroundings with quality housing available at low prices for Would you benefit from the advice and guidance of a professional team that have helped famous names like Marks & Spencer, Sanyo, Guinness and Digital? If you've travelled this far, you've arrived at Warrington-Runcorn, You owe it to yourself and your business to find out more,



Infected by optimism

By David White

EEC treaty 2 year ago, it seemed that it would be joioing in much less promising economic circumstances than those in which Britain joined in of the labour force, in re-

British entry, of course, was followed immediately by the oil crisis, which meant that

over Spain at the time of its entry into the Common Market in January. The Socialist government of Mr Felipe Gonzalez, in hringing forward the general elections by four months to June 22, is out in take advantage of the brighter Gonzalez advantage of the brighter General Genera

sponse to which some Socialists would wish to see more of an all-out push for growth. The other is its inflation, which. the circumstances were not so despite a reduction to single good after all. In Spain's case, figures since 1984, remains well the circumstances have turned out to he not so bad.

The collapse of oil prices and the general upturn in western

The OECD recently cautioned

close to zero rates.

The OECD recently cautioned economies have dispersed much the Spanish authorities to con-of the gloom that still hong centrate on keeping wage costs

nitely been infected by the The overwhelmiog likelihood germs of optimism now floating The overwhelmiog likelihood is that Spaln will return another Socialist or Socialist led government, without any major switches in the moderate economic policies that bave marked the past four years.

The Socialist Party programme does aim at faster growth—an aim which is already being fulfilled, with the

THERE IS something to the rate now expected to rise to feared. Worries about a spurt in inflation have not been ful-hridges before you get to per cent in 1985—but a deli-them. When Spain signed its cate halance has to be struck.

increases down. The balance of payments cur-rent account, which swung out of the red two years ago, is expected to show a surptus of \$4bn-\$5bn this year, up from

Imports were artificially low at the beginning of the year, after a last-minnte rush to hring goods in hefore the introduction of VAT. In the next couple of years, demand for im-ports can be expected to out-strip the growth of exports, and the current account will logic-ally show a smaller surplus, But

oil prices has since taken the wind out the inflationary sails. The target of an 8 per cent rate this year (the same as last) with a drop next year is now generally accepted as realistic. Spain, however, still lags behind the rest of the OECD area in hringing its price increases down.

year. The kingdom's only new borrowing this year is a \$500m Euronote facility to repay an earlier loan, taking advantage of better terms. Maintaining the principle of monetary targets, the authorities are aiming at a growth of between 9.5 and 12.5 per cent in the wider money supply this year. A slowdown in money supply growth since March has eased fears of a resurgence in interest rates, and the Bank of Spain hopes to keep rates on a

with a 5.5 per cent increase. this support can be mobilised depends, more than anything, ther 7 per cent rise this year. A growing proportion of this new its own financial needs. investment appears to be going into building up productive

late to meet the ambitious targets set by the Socialists in 1982,

Still missing, from the (AEB) calculates that the priauthorities' point of view, is vate sector's share of new
support from the country's financial apparatus for oew ventures-But the extent in which cent.

... The state hudget deficit, the banking system Since late last year, Spain's credit, is a major preoccupation. Last year the deficit for the central administration slipped back up to a meet the ambidiant of the central administration slipped back up to meet the ambidiant of the central administration slipped back. which domestic product, the level it stood at when the Socialists came to power. The share of and not yet big enough in absorbed at when the Socialists and not yet big enough in absorbed at when the Socialists came to power. The share of total resources absorbed by the onto the labour market. Unemployment, still on the rise, albeit more slowly, is now close to the state — weighed down by loss making public enterprises—has been going up. The Spanish private banking association has been going up. The Spanish private banking association

On the Government's success for reducing the so-called co-cficientes — the system wherehy the authorities steer a large part of banks' deposits lato privileged sources of finance for the Treasury and other sectors. Currently these add up to almost half of any commercial bank's deposits, but they are due tn come down progressively.
Spain's banks see the reduction as imperative if they are to be

able to compete on equal terms with other hanks in the EEC. Under the terms of Spain's Community membership, EEC hanks will have full access to the Spanish market after seven years. Spanish hanks, generally,

CONTINUED ON PAGE 3



The floor of the "Bolsa," the Madrid stock exchange

CONTENTS

Relail banks Fareign banks EEC entry Merchant banks Official banking sector... Spanish banks abroad... Savings banks Automation Stock markets

Foreign investment

WHICH SPANISH BANKING GROUP

- is one of the largest in Spain?
- has over 1700 branches and 9 Banks nationwide?
- has 45 offices worldwide?

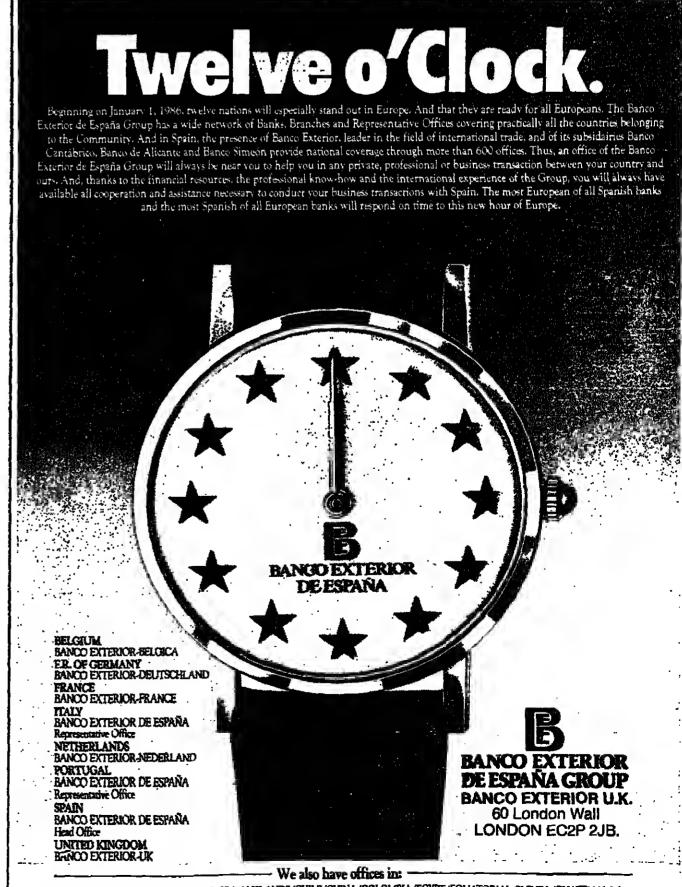
Including 5 branches in the United Kingdom, 12 in France, 1 in Italy, 2 in the U.S.A. (New York Branch* and Miami Agency), I in Grand Cayman Representative offices in Portugal, Argentina, Brazil, Venezuela, Colombia, Mexico and Japan, Associated and at filiated Banks in Andon West Germany, Switzerland, Jersey

 has an International Financial Services Group comprising Commercial and Merchant Banking, Capital Markets. Insurance, Pension Funds, Leasing, Investment Services and Finance Companies?



INTERNATIONAL HEADQUARTERS

LONDON PRINCIPAL BRANCH 100, Carmon Street, EC4N 6 EH. Tel. (011623 30 60



ARGENTINA/BAHRAIN/BRAZIL/CAYMAN ISLANDS/CHILE/CHINA/COLOMBIA/EGYPT/EQUATORIAL GUINEA/GUATEMALA/ HONG-KONG/JAPAN/MEXICO/PANAMA/PARAGUAY/PERU/SINGAPORE/SWITZERLAND/URUGUAY/U.S.A./U.S.S.R./VENEZUELA.

A moral tale about who was in charge

Hispano Americano.

The pattern of personalities hugging the headlines looks set for a repetition, with reshuffles at the top this year in Banesto at the top this year in Banesto of Ranco Central. Watchers of the favours of oo less a second Ranco Central. and Banco Central. Watchers of held the favours of oo sess a the Big Seven Spanish banks patroo than the Bank of Spain had a growing hunch that some their was bappening, but oo body was quite certain what it board knew that whenever was

about who was in charge and pulling the strings.

CAZAR takes pleasure in

and financial strength.

results for 1985.

results.

presenting its Balance Sheet and

These figures, extracted from the

audited Annual Report, evidence

once again its prolitability, growth

The international Area is proud of

its own contribution to these

CAJA DE AHORROS DE ZARAGOZA, ARAGON Y RIOJA

was.

Mr Boada's sudden arrival to take the helm of Hispaoo arry authorities, for there was no other way out of the swamp 1985 was well documented at the time. It was a moral tale about who was in charge and pulling the strings.

THE MOST talked about event in the retail banking sector last year bad to do with the appointment of Mr Claudio Boada, an outsider, as chairman of Banco Hispan Americano.

The netter of presentation the expense of the traditional Spanish banking oligarchies. In a developing situation, in

which personalities predomi-nated, the person that stood head and shoulders above the rest was the Governor of the Bank of Spain, Mr Mariano

Deputy governor of the bank before he got the top joh in 1984—a four-year renewable mandate—Mr Ruhio has spent nearly 20 years an the venerable institution that looks out on to the Plaza de Cibeles, the most familiar of Madrid's landmarks. His power base in the Bank of Spein is its highly prestigious

FINANCIAL HIGHLIGHTS FOR THE YEAR **ENDED 31st DECEMBER 1985**

and the relationship between the Bank of Spain and the retail banks proved to be endlessly fascinating. Mr Boada's appointment was readily seen

as haviog beeo stage maoaged by Mr Ruhio. The supposed all-powerful puppeteer was asen then to be hehind the top johs that were to he handed out this year in Banesto and Banco Central. reshuffle at the top. On a same day in February last year, Mr Ricardo Tejero, the vice-chair-man of the Banco Central and

the heir apparent of the bank's president, Mr Alfonso Escamez, was killed by a terrorist assas-sination squad; and Mr Gregorio Lopez Bravo, vice-chairman of Banesto, was killed when a compulling the strings.

Hispano Americano was in if he had been born to it.

Trouble, for it was saddled with a messy acquisition of Banco he had not been born to any solution and the point was however, that a messy acquisition of Banco he had not been born to any foding wheels within wheels.

Banesto was killed when a commuter plane he was travelloop on from Madrid crashed as it foding wheels within wheels.

In Millions of Spanish Plas.

444,352

323,592

154,904

15,740

2,575

7,669

+11.0

+16.2

+ 29

+31.7

+34.1

+39.3

1985

493,548

376,130

159,412

20,740

3,454

10,685

Phone (11 279 13 00 & 279 13 09, Telex 49027 CAZR E Foreign Exchange: Phone (1) 450 54 00 & 450 55 00, Telex 49465 CAZX E

RELITER MONITOR: CONTRIBUTOR, PAGE CODE (CAJA) Fac: (1) 450 56 96

meo who died io such tragic circumstances were coinciden-tally annouoced on the same

day, March 20, this year.
Mr Jose Maria Lopez de
Letona was appointed vice-Letona was appointed vice-chairman of Banesto, with full executive power and with an uochallenged status as second only to Mr Pablo Garnica who is chairman of the bank just as his father was.

Mr Luis Coronel de Palma was appointed to replace Mr Ricardo Tejero at Banco Ceo-tral, though in this case the vice-chairmanship does not carry the same executive weight as in Banesto.

What was immediately strik-ing was that both men were viewed as outside io the power structures of their re-spective banks, just as Mr Boads had bean the year before when he took over at the Hispano Americano. Even more to the point, the two men were close, just as Mr Boada was, to the exalted circles of the Bank of Spain: Mr Lopez de Letona bad been Governor of the Bank of Spain in the 1970s, and he had succeeded Mr Corooel de Palma in the job.

The assumption that followed the two appointments was inevitable: the reshuffle seemed a clear case of top professionals nominated by the Bank of Spain elbowing their way into the upper reaches of the Big Seven old-how network.

All that was necessary to turn All that was necessary to turn this hypothesis into a water-tight theory was for Mr Jose Ramon Alvarez Rendueles, an-other Bank of Spain former governor, and Mr Rubio's predecessor, also to be appointed to a Banco Central vice-chairmanship, although in this case the post would carry number-two powers, as do Mr Lopez de Letona's across at Banesto.

Mr Alvarez Renducles, who completed a four-year stint at the Bank of Spain in 1984, can return to active banking this July when he completes a statu-tory two-year bar on former governors entering private

Both Banesto and Central



Mr Jose Ramon Alvarez Renducles, a former governor of the Bank of Spain, was appointed to a Banco Central vice-chairmanship

Deposits of principal commercial banks (February 1986)

Central Español de Crédito ... Pastor Urquijo-Union

naturally denied that anything like Bank of Spain pressure lay behind the appointments. Mr Lopez de Letona bad, in fact, been chairman of a Banesto subsidiary, the Banco de Madrid, and his appointment was claimed to be an in-bouse

promotion. Central, for its part, refused to be drawn on the speculation

to be drawn on the speculation concerning the apparently impending appointment of Mr Alvarez Rendueles.

The bunch of what was thought to be happening was that something akin to a new era was setting in. An ancien regime running the retail banks was pyer. Its demics had been was over. Its demise had been the banking crisis of the late 1970s which, but for a massive injection of public money via the Bank of Spain, could have upset the applecart of the country's financial system.

Now that the crisis was over

final casualties — and the blood bad been mopped up, the Bank of Spain was exerting its right of spain was exerting its right of reparation by shaking up the people running the retail banks. The writing appeared to be on the wall last year when Mr Rubio's Bank of Spain report included the following tantalising nearly.

ing pearl:

"It is now no longer a question of detecting and preventing the breaking of the banking code or clearly abusive behaviour by those responsible in the institutions, but it is also necessary to keep an eye on the competent administration of [the institutions]."

When Mr Rubio, who is a man of few words, gave a rare

man of few words, gave a rare interview recently and was asked what the Bank of Spain would like to see changing in the country's financial institutions, and what course he believed change ought to take, he became positively verbose. The Governor of the Bank of Spain discussed at length the increas-ing complexity of world bank-ing trends, saying the limits of what was and what was not banking were becoming increas-

ingly blurred.
"The future of [banking] institutions," be concluded.
"will depend fundamentally on their ability to create buman resources capable of adapting to new circumstances. Reading between the lines ---

something that Spaniards are skilled at — what Mr Rubio

the Rumasa Banks were the sal casualties — and the blood deem mopped up, the Bank spain was exerting its right reparation by shaking up the ople running the retail banks.

about.

There was, certainly, at measure of discontent at the way things appeared to be heading. The most prominent voice of criticism was that of the table ential Madrid newspaper El Pais which, without mentioning names, aimed its sights 41. Mr Rubio, Mr Boada, Mr Lopez de Letona and Mr Boyer (the former Economy Minister who former Economy Minister who appointed Mr Rubio Governor of the Bank of Spain in 1984 and then became chairman of the Banco Exterior, eighth in the ranking, when he left, the

cabinet last year). The thrust of a hard-nitting El Pais editorial, published and widely discussed in April. Pas that here was a group of top people, known on the Madrid social rounds as the "besitiful people," which might be con-travening anti-trust legislation

"Just imagine." wrote: the newspaper, "what would hippen in the US if the chairman of the Federal Reserve and the chief executives of three of the biggest North American banks were childhood friends, were-some of them—linked by family ties, saw each other often at weekends and frequently spent holidays together."

Tom Burns

Foreign Banks

The whiff of oxygen Mibor needed

BANCO POPULAR ESPANOL GROUP Headquarters: 34 Velazquez

TOTAL ASSETS (Net of contra accounts)

OWN RESOURCES (belore distribution of

INTERNATIONAL & CORPORATE BANKING AREA

profits & including subordinated debt)

NET INCOME BEFORE TAXES

GENERATED CASH-FLOW

50008 ZARAĞOZA ISPANI

Phone (76) 22 49 41 & 22 19 81 Swift Code: CAZR ES 2Z ZAR

Telex 58743 & 56744 CADN E

TOTAL DEPOSITS

TOTAL LOANS

Plaza de Parado.

Fax: (76) 21 1847

28001 MADRID - Spain Telephone: (91) 431 90 10 Telex 22511 BPEM

Banco Popular Espanol

Banco Popular Industrial Banco de Andalucia Banco de Castilla

Banco de Credito Balcar

Sor Angela de la Cris. 2. p. 16

28020 MADRID ISFAINI

International Relations

Banco de Galicia Banco de Vasconia

TOTAL GROUP FIGURES Data as at 31 December 1985

104,004m Ptas. STOCKHOLDERS' EQUITY (\$674.7m)* 1,209,419m Ptas. DEPOSITS (\$7,845.7m)* 1,518,237m Ptas. (\$9.849m)* 609,465m Ptas. LOANS AND DISCOUNTS (\$3,953.7m)* 18,309m Ptas. NET INCOME (\$118.7m)* 17.6% RETURN ON AVERAGE EQUITY 1.21% RETURN ON AVERAGE TOTAL ASSETS NUMBER OF EMPLOYEES UNMBER OF BRANCHES

* Exchange rate at December 31, 1985: US\$1=154.15 Pesetas

reminds the onlooker that foreign banks have become a

bighly-visible feature of the banking landscape.

Like Citibank and Banque Nationale de Paris, Barclays entered the Spanish market with a high retail profile, thanks to their nurchase of Spanish mot, or did not, want to find a to their purchase of Spanish commercial banks that feli on hard times in the banking crisis of the late 1970s.

The newcomers thus acquired dozeos of branches throughout Spain. They also acquired hefty debts that they are stoically paying off to the Deposit Guarantee Fund. Spain's "bank hospital."

But seven years into the era

where foreign banks were allowed to open full branches on Spanish soil, banks like Barclays, Banque Nationale de Paris (BNP) and Citibank are not bemoaning their lot. Quite the contrary.

They are increasing the

number, or altering locations of branches. Barclays acquired 38 branches. Barciays acquired 38 branches from the ailing Banco de Valladolid. It now has 55, and is extending its network, logically enough, to coastal areas that are the baunts of British tourists or expatriates.

Cithank, which acquired the Banco de Levante has Banco de Levante, has aggressively built np its hranches—now more than 80—and deposit base. BNP, which purchased Banco Lopez Quesada,

hat left a Pta 12bn (\$72m) debt from unwise property invest-ment, still has 45 branches—the number with which it started. But it has closed down unprofitable branches in small towns and villages and increased the number in Madrid and Barcelona.

These are relatively small numbers, compared with "hig eight" Spanish commercial banks who have more than 1,000 braoches each. But the customer base in retail banking is widening and growing more is widening and growing more affluent. Banks like Barclaya aim deliherately at the young upwardly-mobile Spaniard, who can keep an average current account balance of Pta 500,000 183,000) and who, as he rises in husiness, is likely to seek the growing number of wholesale. growing number of wholesale services that the bank offers. With increasingly sophisti-tated competition from Spanish commercial banks, foreign banks must race to keep ahead, constantly loventing new pro-ducts. Limited by law to only

token interest oo curreot accounts. Barclays has iovented a new wheeze for clients with high average balances: a money market account, where the baok applies clients' funds in excess of their average balance, on the money market at attrac-

IT Is hard to miss the fountains of the Plaza de Colon in Madrid. Sheer columns of white water soar into the air, lightly spraying passers-by.

It is as hard to miss Barclays Bank's Spanish headquarters on the rim of Plaza Colon. Its bright blue sign stretches across the square below to the square square specific seeking new forms of corporation in confunction with the growth of the coming years, demand for public and private specific squares to the square square specific squares to the square squares specific squares to squares squares specific squares squ

operations. They are confined to wholesale trade—that is,

sick Spanish bank to acquire are restricted, as the law now stands, to a maximum of three Spanish branches.

This makes retail operations unattractive. Thus, American and British, French, Belgian, West German and Latin American banks are chasing with can banks are chasing—with varying degrees of success—the profits to be gleaned from high and medium finance. In this trade, the bigger the specialist and the stronger his big business connections, the more likely he is to withstand a new form of Spanish competition form of Spanish competitionrecently-created

Results for 1985 show that wholesalers like Manufacturers Hanover Trust, which estab-lished close relations with Spain 50 years ago as "Spain's foreign banker" and made a profit last year of Pta 2.77br (\$19.5m), and Bank of America with a profit of Pta 1.3bn (39m) bead their league.

But the results also show that profits are not as sweet as they were in 1984 — a sign that banks have to sweat barder for business among Spain's top 500 comments.

Spreads — the fringe benefits that yielded attractive results in the early years of operation
—are sbrinking. On prime rate
leoding, a wbolesaler might
have asked 75 base points a
year; now be may settle for
under 30 base points.

Sorting out of the stayers and

the sprinters has begun. By 1993, when all restrictions on the right of establishment of EEC banks must vanish, the picture in Spain could be dif-

comes from all sides—Spanish and foreign. Banks like BNP, connected with Spain for 20 years and pioneers here in leasing, mortgaging, property financing and merger and acquisitions, campot afford to coast for a moment. A compettor is always waiting in a client's outer office. In BNP's case, the need to succeed in their new guise of retail and wholesale bankers in Spain is even greater: they must make comes from all sides even greater: they must make up for the losses of the bank

they hought.

The rise, fall, and risa again of commercial paper—which started free of withholding tax, then in 1984 suffered an 18 per ceot tax on interest, lost favour and has now regained it, thanks to higher laterest than tax-free Foreigo hanks have been the treasury hills-has made

ICO, the official credit organisa-

banks have made their mark on the system. The activities of successful leaders of the league successful feature of the league took the foreign banks' market share of total credit to 10.5 per cent in 1985, compared with 2 per cent in 1979, their first year of operation.

They are as constrained as Spanish banks by the famous coeficientes — a tool of monetary policy that makes banks channel half their lendbanks channel half their lendlng into government-defined
areas, As one resigned banker
put it: "About 8 per cent of
our staff are really working
for the Government." But
often they compete nimbly,
because they bave fewer staff,
and hired bright, wall
connected young Spaniards
often holding American
business degrees.

business degrees.

That edge may be narrowing. After the first rush of bright young men to join foreign banks, there are signs that,

sector financing is likely to remain strong. As local markets Whatever the drawbacks of have grown stronger and more sophisticated, foreign banks bave shifted from funding from funding—while domestic lending, also diversifying and stretching its terms, draws more bidders.

Recent peseta-syndicated bans-to major public enterprises of Ptas 90bn or more (\$630m-plus) attracted as many as 62 lead and co-managers among Spanish and foreign commercial and wholesale banks and savings Developments have proved Developments have proved that the Spanish system—pragmatically supervised by the Bank of Spain under the rule that "if you don't find a law against it, try it; if it doesn't work, we'll take another look at it "—contained powerful energy waiting to be released. In many respects foreign banks were the trigger mechanism. trigger mechanism.

Diana Smith



(1) Before the allocation of the surplus for the year, rate at the end of 1985: 15 = 154.150 Pesetes. December 31, 1985(*) Pts. tin millionst S (in millionst³⁾ 110.510.5 Equity-Reserves 111 Deposits⁽²⁾ 1.334.557.9 8.657.5 28,195182,9 Operating Profit

951 Branches

to the General Assembly

(2) Comurises technical reserves for annually

Br Average exchange

turks.

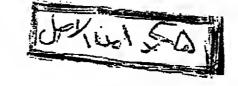






Banco de la Pequeña y Mediana Empresa

SMALL BUSINESS BANK





ir neede

EEC Entry

Two doubts disturb bankers' minds

way for European banks seeking to enter Spain. For Spanish hankers, who are nervous about their shility to compete with the EEC invaders, the count-down is fortunately a leisurely

It will be seven years before Maddid's monetary authorities tetally relinquish their current retary reinquish their current powers of discretion and discrimination over Eoro-banks opening in Spain and under the resistory of the transition, place to full Common Market membership. It will be three years' before the authorities forgo any of their powers at all.

While Spain's banking system is arguably far better requipped than any other Spanish sector to face the impact of EEC competition. there is no room for com-placency. The nervousness felt-smong Spanish bankers is oprompted by two fundamental duestions. Are Spanish banks blg enough to compete on a continental basis? And are they sufficiently profitable?

they sufficiently profitable?

The term "big seven," to denote the top Spanish banks, is common currency in Spain. But it is, at one level, a misnomer anywhere else. Mr Rafaet Termes, the chairman of the Asociacion Española de Banca (AEB), the private banks association, pointed out in his assural report this year that The Banker, in its ranking of world banks using 1954 data, had the first Spanish bank in the list Spanish bank in the list

The theme that the Spanish banks are really minnows in a harge pond was taken up by harge pond was taken up by Mr. Juan Jose Toribio, a respected economist and the deputy managing director of the main savings bank, Catalonia's Caixa: "Only four Spanish banks are to be found the top of the presence of the savings that the top of the presence of the savings that the top of the presence of the savings that the top of the presence of the savings of the top of the presence of the savings of the top of the presence of the savings of the top of the presence of the savings of the top of the presence of the savings of the top of the savings of th sprang the top 50 in Europe. Of the 100 top banks in the world, 38 belong to EEC member states, and only two are

The domestic banks in Spain may be small in comparative world terms but, also comparatively, they have a huge number of branches, and they their own domestic economy.

One of the most arresting features of any high street in any Spanish town is the number of banks that line it. On December 31, 1985, there were in a, mind-boggling 16,606 bank just under 12 per cent of the AEB, spanish bank would concentrate through its resources a series of assets that would represent between 45 and 60 per cent of the Spanish GDP.

A less ambitious scheme.



The EEC buildings in Brussels. Spain's banking system is arguably better equipped than any other Spanish sector to compete in Europe

branches in Spain, compared with 14,900 in Britain and 9,984 in France. In Spain there were 2,332 infiabitants per bank branch, against 3,791 in Britain and 5,504 in France. If the strongly implanted cajas or savings banks and the well entrenched co operative societies are included in the total; there is a banking and financial centre in Spain for every 1,200 inhabitants.

The network, countrywide, of the Spanish banking system is undoubtedly an onerous burden on each of the individual banks. But, at the same time, it is a bulwark against the expansion of European rivals. Quite simply, there are enough, in fact too many, bank branches at

the present moment.

As far as the scope and allround economic muscle of the Spanish banks is concerned, a to the leading bank in Britain, better picture than that of mere France or West Germany, the rankings emerges when the banks are placed in the context of their own countries.

Federal Republic's GDP, although it is nearly three-and-a-half times the size of the top Spanish bank. By the same token, the top Italian bank, 42nd in the international rankings, represents just over 13 per cent of Italy's GDP, although it is more than double the size of the top Spanish bank.

Applying a similar yardstick to Spain, it emerges that the ton two Spanish banks represent between 12.6 and 13.6 of the Spanish GDP, a figure which compared favourably with tha major European institutions. The bottom lina is that the "big seven" may be small by inter-national standards, but they are the right size for Spain in addition to having their branches thick on the ground

top five Spanish banks would have to merge their assets together. By doing so, this mega Spanish bank would conceninvolving the merger of only the top three Spanish banks, would produce an institution that would rank only 30th in the international listings:

Actual size as such would appear to be a relatively minor factor when considering the competitiveness of the Spanish banks as they brace themselves to meet the rivalry of tha Euro-banks. What is important, bowever, is the issue of profitability.

Spanish bankers are in agreement that the massive network of branches, whila it may well deter competition, is nevertheless a double-edged sword. The Spanish banking network expanded rapidly in the second half of the 1970s when the general response to In order to bave a Spanish bank similar in business volume to the leading hard to the as many costomer sales points as possible.

as possible.

Hetween 1974 and 1982, the mumber of branches rose by 9,752 at the rate of 1,219 a year. The pace stopped short in 1983 when "only" 682 branches were edded to the inflated list. The total number of branches rose by 350 in 1984, and by 178 last year when 380 new branches were opened and 207 existing

The depressing statistic of such a widely-spread presence is that, according to the AEB's calculations, cost effectiveness has been dropping in proportion to the increase in the number of branches. Against an average of Ecu 20m credits per bank office in the EEC, the Spanish

branches were negotiating little more than Ecu 5m worth of

credits per branch,

Without a doubt, the vast extent of the Spanish network was made more manageable by the fact that the branches were mini-offices. Using 1984 data, there were an average of 10 employees per branch in Spain, against 20 in the EEC. Examining business in relation to personnel, the Spanish banking system was raising in 1984 Ecu 517m per employee, against

Ecu 517m per employee, against Ecu 986 per employee in the EEC. This one-to-two Spain-EEC ratio of credits per employee is an improvement on the one-to-four that emerges when examining credits per branch; but clearly the onus on the Spanish banks in preparation for Eurobanks, in preparation for Euro-competition, will be to reduce staff and cut back on branches.

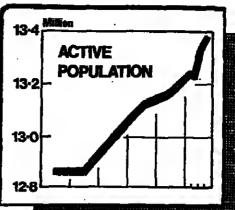
staff and cut back on branches.

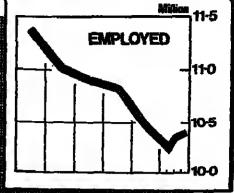
Mr Toribio, from his Caixa
vantage point, argues that to
meet the EEC rivals with
equanimity, the Spanish banks
bave to deal with archaic industrial relations restraints that not only make lay-offs a costly exer-cise but elso make the re-allocation of employees a daunt-ing experience.

Rationalising personnel is only part of the challenge. Broadly, Spanish banks will need to redefine their investment strategies and continue the streamlining process aimed at adjusting their country's risk safety margins and at firmly establishing their pension

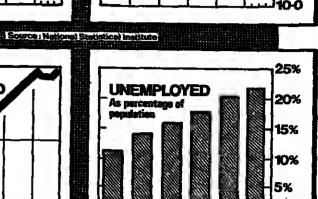
In the final analysis, the of the mai analysis, me potential profitability of Spanish banks depends on the liberalisation of the whole financial system through a reduction of the coefficientes imposed by the monetary anthorities. While banks in Spain remain

strapped by the persistant syphoning of private bank deposits towards state-directed investments, at a rate that exceeds any comparable mech-anism in the EEC, there is little they can do in the way of putting themselves in shape for the competition.









One respect in which Spain is out of line with the rest of Europe is the size of its unemployment.

Infected by optimism

CONTINUED FROM PAGE I

view this prospect calmly. They bave a comfortably long tran-sition pbase, and in the seven years that bave already passed since Spain mada a partial opening to foreign banks, they have proved their capacity to adapt rapidly to a changing

Scene.
Spanish banks do however, have to face up to an efficiency problem inherited from the extraordinary phase of branch expansion in the 1970s.
According to the AEB, Spain had 16,606 bank branches at the end of last year, compared with fewer than 15,000 in Britain and 10,000 in France.
The average of credits per bank The average of credits per bank worker was barely half the level in the EEC countries at

the time. Financial margins, although they are getting narrower, are above levels in the rest of the would still make only abo number 30 on the world list. about In the reorganisation of the

main groups, the large number of "second brand" banks operating under their own name, rather than that of their parent banks, can be expected to be cut back. But mergers between the big banks remain a matter of pure speculation. Opinions are divided on whether greater concentration is a good idea.

Questions of succession at several of the leading banks have begun to be resolved, with nave begun to be resolved, with senior management changes at all of the "big three"—Banesto, Central and Hispano Americano. As a result, a new and less elderly generation of top bankers is emerging. The banks, while being drawn into the international trend towards universal banking can be except universal banking, can be expected to look less like each

small. Even if the three big- crease in the combined pre-tax gest ones were merged they profits of commercial banks last profits of commercial banks last year, thanks to cost-cutting and to a reduction in their write-offs for bad debts. But this year a slice will be taken out of earnings by tough new rules on setasides for foreign lending risks. The gradual lifting of disother EEC countries seems unlikely to make a dramatic impact. Virtually all the major international banks, with some

international banks, with some Japanese exceptions, have by now already set up branch operations in Spain. But this change (under Franco there were only four foreign banks) has not come about without ruffling some feathers.

Mr Alfonso Escamez, veteran chairman of Banco Central, still blames the Spanish authorities blames the Spanish authorities for being "generous, very generous, in comparison with the restrictions faced by Spanish banks which operate in other countries."

in other countries." in the way of levels in the rest of the level in shape for levels in shape for levels in shape for levels in come from services is lower, and costs are higher.

Tom Burns

Tom

THE JAPANESE HAVE DISCOVERED THE BASQUE COUNTRY. HAVE YOU?



In October 1986, Mr. Sakuma, President of MITSUBISHI Heavy Industries, Sagamihara Plants, contract with a group of Basque industrialists for the manufacture of trucks.

Incorporated within the EUROPEAN ECONOMIC COMMUNITY, The Basque Country is an important area for foreign companies, and serves as a link with the European and Latin-American markets.

The Basque Government offers all kinds of economic and tax incentives for those who want to invest, or to expand their markets by establishing themselves in the Basque Country.

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SPAIN

Aresbank Banco Arabe Español الصرف العربي الاستاني

The following are extracts from the speech delivered by the Chairman of the Board of Directors. Mr. Abdulla A. Saudi:

- Net income for 1985 before provisions for portfolio protection and income taxes amounted to Pesetas 4,021 Million, equivalent to US\$ 26.12 Million. Net profits after income taxes and provisions reached Pesetas 1,467 Million.
- Total foreign currency and Peseta deposits both from customers and banks at the end of the year totalled the equivalent of US\$ 1,320 Million.
- At year-end ARESBANK'S paid-in capital reached Pesetas 10,500 Million while total Shareholders' funds amounted
- to Pesetas 14,393 Million. - Credit Populaire D'Algérie joined

ARESBANK as it bought a 6%

participation from Banco Hispano

- Americano, S.A., who sold the remaining 0.66% to Instituto de Crédito Oficial. Both the Barcelona and Marbella Branches have continued their favourable
- development. ARESBANK'S subsidiaries had a satisfactory expansion, reaching consolidated profits of Pesetas 116 Million_

Audited balance sheet* (in millions of Spanish pesetas) - December 31st

ASSETS	1984	1985	LIABILITIES AND SHAREHOLDERS' EQUITY	1984	198
Cash and Bank of Spain	1,792	1,561	Share capital	10,500	10,50
Monetary assets	211		Reserve Funds	3,226	3,89
Due from banks Loans and bills portfolio	139,808 <i>9</i> 3,542		Bank of Spain and Deposit Guarantee Fund	867	_
Provision for possible loan and bill losses	(4,717)	(6,259)	Due to banks Deposits	209,444 7,610	189,57 11,94
	88,825	74,465	Cash bonds Notes payable and other	3,255	1,99
			liabilities Income taxes	2,927 403	. 1,43 48
Securities portfolio	6,825	6,002	Pension plan	9	. 1
Shareholders Bank premises and equipment,	1,500	_	Other liabilities Special Funds	280	28
net allowance for depreciation	1,383	1,384	Net income for the year	1,737	1.46
Other assets	16,947	12,594	Other accounts	17,033	13,31
	257,291	234,909		257,291	234,90
Guarantees and documentary credits	39,837	33,379			
Other memorandum accounts		130,313			•
•	151,392	163,692			•
,	Mid market rate	exchange:	I US\$ = 154.15 Ptas, 1985 173,40 Ptas, 1984		•

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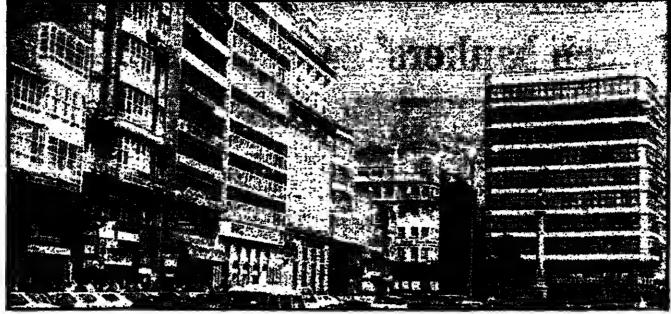
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La Coruña, the industrial city in north-west Spain, like most Spanish towns, has a large number of banks

Spanish Banks Abroad

Carving niches around the world

EEC membership and the aggressive tactics of foreign banks in Spain are spurring Spanish banks to strengthen their already sizeable inter-

Latin America, the traditional hunting ground, to Europe and to a lesser extent, the US and the Far East.

emigrants to the mother country (particularly from France).
placing Spanish investment in institutions like the Paris Bourse and financing trade,

from were exported from the Basque country to the UK.
Banco de Santander, the fifth

Historically, Spanish banks ebroad have been involved in three main areas: channelling the remittances of Spanish emigrants to the mother according to the spanish control of the spanish control of the mother according to the spanish control of the span

exports from the port of Santander.

Today, Spanish banks are heavily involved in the Eurobond market and are spreading themselves around the world, seeking to carve out niches in a highly competitive business. Financing the increasing volume of trade with the EEC, which before membership supwhich, before membership sup-plied Spain with one-third of its imports and took around half its exports, is optimistic-

Exchange, Last year one-third of Banco

de Bilbao's cash flow came from international husiness. Bilbao is consolidating a strong presence in Europe, which has always been its main overseas interest. In its last move a branch was set up in Milan (the only one by e Spanish bank) and full banks

spanish bank) and ruin banks in Zurich and Frankfurt.

Mr Alejandro Magro, the deputy manager of the bank's international division, has said that the volume of business was already such that both the Frankfurt and Zürich operations ould need equity injection to allow more financing.

Bilbao has received many

offers from debt-ridden Latin Bahrain operation has declined America to take over hanks. Mr. to the point where Vizcaya is Magro said all the epproaches bad heen rejected. However, Bilbao is now seriously considering increasing its small presence in Latin America as it sees oil prices, Bahrein has not wider opportunities in Brazil, developed into the funding Argentina and Colombia.

Argentina and Colombia.

After Latin America's deht crisis exploded in 1982, with the collapse of the Mexican economy Spanish hanks have heen wary of new involvement a bank which is still digesting

especially to Latin America. In the region. Santander has the difficulties caused by its aggressive tactics of foreign banks in Spain are spurring banks to strengthen their already sizeable international activity.

The focus has switched from the properties of the fourth form and the country and the country risk loans (mostly Latin America) totalled \$172m, Antonio Zoido, Hispano'e international head. equivalent to 1.14 per cent of total assets — tiny by the standards of US hanks.

Santander sold its 100 per cent-owned bank in the Dominican Republic last year and last February sold its 20 per cent stake in Banco Sociedad General de Credito in Ecuador. Mr. Carlos Garcia, the head of Santander's international division, said both these banks offered a "satisfactory return,"

but not enough to warrant the amount of work spent on them. Mr Garcia did not rule out selling ooe or more of Santander's other banks in Panama, Uruguay, Costa Rica, Guatemala and Argentina. Santander's Chilean bank is

ally viewed.
So is the channelling of branches are being opened this foreign investment into the booming Madrid Stock country's first self - service banking facility, which is like a bank without a staff."

Banco de Vizcaya, the sixth largest, has the strongest presence in the US of all the Spanish banks. Through its 48 per cent stake in the holding company Banquestl V. Maya is involved in three banks in the state of New Mexico. Vizcaya - chose - New - Mexico

because it is a high tech hispanic state adjacent to Texas, Arizona and Colorado; and near to California. Vizcaya also has branches in New York, San Francisco and Miami. Spanish bank operating in the Middle East. But activity at its

studying its closure, according to Mr Gonzalo Terreros, head of the international division.

centre which banks were hoping

Hispano has cornered a signineant part of the growing Europeseta market and its Tokyo operation is picking up trade business between Latin America and the Far East.

Meanwhile, the Bank of Spain is raising, from June 30, the provisions which banks have to make to cover foreign loan risks. For countries undergoing risks. For countries undergoing temporary difficulties, compulsory set-asides will be raised from 10 per cent to 15 per cent. For "doubtful" countries the level is going up from 15 to 20 per cent and, if they are still classified in this category the following ways:

following year, to 35 per cent. The rate for "very doubtful" borrowers is going up from 25 to 50 per cent. In the second year this rises to 75 per cent and in the third year to 90 per

Spanish hanks are estimated to have loaned \$5bn abroad, which is small by the standards of US banks. One Spanish banker delighted in pointing out that Manufacturers Hanover alone has £2bn in loans to Mexico.

The tighter provisions will add about Pta 45bn to the 1985 year-end, total, of Pta, 81bn, which represents 9.1 per cent of outstanding foreign loan risks. This will not be a burden for the banks because 1985 was a good year for profits and in any provisions is even more conservative than that of the Bank

of Spain. For example the provisions already made by Banco de Bilbao represent an average of 14 per cent of its loans in the risk categories.

Mr Zoido, of Hispano Americano, has boldly predicted that within five years the problem of Latin American loans will have been forgotten-a remark which many a US hanker wishes he could make.

William Chislett

Merchant Banks

The groups hit? back at the foreigners

wear ont, invent a new one.

If the new tool carrie new tool carves a preserve of foreign hanks, so much the better. If it can be wielded hy people who did their apprenticeship with foreign banks, it adds spice to

In other words, finding their In other words, finding their merkets briskly occupied by a couple of dozen foreigners who marched in with all the weaponsy and armour-plating their international market experience and highly-automated data processing could provide, Spanish banking groups have begun to retaliste with a new invention—the "Banco de Negocios."

A hybrid between a US-stylo investment bank and a British merchant hank, the Spanish business banks, though they have been in existence for only

have been in existence for only a few months, have begun to flex their muscles to consider-able effect.

There is no special legal statute for Spanish business banks. They happened along and are consciously treading on the toes of foreign competition in lucrative, fee-oriented capital-market operations, where majors like Manufacturers Hanover, Bank of America, Chase Manhattan, Midland, Morgan Guaranty and Citibank are scrambling for clients.

There is nothing new about investment in industry in Spain. But the means have altered and multiplied so fast in recent years that conservative institutions, like the industrial banks that have now all been swallowed up by the "big eight" groups, had to yield to something better-equipped in order to respond quickly to

rapidly-changing demand.

Spain's capital markets need to expand. Demand is bullish and very few companies are quoted on the Stock Exchange. Speculative forces are strong, and a major role of husiness or merchant banks is to coax entrepreneurs into equity and

bond issues.

The effort has begun to pay off: This 'year' Banco Hispano 'Industrial, a merchant bank belonging to the Hispano-Americano group, organised the first new share issue in Spain in deedles by Tyrasa a metalin decades, by Tycasa, a metallurgical company.

Spanish merchant banks—and

complimentary institutions like Barif, a portfolio management company with \$600m now held in portfolios—operate on two levels.

They themselves are quite small. Banco Hispano Industrial has four branches and 82 highly-specialised staff, and Banco Santander de Negocio, which started up in 1985 with a Pto 4.5bn (\$27m) capital, so as to give Itself a strong operating base, are independently-managed. But they are also wholly-owned subsidiaries of two of Spain's banking giants, Ranco Hispano-Americano and Banco de Santander, able to draw when necessary on the facilities of their parent companies' huge networks.

With the upsurge in foreign They themselves are quite

WHEN THE old tools begin to investment on Spanish capital wear ont, invent a new one. markets — especially by UK, West German and Swiss instigchunk of business out of the tutions — Spanish : metabhanf ; preserve of foreign hanks, so banks feel they are better placed than their foreign completely petitors to offer dynamic capital market services. They claim, they know the local market better, and that foreign larges tors generally prefer, when and tering a new market, to me a...

institution. Underwriting and placements of paper that can now fetch 15or so ago), reactivation of the commercial paper market, making use of the recent ground. in convertible bonds, are some aspects of the market in which Spanish merchant banks are

specialising.
In medium- or long-term conporate lending, they see a sizeable growth through EEC accession and the restructure and modernisation not only of individual companies but whole sectors of Spanish industry, which must adapt to tough community rules and regulations. Radical changes are required in pharmaceuticals, for instance: Spanish patent laws once per-mitted imitation of foreign products, EEC rules do not Here, the merchant banks:

mergers and ecquisitions ser-vices come into play as stronger sels restructure and acquire, yessels restructure and smaller enterprises propaging for EEC competition. for EEC competition.

Mergers and acquisitions,
(and their feet) are highly,
lucrative for business banks.

Some approach the subject self.

protectively, demanding an ex-clusive service contract from clients so that they are not left; with all the work while another. bank or lawyer profits from the deal. Others have been known to advertise a "shopping list" of companies for sale in the media, hoping that someone, will apply to buy them.

New EEC rules will affect.

Spanish companies in another.

way that will help merchant banks efforts to make clients go public and to attract foreign in-vestment. Full outside andits will become necessary for pub-licity limited companies, instead of the old internal audits tarwho could be the chairman's relatives.

Under Bank of Spaln pressure, hanks began to provide and banks are the largest group of companies quoted on the Stock Exchange. Some public utilities are following suit. It will be useful for business banks to be able to give pros-pective foreign investors the sort of transparent "Anglo Saxon-style" company informasaxon-style company mornia-tion that northern European and US investors expect. So far US investment in Spanish capital markets has been modest, because of the leck of a double traction agree. ment. And Spanish investment abroad is limited by law to 10 per cent of a portfollo. Even so, merchant banks have plenty to keep them busy.

Diana Smith

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Correspondents in all major financial centres

Official Banking Sector Protectionism recedes

boss. "Public companies must

make money. They must not be owned by the employees and no fevours should be granted, especially to the government," he said.

But the 1971 legislation for ICO, drawn up under General Franco, is so interventionist that ICO is put at an immediate disadvantage with the private disadvantage with the private sector. Permission has to be sought all along the line, and in some cases decisions cannot be made without a full cabinet

meeting. Nevertheless, three years after ICO has managed to amprove the shaky financial situation It inherited. ICO's operating profit last year, including the banks, was 54 per cent higher the structured portfolio had grown to Ptz 229bn. at Pta 19.3bp.
"We have not become a prob-

JULIAN Garcia Vargas, the the next, probably Socialist, BCI has had to get tough with head of the little known but government will draft liberal its borrowers in this sector. It key Official Credit Institute legislation to give KCO more in has set up a special company (ICO), compares himself to a dependence, or will decree new to handle assets after they are

nesa or the little known but key Official Credit institute legislation to give KCO infore in the player with his hands lews.

ICO, which supplies about 11

When he took over in 1983 per cent of total credit to the transforming KCO into some stransforming KCO into some transforming KCO into some efficients," the ohligatory deficients in the Treasury. Under EEC posits which the private banks protectionist and more market oriented.

ICO runs the state-sponsored credit of the Banco de Credito Industrial, the Banco de Credito Agricola, the Banco de Credito Agricola, the Banco de Credito Industrial, the Banco de Credito Indus At the same time, ICO has taken advantage of the weak

> by the hurden of non-performbecause of a small administraing loans to the deeply troubled tive staff, the official banks
> shiphuilding sector, to which the
> Government has taken e from their competitors. But
> scalpel The Banco de Credito then the private banks are not
> Industrial (BIC) absorbed in bogged down by so much red 1982 the Pts 218bn shipbuilding

"We have not become a probincur a net loss of Pta 80bn
has to wait up to two months
lem for the Government, so we
are not e priority," said Mr
vargas, with the air of a man
building sector. Provisions have
the documents. who feels he is the victim of already heen made for about his own success. He hopes that half this amount.

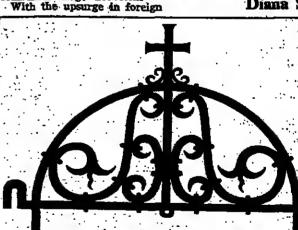
Mr Garcie Vargas believes that the official banks are becoming dollar and Spain's healthy foreign reserves to reduce its external deht. Mr. Ricardo Briz, the head of external financing. the head of external financing, said the debt should be reduced by a further \$200m this year to \$1.3bm.

ICO has been weighed down the private, Spanish banks, because of 3.5 per cent for the private, Spanish banks, because of 3.5 per cent for the private, Spanish banks, because of 3.5 per cent for the private, Spanish banks, because of 3.5 per cent for the private, Spanish banks, because of 3.5 per cent for the private, Spanish banks, because of 3.5 per cent for the private of 3.5 per cent for the private

One of ICO's banks, the Banco Hipotecario, has appointed a "correnotarias," who is respons restructured portfolio had grown to Pta 229bn.

BCI estimates that it will a loan is approved, the horrower has to wait up to two months.

William Chislett



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condition, have large restaurants, specious public rooms, bars and discos, and are administered by HUSA, Spain's most and discos, and are administered by HUSA, Spain's most respected hotel management chain.

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Rojala. Marya

Automation

The mini-bank goes underground

ANYONE who needs cash after banking hours, but is unnerved by naw-fangled automatic tel-ling machines (ATM), can take heart from the service provided by La Caixa, Catalonia's mammoth savings and pension bank.
La Caixa now has "clients'
clubs" open until 9 pm at its
larger branches, where customers with Caixa banking cards

If they understand modern technology, they can operate the ATM with their Caixa card. If they are shy about arrays of buttons and screens, they can shew their savings book to the

shew their savings book to the attendant, state what they need and the attendant will operate 'he machine for them.

That is not the only innovation that La Caixa offers. In the main underground stations of Barcelona there are mini-banks with 'ATMs and an attendant, open during the 8 am to 3 pm banking hours; and at junctions of Catalonie's main motorways, there are mini-banks where Caixa eard-holders can fill their wallets without leaving their wallets without leaving their

cars: Such facilities are part of the weave of imposation that is sweeping over Spain, one of the world's three fastest-grow-ing credit card markets.

Major Spanish banks moved into computerised data pro-cessing in the mid-1960s. By the late 1980s Spain, the world's eighth largest economy and fast becoming a highly-sophisticated financial system, is a pioneer in the latest generation of banking services

—home banking.

Banco de Santander, one of Spain's "big eight," has plunged into home banking with a zest that reflects the mood of a banking system where the pressure of competi-tion and dynamics of economic growth have driven once-stated institutions to improve and diversify their services.

In July 1982, Banco de Samander became the first European bank to offer home banking by telex. Using his own office telex and a variety of code numbers, the customer can elicit computerised informa-tion about his account and market and foreign currency prices. Santander claims that 40 per cent of Spain's 28,000 telex-owners use this service.



The Caja de Madrid is one of the banks using automatic telling machines to improve the quality and speed of services

municate with Santander's IBM basic account information, some central computer and on-line prices, and transfer or payment Eurocheque and international provinces—a customer can from this spring, Santander is moving into computer boma his office or home, be instantly informed of market prices, and save hours of paperwork or computer is compatible with the IBM.

BY On-line ATMs that accept Eurocheque and international cards, and some 4,000 point-of-sale terminals in shops that accept most international cards, and some 4,000 point-of-sale terminals in shops that accept most international cards. The system's hardware comes from National Cash Register in

If he has with him the network number, key numbers for whichever service he requires and his secret account number (and if he feels rich enough to foot the huge phone bill), he can do the same on a trip to Australia or Japan. Such is the effectiveness of the multi-frequency equipment, whatever the distance.

From this spring, Santander is moving into computer boma banking, which will be available to any customer whose personal computer is compatible with the IBM.

Banco de Santander, together with Banco Central, Banco Hispano Americano and Banesto, founded 4-B, Spain's Banesto, founded 4B, Spain's fast-growing credit card, point of sale and, soon multibank home banking service. The 4B system now has 36 member banks, with 11,000 branches using its multiple services. It can even help a customer get petrol in the middle of the night. Equipment now being installed in service stations enables the 4B credit card to activate petrol pumps.

Competing doggetly with the telex-owners use this service. Five months later, Santander introduced home banking by telephone, once again pioneering this service in Europe.

Today—for the price of a monthly charge of Pta 1,000, with free 'servicing for the multi-frequency gadget resembling' a small pocket calculator that enables the user to com-

and some 4,000 point-of-sale terminals in shops that accept most international credit cards.

from National Cash Register in Scotland. By 1987 4-B expects to have 1,000 ATMs installed. ATMs are being installed

rapidly by foreign banks tilat have bought into retail banking in Spain. They include Barclays and Citibank, both competing aggressively in a market where many citizens now bold at least two plastic cards and a few hold two or three times. few hold two or three times that number.

The machine age offers Spain's bank customers a speed, diversity and complexity of service that puzzles observers who think of Spain as a sleepy space between the Costa Brava and the Costa del Sol.

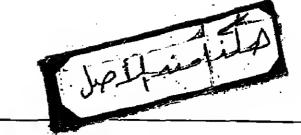
Diana Smith

ACTION BANK

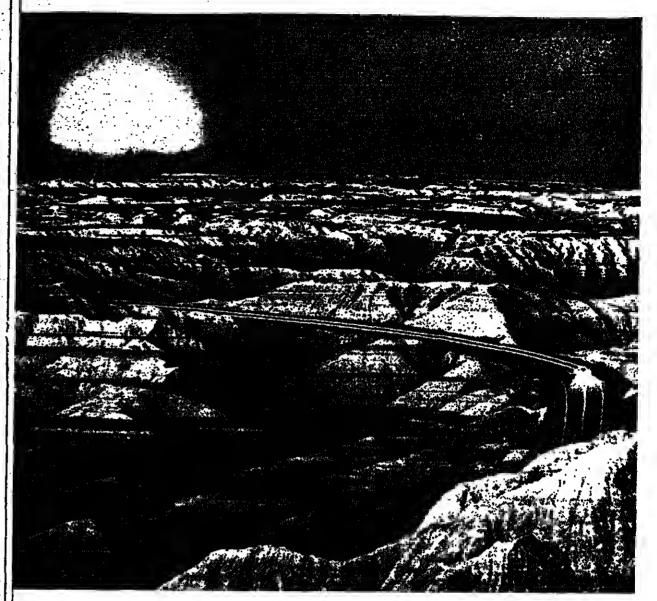
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Savings Banks

Customers are getting younger

JUST BEHIND Madrid's bustling, noisy Puerta del Sol kooms the solid grey pile of the Caja de Madrid, eighth ranking among Spanish banking institutions in deposits, top ranking savings bank in profits.

It is a 300-year old establishment that serves the people of Madrid and the La Mancha area. But there is nothing Quixotic about Caja de Madrid. One of more than 30 major savings banks that have evolved from old-fashioned, austere quasi-charitable institutions floancing hospitals, schools, libraries end other social works into fiercely competitive bodies jostling the commercial banks for deposits, services and recently, capital market operations.

tions.

The Caja de Madrid saw a 25.5 per cent growth of deposits 10 1985 to a total of Pta 913bn (\$6.4bo), a 12.62 per cent increase in profits—about 4 per cent growth in real terms—to Pta 34.57bn (\$24.1m), and consolidation of its own resources—capital plus reserves at P12 93.7bn (\$655m)—well in line with Bank of Spain directives on the strengthening of own resources by savings insti-

Like many of the commercial banks, the Caja de Madrid bas taken to computerised data-processing and automatic tellbanks, the Caja de Madrid Das
taken to computerised dataprocessing and automatic telling machines (ATMs) to improve the quality and speed of
services and productivity.

Demand bas changed. Savings banks customers are gettion and need to develop even
the computer and more

ings banks' customers are getting younger and more sophisticated. Small and medium businesses want a wider range of services and information than they did a few years ago. In a rush to cater for a different market, savings banks like Caja de Madrid are quickly learning modern tricks of the trade and turning themselves into multi-service instituselves into multi-service institu-

tions.
Caja de Madrid, years before
Spain finally signed her accession treety to the European branch economic Community, began virtual traioing schemes for small/medium businesses, including them in semilars and lines have forming them in seminars and debates how VAT. EEC industrial and trade rules. agricultural policies, and other legislation would affect them. The "schools" continue, while the bank's new foreign department churns out background information for clients interested io doing business all and trade rules. agricultural policies, and other legislation would affect them. Baleares," and ebbreviated the bank's new foreign department churns out background information for clients interested io doing business all a Caixa is as busily assertive as the Catalan entrangements. The savings bank and insurance combate compared with the 17,000 branches, compared with the 17,000 branches of the catalan entrangement with the 17,000 branches of the catalan, and catalan, and catalan, and catalan, and catalan, and catalan, doubling their number of branches in 11 years.

over the world.
One of the principal areas into which the Caja de Madrid

as the Catalan entrepreneurs, who make no bones about their taste for success.

Assets of Spanish banking system (January 1986)

Private commercial banks	Pta bn 15,875.201 14,166.578 1,708.623	% of assets 61.98 55.31 6.67	I
Savings banks Pesetas Foreign currency Total	9,739.140 9,531.167 207.973 25,614.341	38.02 37.21 6.81	2 0 8 2

Deposits of principal savings banks (February 1986)

	Pta bu
La Caixa	1,369.998
Madrid	905.855
Barcelona	491.012
Postal	460.280
Zaragoza, Aragon y	
Rioja	370.937
Valencia	261.316
Cataluña	349,750
Galicia	295.357
Alicante y Murcia	277.234
Vizeaina	
Total	5,219.010
Total deposits of all	

savings

pumps the excess funds that,

Like other savings banks, the Caja de Madrid may open a strictly-limited number of branches outside its traditional area—unlike Spanish commer-cial banks or foreign banks that have bought up ailing Spanish commercial networks, which have no restrictions on the area or the number of

branches they may set up. The Caja de Madrid has a in Barcelona, home ground of that venerable institution "La Calxa" tha Calalonian pensions and sav-ings bank and insurance com-

Spain's savings banks, it had a 20.7 per cent growth in deposits in 1985 to Pta 1,300hn (\$9hn) and spread its operations over 951 branches, rapidly automating its branches and authors in undergrowth extinces. outlets in underground stations and at highway junctions.

Largest in deposits of all

Founded in 1904, La Caira is now diversifying its operations and building np one of its origi-nal functions — insurance — which had been somewhat neglected in recent years. Among the major social works it has financed is Bercelona's new museum of science, which this year is running a Halley's Comet exhibition.

Diversifying rapidly, La Caixa now offers 40 different financial products, including travellers cheques, convertible peseta accounts for non-residents, and mortgages for foreigners who wish to acquire houses in Spain.

wish to acquire houses in Spain.

The growth of branches opened by Barclays in resort areas like the Costa Brava and the Balearic Islands, provides new competition for La Caixa's foreign department. But the tough-minded institution seems to be weathering the pressure well.

As a group, savings banks have not been trouble-free in recent years. The smaller casias rurales (rural savings banks), with their more modest deposit levels, have had difficulty coping with a market that, if not quite with a market that, if not quite a free-for-all, strongly favours Spanish or foreign institutions that can react fast and with

strong resources to customer In all, Spain's savings banks have 12,350 branches, compared with the 17,000 branches of the

The savings banks have a history. notable advantage over commercial. It is far cheaper for them

to obtain funds: the average annual income paid on a savings account is less than 4 per cent, whereas term deposits in com-mercial banks pay higher rates. At the end of 1985, the savings

At the end of 1985, the savings banks bad almost 48m accounts—34m of these were straightforward savings accounts with an average balance of 350,000 pesetas, but included large government accounts with everage balances of Pta 10m (50,000 government accounts in all).

government accounts in all).

As the Spanish banking crisis of the early 1980s fades and the remaining problems are almost totally limited to small institutions like the cajas rurales, the sorting out process that led the "big eight" to acquire smaller commercial banks, and a handful of foreign banks to acquire ailing Spanish commercial institutions, is now leading large savings banks to snap up ailing cajas rurales. Most recently, the takeover of the Caja Rural of Madrid by the Caja Rural of Madrid by the Caja de Madrid.

The more sophisticated savings institutions have begun to compete with foreign and Spanish banks in the capital markets, and to latch on to major peseta syndicated loans as co-managers—an activity few would have dreamed of a few years ago.

According to an address given by the governor of the Bank of Spain, Mr Mariano Rubio, to Spain, Mr Mariano Rubio, to the Spanish Congressional Economic Committee in mid-April, the savings banks are playing a growing role in the financial system. Their deposits now represent 39 per cent of all deposits in the banking system, compared with 32 per cent in 1980; end the visible difference between their services and operations and those offered by commercial banks is rapidly disappearing.

In terms of income of profit-

In terms of income of profit able assets, savings banks have overtaken commercial banks, with a ratio of 12.5 per cent, compared with the commercial banks' ratio of 11.6 per cent; while, in terms of income on rotal assets, they are on almost identical footing with the commercial banks.

Many savings banks want the same freedom to open branches throughout Spain that is ex-tended to commercial banks. With their rising tide of deposits and strengthening income from a wider variety of loans, they seem to be in a better position to go national than ever in their

Diana Smith

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ACTION

Foreign Investment

Planting a seed of advanced high technology

with preparations to welcome the arrival of a US business

and Telegraph's new microchip technology."

project in Spain, although with To get this European produce

hitches — starting with pres-sure from the US Administra-tion to make Spain join in use technicians trained in the Western efforts to stop this US. tion to make Spain join in Western efforts to stop this kind of technology from getting into Soviet hands, to the discovery that a bistoric right of way for sheep ran through the construction site — work on country's own capacity for the construction site and aimed at strengthening the construction site into the construction of the construction way for sheep reason the construction. construction site — work on country's own capacity for the \$210m factory began near innovation. Now it cannot rely

ladrid in April. solely on the advantage of pay-It is not the biggest invest-ing wages below most of the

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Spanish film classic of the early the biggest employment creations, portrsys a village huzzing tor, but it has been hailed an with preparations to a village huzzing tor. significant pointer to the future. In the words of Mr magoate. Charles Brown, the US group's
A similar fanfare bas surchairman, it is "planting the rounded American Telephone aced, if you will, of advanced

and Telegraph's new microchip project in Spain, although with more auspicious results: In the film, when "Mr Marshall" chips, with advanced technology and a computer-aided design centre, Spain has been atopping.

Delayed by major and minor an unprecedented 60 per cent with the project of the investment in Stants and

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Mr Charles Brown, chairman of American Telephone and Telegraph. Work on the US group's new factory, near Madrid, began in April

in Spain, such as Siemens, Pirelli and Ford.

panies pumping more capital into their Spanish subsidiaries. In the first quarter of this year

This market remains an important factor in investment decisions, even though recent arrivals such as General Motors of Detroit look more to the marker in the rest of Europe than to Spanish sales.

This kind of foreign company

in. Spain contrasts with olderestablished ventures, most of
which came in during the 1960s
to tap the protected and underexploited Spanish market. The
sectors most heavily protected
against imports were mainly
those that received the most

The progressive reduction of

"IT MAY be called the coldest spot in the hot capital and the idlest," wrote the English traveller Richard Ford in the 1840s, describing the Madrid

That could have applied for

much of the period since the 1970 crisis in Spain but these days no spot is hotter.

After two strong years, con-

fidence in Spanish stock markets simply took off in the wake of

EEC accession and the drop in international oil prices and

interest rates.

Before the end of April, share

Before the end of April, share dealings on the Madrid market had already exceeded the total for 1985 and the three other exchanges, in Barcelona, Bilbao and Valencia, have shared the imprecedented boom.

Barcelona, where they are always suspicious of the capital's monopolising tendencies, has been doing more business this year than Madrid did.

ness this year than Madrid did

Net foreign purchases of stocks in Madrid totalled some

Pta 50bn (\$350m) last year, four times the level of 1984,

which in turn had been almost four times that of 1983. The foreign share of the equity market has reached 20 per cent

and is still rising as Spain holds

its place among the world's strongest markets.

crisis: savings were down, com-panies' profits were down, many

of them were in trouble, and

foreign investment.

Stock Exchange.

will probably remain lower than

will probably remain lower than in France, say, but higher than in some competing countries outside the Community.

Behind this venture comes an array of new foreign-backed projects that have helped Spain to forget the recent disappointment of losing Walt Disney Productions' "European Theme Park" to France, and with it a potential \$2bn worth of investment on the Mediterranean coast.

The micro-electronic plant is one of three major joint ven-tures negotiated by the semi-state telecommunications com-pany Telefonica. A computer pany Teletonica. A computer company controlled by Fujitsu, of Japan, is being set np in Malaga with an initial capital of \$40m, while Corning Glass of the US is to build a 65 per cent-controlled optical fibres plant, using Corning's letest tachyousing Corning's latest techno-logy, equipped with its own research unit, and involving a planned investment of \$30m.

In the first quarter of this year the inflow was 24 per cent up in peseta terms (and considerably more in dollar terms) over a year earlier.

Spain's advantage over its Western neighbour, despite the much lower cost of Portugueso labour, lies in its more stable political record in recent years its nearness to the richer planned investment of \$30m.

In addition there is a series of acquisitions, led by Volkswagen's takeover of Seat, the loss-making state-owned Spanish car manufacturer, formerly in partnership with Fiat. Planned investment there appoint to some \$500m. stable pointeal record in recent years, its nearness to the richer European markets, to some extent its infrastructure and its management resources, and above all its home market of 38m people.

This market remains an imamounts to some \$500m.

Others include cement plants being taken over by the Swiss Holderbank concern, trebling its production capacity in Spain, and a project by Kubota of Japan to make tractors in Spain through the farm equip-

rest of the EEC. Labour costs ment division of Nissan's subsiwill probably remain lower than diary Motor Iberica.

Spanish tariffs on goods from the rest of the EEC means that these companies now have to think again—in some cases very hard. Finally, there is a spate of new investment by foreign companies already established

French car companies, which arrived in Spain long before the Americans, are investing in restructuring their current multi-model operations—but not without help from the Government. This is more substantial in the case of Citroën and its related company Peugeot Talbot than for the larger and less problematical Renault operatio

Although both General Motors and Toyota have shied away from taking over tha state-owned truck manufacturer Enasa, a new wave of interest in acquisitions in other fields has become evident. Reprivatisation moves to date

Pirelli and Ford.

All these developments are geared to the EEC. The bulk of projects related to Community enlargement has so far gone to Spain, with total foreign investment last year dwarfing Portugal's by a ratio of 11 to one. For instance, Ford, which left Portugal in tha lurch three years ago when it shelved a \$1bn car project, is now extending its profitable Spanish plant near Valencia.

Total new foreign investment rose 26 per cent in 1985 to \$3.16bn, including a sharp increase from France. The growth comes mainly from companies pumping more capital microuding the sale of former subsidiaries of the seized Rumasa group—have given little evidence of discrimination against foreign interests.

The Socialist Government has

been taking steps to ease the remaining restrictions on foreign investment, Most hureaucratic barriers were removed last year and curbs on foreign participation in mining, hydrocarbons, refining, insurance, air transport, shipping and local radio are due to be

The only sectors where formal restrictions are due to persist are fence industries (where foreign stakes are currently limited to 40 per cent) and public services (25 per cent)

But a safeguard clause is But a safeguard clause is being retained to enable the Government to protect what it deems to be "national interests." This is meant to respond to situations such as that in 1984, when French interests threatened to establish absolute domination over the edible oil sector and tha Spanish authorities made sure they did not.

Export Finance

Hard lessons, bumpy road

EXPORTS CONTINUE to be to take advantage of final months of tax breaks on commerce before EEC entry in tomed to life in the limelight. January and the introduction of VAT.

In April there was a marked to take advantage of final months of tax breaks on commerce before EEC entry in particularly aimed at the particularly aimed at the particularly aimed at the Spanish banks which do not have direct access to ICO funds and which are not subject to the cofficientes.

A further measure, and one on which former than one on which former than one on which former than one or which former than the particularly aimed at t

The good news is all about current account surpluses and the availability of credit. The ambitions have to do with national export plans and

The bumps in the road were underlined by a highly publicised trip to China last year, in which politicians, administra-tion mandarins and export supremos achieved far less than all the hype had promised and endured an accident-prone visit into the bargain.

At the end of 1985 Spain had At the end of 1985 Spain had a current account surplus for the second consecutive year. The surplus stood at \$2.7bn against \$2.3bn at the end of 1984, which was the year of the turnabout that ended a three-year-long cycle of current accounts deficits.

With a totally fortuitous, but nonetheless remarkable, sense nonetheless remarkable, sense of timing, Spain has entered the EEC this year at a time when the collapse of world oil prices, in addition to the weak dollar, has more than compensated for the pressure posed on its domestic economy by the onset of tariff disarmament.

Savings on imported energy, which draiged Spain's dollars, and the prospect of increased income from tourism, Spain's hardy and all-purpose golden goose as far as foreign currency earnings are concerned makes for a rosy financial plc-ture, whatever the export performance might be.

Economic analysts reckoned that with a Pta 150 to the dollar exchange rate, a conservative estimate on this year's record, and with an average oil price of \$15 a barrel over the coming months, Spain stood to save Pta 710bn in its oil import

In such an optimum scenario, the trade deficit, which reached \$4.3bn in 1985, could be cut to one-sixth; and the 1986 cur-rent account surplus could re-sult in a giddying figure of around \$6.3bn, which would represent 3.3 per cent of the 1985 GDP.

services (25 per showing by the end of the first showing by the end of 1986, when exporters totalled \$5.9 bn, had represented the same period last year, although, thanks to the plumation over the sector and that shorities made sive the sector and that shorities made sive the sector and that shorities made sive the same period last year, although, thanks to the plumation over the sector and that shorities made sive the source over imports remained over the 80 per cent mark.

This drop had been expected, as exporters had made an extra push at the end of last year sldies, in addition, were able Exports, in the event, were

challenge that had to be met with a positive commercial

Such thinking lay behind the creation of a National Advisory Export Council, which is chaired by the Economy Minister and Groupa together the Spanish Chamber of Com-merce, the Employers Son federation and the financial instiutions specialising in export credits.

The first half of 1986 also saw a series of draft proposals for a national export plan. This was momentarily shelved, due to

It was unfortunate that, with such ambitious plans, such carefully thought out measures and favourable trends, the trip to China turned out so disappointingly.

of leaks indicated that the boost programme would encompass fiscal and financial support measures as well as clear in-centives for the creation of trading companies and associa-

the June elections, but a series

The administration's initiatives in this field were huilding on earlier packages of administrative measures, which plainly sought to widen the traditional export finance system by attractions for the package of the p ing foreign banks, both resident

in Spain and non-resident, to-wards the growth of the sector. Spanish exporters bad until recently relied for finance on the Banco Exterior, the semi-state owned export-orientated bank, and on the lines based on

improvement and the current account balance showed a surplus of \$349m against a \$193m deficit in the same month last year.

Trends were overall sufficiently upheat to lead the economic authorities into proposing greater aggression for Spanish exports. Far from prompting defensive standard from prompting defensive standard from prompting that had to be met the collected as a further measure, and one on which foreign banks were measure, and one of which foreign banks were measure for export credite security for export credite Espanol de Seguros de Credito a la Exportación (CESCE), the particular definition of the administration of the administration of the administration.

Through CESCE, banks ob-tained 100 per cent coverage for their risk guaranteed by the foreign currency export exedus and were assured of indemnity within 90 days of a default and within ten days in cases of for mal insolvency.

It was unfortunate that, with such ambitious plans, such gare fully thought out measures and such favourable trends, the trip to China should have turned ou so disappointingly, Prime Min-ister Felipe Gonzalez had set out on a state visit to China accompanied by some 30 top names in Spanish business in what was a rare example for Spain of a fully-blown expert

Spain of a fully-blown export drive trip.

The visit appeared jinsed from the start, for the Prime Minister's aeroplane, with the husiness VIPs aboard, madaged to have considerable troobig in reaching China. The aircraft's flight plan had apparently not been properly cleared and fie plane was accordingly huzed, re-routed and forced into interminable delays.

What was worse, however,

interminable delays.
What was worse, however, was that the major projects concerning a \$350m oil refinery, which was to be built by a Spanish consortium led by Tecnicas Reunidas and Centunion, and a \$24m criment plant, which involved the leading Spanish criment producer Asland, fell through. The only deal that went ahead concerned a \$10m plant for processing

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Stock Market

Prime Minister Felipe Gonzalez delivers his final pro-NATO speech before the referendum. The Government majority cleared the air and produced an extraordinary response on the " bolsas '

It is a marked contrast with the situation at the end of 1982, when the Socialist party bad just won power. The market, apart from a tentative recovery the previous year, had been in the document was the oil origin start was a down one political uncertainty, produced an extraordinary response on the "bolsas". All index records were broken, with the Bilbao index shooting up by 13 points. It was enough to mark a wstershed in stock market history: all the ground lost since 1974 had been recovered, and the boom that preceded tha crisis had been outshone.

or them were in trouble, and interest rates were high.

The Madrid share index, which is re-based at 100 at the heginning of each year, ended 1982 at 31.35. Recovering this ground, 1983 finished at 117.97. In 1984, the year-end level was 140.66, and in 1985 a hardly less impressive 135.78 had been outshone. a hardly less impressive 135.78. This year it has been up to 190, bovering close to the magic "double."

Bilbso, where there is no simile on how much any given position in comparison with to go on to the market.

Share price may move in a bonds.

Single session, was the first to cross the 200 line, followed by Barcelona.

Share a more attractive proto go on to the market.

Mr Mariano Rubio, Governor
the dizzy rates at of the Bank of Spain, recently which prices have shot up warned of "an imbalance (giving way to some recent between demand and supply of

in March, in which the Government won a majority in favour quarters of trading is conformed in the alliance and centrated in a handful of thereby cleared the air of shares banks, electrical utilities political uncertainty, produced and the semi-state telecommunieations company Telefonica. Even though other star performers have emerged—recent instances are the ERT chemical

Apart from the buoyant international climate, the rise reflects a distinct improvement in Spanish companies—both in earnings and in their financial structure—as well as lower interest rates, which have made shares a more attractive pro-

group. Catalana de Gas and insurance companies — block-buying by foreign institutional investors has tended to increase the concentration. The number of companies

quoted in Madrid was down to 335 last year, a loss of 122 in three years. Many companies, anxious to maintain family con-trol (there is no facility for non-working stock) and loss then non-voting stock) and less than anxious to disclose information about themselves, are reluctant

Spain's referendum on NATO jitters) also reflect the narrow- shares, which could interfere

An oil-fuelled boom in the hot spot with the functioning of our stock markets." Buying pressure is due to increase still further with the increase still further with the creation of pension funds under new legislation due after the election later this month. For Mr Rublo, the distortions have to be remedied before then; or else the new institutions will start out having to invest in stocks at prices which reflect, not their real value or carriers.

not their real value or earnings outlook, but just the lack of paper on offer. He is looking to banks to play a role in bringing new companies to the market. A second-tier market, on the A second-der market, on the French model, aimed at smaller companies, is about to be launched; and measures are being drawn up to liberalise investment by Spaniards and Spanish institutions in foreign

stocks.
Other plans are afoot to bring Spain more into line with prac-tices on major world exchanges. These involve:
Continuous trading, replac-

ing the current system of "corros" (meaning "rings"), in which trading in different stocks takes place in 10-minute sessions in designated parts of the floor. This change pre-supposes a reform of the current broker

system.

An end to the peculiar system of price quotation, currently based on percentages of nominal values (which are mostly Pta 500, but range from Pta 150 to Pta 5,000, with odd ones in between, such as Banco de Santander, which has just raised its nominal share value from Pta 440 to Pta 470) instead of actual prices. of actual prices.

of action proces.

Further efforts on corporate information, which has improved in the case of major companies, but which in many instances is still distinctly below

Spain is likely to remain focus of interest for EEC-based institutions seeking to diversify their portfolios. In comparison with other EEC exchanges, Spanish stocks are still considered to be relatively undervalued. But after the recent boom they are no longer cutto. boom they are no longer quite the bargain that Richard Ford found them to be. "Those who like Spanish funds," he wrote, "may buy them as cheap as stinking mackerel."

David White

a \$10m plant for processing citrus products.

The Spanish authorities had put together a generous credit package which included a \$120m soft loan facility with a 30-year repayment period, 10 years grace and 2 per con-

interest.

The Chinese refusal on two of the three deals was, at one level, held to reflect, the country's own foreign reserve problems, but at another it showed that the big export orders and the long-term financing deals were eluding. Spain. For Spain's new getur

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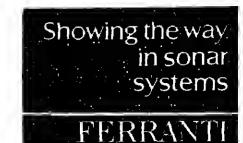
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SECTION II - COMPANIES AND MARKETS FINANCIALTIMES

Monday June 16 1986



CREDITS AND EURONOTES

Comecon borrowers obtain fine terms

tional strain on East European fi-focus on the \$500m loan facility for nances caused by the Chernobyl nu-Electricité de France (EdF). A lot is clear disaster in the Ukraine, Com-riding on the fate of this credit, econ borrowers continue to raise which bears an initial commitment

Foreign Trade Bank launched two of earlier packages for Gez de weeks ago by National Westminster France and SNCF, the state railwith an initial margin of just % per ways. cent is already virtually complete. Latest indications are that the Now another Comecon borrower is deal is meeting fairly strong dein the market. The Moscow-based mand though a precise out-turn is International Investment Bank still hard to calculate because the

year deal through its Luxembourg subsidiary. It bears a margin of % per cent, predictably well below the subsidiary. It bears a margin of % from banks of other nationalities per cent predictably well below the and it will probably take until the previous \$125m operation. That middle of this week before the bore interest at % per cent over counting is over. London interbuble offered rates for An increase in

money in the syndicated loan market at very fine terms, writes Peter
Montagnon in London.

Syndication of a \$100m, eightyear credit for Czechoslovakia's to offset the lacklustre performance

invernational investment. Hank still hard to calculate because the which lends inside Comecon is raisborrower has set a 50 per cent limiting \$250m in its first operation on participations by Japanese and since 1984.

Deutsche Bank is leading this 10
This means that the final size of the deal will depend heavily on subscriptions

12,767,8 12,673.4 8,780.1 6,781.4

Week to June 12 1986 For the market to consider EdF's itment fee as a new benchmark this would, however, have to up to the \$1bn range, and that could still be easier said than done. Some bankers reported on Friday that...

Sanofi, the French pharmaceuticent. The remainder cal concern is raising \$250m ture in 1993 and carry through a five-year, revolving credit margin of % per cent. partly to back up issue of Eurocom-mercial paper. Led by Credit Suisse First Boston, this deal carries a commitment fee of 5 basis points for the first two years, rising to 6% points for the remaining three. The credit is divided into two equal tranches, the first of which bears interest at a margin of % per cent over Libor and must be fully used before the second portion is drawn. This carries a slightly higher spread of 15 basis points.

Italy's credit concern Istituto Mopublic sector entities are renegotiatit will be divided into three separate ture in 1993 and carry interest at

Cameroon is shortly to launch a \$120m credit to finance a highway project. This will be a co-financing deal with the World Bank. Terms are still under negotiation, but an initial mandate has been awarded to Banque Indosuez, Bank of To-kyo, Credit Commercial de France, Industrial Bank of Japan, National Westminster and Standard Char-

Avasa, the Spanish motorway op-erator, is raising DM 250m to rebiliare Italiano and a group of other place a financing arranged last year totalling DM 225m and SFr 65m. Led by First Chicago, Industrial ing through Citicorp a deal ar- Led by First Chicago, Industrial ranged jointly in 1980. The out- Bank of Japan and Cazar, the Spanstanding balance of this \$425m ish savings bank, the eight year standing balance of this \$425m ish savings bank, the eight-year credit which was due to mature in deal will bear interest at a margin 1080 is \$100m Under the new terms of 20 noints over Liber rising to 25 tranches, two of which mature in a sharp reduction in margins com-An increase in the total amount they have been subject to an un- 1969 and 1990 respectively and carpared with the previous deal which already looks a strong possibility. usually hard sell by the borrower. ry interest at a margin of % per carried a split %—% per cent spread.

back move on stock transfers

Italians

THE ITALIAN Parliament has taken an important step which could help speed up the transfer of shares on the Milan stock exchange.

The Senate has approved a bill which will ease the functioning of a company named Monte Titoli, the purpose of which is the storing and rensfer of share certificates. The several fold increase in trad-

ng volumes oo the Milan stock exchange in the past year has fre-quently created chaos in the clearng of share certificates. The issue has angered stockbro-

ters and institutional investors in London and New York who in some ases decided to boycott the Milan

Monte Titoli was set up in 1978 by several leading Italian banks to operate as a clearing house for share certificates, but it did not start functioning until 1982. Its operation was limited because

was constituted as a fiduciary company, holding the share certifi-cates on behalf of clients. It still has less than 10 per cent of all business on the stock exchange.

The newly approved legislation changes Monte Titoli's status into hat of a service company. This should encourage more banks and their clients to make use of it. But it is not expected that the

change in status will produce a dra-

matic increase in the amount of business handled by Monte Titoli. For one thing it will take some weeks for the new system to come into effect. Even then it may be oec essary to overcome lingering resistance to the concept from some

banks and financial operators.

Observers of the Italian stock ex change see the change in Monte Titoli as an important first step to the eventual creation of a purely electronic share transfer system in Mi-

Foreign banks set for German bond group

will be admitted - probably from next month - to the consortium which places federal government, post office and railway bonds.

Details are likely to emerge during discussions between leading foreign banks in Frankfurt and Mr Claus Koehler, the member of the Bundesbank directorate responsible for the capital markets.

In talks between Mr Koehler and German bank representatives on Friday, it was agreed in principle that foreign banks should partici-pate in the federal bond consortium. In particular, it is recognised that foreigners are buying a large, and increasing share of German do-

However, it is understood that banks to take their agreed quota of

FOREIGN BANKS incorporated in eign banks should have a share in West Germany are today expected the consortium of as much as 20 per to learn under what conditions they So far only German banks (about 70 of them) have been allowed to

take part in the group and some

notably public sector banks, feel their shares are too low. In today's talks the Bundesbank is expected to stress the importance of reciprocity, meaning that foreign banks' home countries should offer similar facilities to German banks.

Last year foreign banks were per mitted for the first time to lead manage D-Mark Eurobond issues, but the Japanese were excluded or the grounds that so far Tokyo did not offer similar benefits.

The Bundesbank is also likely to stress that consortium membership involves duties as well as benefits in particular a commitment by German banks are unhappy about federal bond issues, even when the Bundesbank's proposal that for they might prefer to opt out.

Dollar issues unmoved by rise in New York prices

THE EUROBOND market could robond pricing, so that unsellable hardly care less what's happening terms, the bugbear of the Eurobond hardly care less what's happening in New York" said one banker last week. On Friday afternoon, while US Treasury bonds ticked up 1½ points on the back of further evidence of sluggish growth in the US economy - a 0.6 per cent fall in May industrial production - dollar Eurobonds stubbornly refused to move, writes Clare Pearson in London

Despite last week's tentatively firmer tone, therefore, bankers believe that little of underwriters inventory moved off their books, and the market responded with indifference to most new deals. Yet, engrained cynicism among

deelers not withstanding, it still seems possible to move some paper for the right name, and Credit Suisse First Boston showed how with a \$150m 8% per cent 10-year bond for Marks & Spencer. The key seemed to be to divorce as a whole, however, so that its lette, meeting an entithe swap transaction from the Euyield differential over US Treasury spoins from investors.

market, were not produced. Marks & Spencer orchestrated its own swap from dollars to floating rate sterling. The company also had the foresight to obtain and publicise its triple A rating, the only one ever awarded to a retailer by both Standard & Poor's and Moody's, in adv-

it Suisse First Boston launched the deal at a net spread of 45 basis points over US Treasury bonds last Monday morning when the market was still buoyed by the previous week's sluggish US economic data. As optimism subsided on Tuesday, Marks & Spencer's bond followed the market down and traded outside its fees at a discount to issue price of as much as 3 per cent. The deal held up better than the market

bonds narrowed rather than wid-In contrast, a \$150m 8% per cent eight year bond for Sweden, also launched through an "issning win-dow" provided by Thursday's dropin May retail sales, saw its spread

over US Treasury bonds widen from around 45 basis points at launch to about 60 by Friday after-Some European continental currency sectors of the Eurobond market showed a firmer undertone, with dealers still bullish on medium term possibilities of interest rate cuts, but limited inclination to.

acquire new bonds.

Ecu Eurobonds ticked up about % point in price as dealers began to feel the market was oversold. This enabled Banque Paribas Capital Markets to launch an Ecn 55m 7% per cent seven-year deal for Gil-lette, meeting an enthusiastic re-

Democratic party. However, no tendancy to purchase D-Mark fixed rate Eurobonds developed.

In this context the most successful D-Mark deal of the week was a DM 300m floating rate note (FRN) issue for Midland Bank, Investors enthused about this since it was the first bank FRN for some time not to bear an interest rate cap. Its launch has dispelled the gloom in the mar-ket for bank FRNs which set in after a crop of capped issues was launched last year.

market showed signs of depression on the announcement of a 3 per cent rise in Sterling M3 (broad money supply) last Tuesday, and comments by Mrs Margaret Thatrher, the Prime Minister, that

The D-Mark sector turned opti- Britain would not join the Euro mistic ahead of the outcome of yes-terday's Lower Saxony elections, a were about % to % point down on trial of strength for the Christian the week, although news of 2.8 per Democratic party. However, no tenmarket on Friday. Bonds in the Swiss franc sector

drifted, as no new factors emerged

to affect the market. The Euroyen market swaited the launch of a projected Y180hn of new issues for foreign banks as the Ministry of Finance lifted restrictions on such issues at the beginning of this month. Only one, for Citicorp led by its merchant banking subsidjary, materialised. Bankers reported that many issuers had delayed a launch in the light of the weak state Elsewhere in Europe the sterling of the market ahead of the July 6

Royal Insurance in sterling paper plan

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT

the first UK insurance company to announce a sterling commercial paper programme. It has appointed Barclays and S. G. Warburg to act as dealers for up to £50m (\$76m).

The issue is likely to be a first test of whether companies can is-sue paper directly out of the UK be-fore changes in the Companies Act have been completed allowing this

to be done without a prospectus. Until now it has been generally assumed that such an issue would contravene the Companies Act. UK. borrowers who have tapped the market have had to do so through the means of an offshore financing

But frustration over the delays led some companies to look at other to the company

ROYAL INSURANCE has become possibilities. Royal is one compa which believes direct sales of commercial paper are legal, provided the offer for sale is made orally rather than in writing.
"We think the oral method of is-

sue does fall within the legal possichief investment manager at Royal This was provided dealers placed the paper directly with end-investors so that extensive secondary trading did not develop.

For this reason any paper sold directly before the Companies Act is amended, probably late this year, would be for short-term maturities only. Royal will only issue if it finds it actually needs the funds.

Mr Malcolm said the commercial this has caused in developing the paper programme would add to the new commercial paper market has range of financing options available



New Zealand \$65,000,000

17% Subordinated Notes Due August 1990

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These securities are not registered under the Securities Act of 1933 and may not be offered or sold in, or to nationals or residents of the United States. This announ

Weak economic news brings the bulls back

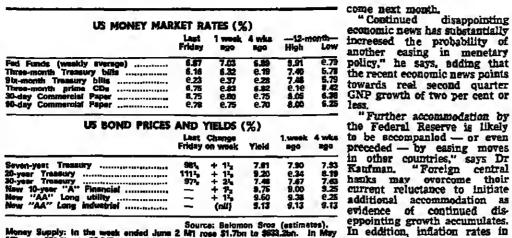
THE BULLS, or at least Well Street professionals, came storming back last week proving once again that bed news en the economy is generally good for bonds.

The much weaker than expected 0.1 per cent decline in May rotail sales and the 0.6 per cent decline in industriel production—coming en top of the previously announced rise in unemployment-startled the markets and convinced mest deubters that the US ecenomy remains eluggieh at best.

As e result bond pricee surged en Friday boosted by rekindled hopes of another round of Fed easing—perhaps as early as next month. But despite the end-week eupheria most individual investers remained on the sidelines, net yet sure which way te jump.

The confusion is understandable. M1 is surging and less than twe weeks ago the conon Wall Street was that the Fed's next move might woll be to tighten the monetary roins. These sentiments thrust the spotlight back onto the perfermance of the domestic

What the spotlight picked up was an industrial sector which, in the words of Mr Allen Sinal



of Shearson Lehman Brothers, clearly is in recession with industrial production at the same level as a year ego.

For Mr Sinai and many other senior Wail Street economists, the question is bow long the Fed will hold out before easing. Aside from the surge in M1—which is largely discounted because the hroader monetary aggregates remain relatively well behaved—the other fectors limiting the Fed's flexibility are per cent discount rate—could

the renewed weakness of the dellar and the apparent reluctance of Japan and Wast Ger-many to join another round of co-ordinated interest rate cuts. Nevertheless most private sector economists oppear con-vinced once sgain that the Fed will step up to hat sooner or later. For Dr Henry Kaufman

of Salomon Brothers, a Fed eas-

ing—possibly including another reduction in the current 6.5

another easing in menetary policy," he says, adding that the recent economic news points towards real second quarter GNP growth of two per cent or "Further accommodation by the Federal Reserve is likely to be secompanied — or even preceded — by easing moves in other countries," says Dr Kaufman. "Foreign central

* Continued

hanks may ovorcome their current reluctance to initiate additional accommodation as evidence of continued diseppointing growth accumulates. In eddition, inflation rates in most of these countries are very low or negative."

Other fectors erguing fer a further Fed easing include demestic bank credit problems the chairman of the Fadoral Deposit Insurance Corporation told Coogress last week that a post depression record of around 150 banks are likely to fail this year '55 already have') and neted that the Federal agoncy'e "problem bank" now numbers one out of every 10 US commercial

In addition Third World debt

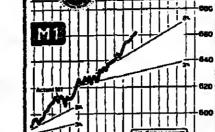
the spotlight with Fed chairmen Paul Volcker's surprise disappointing visit last week to Mexico City to try and belp patch together s loan package to avert a Mexi-can default.

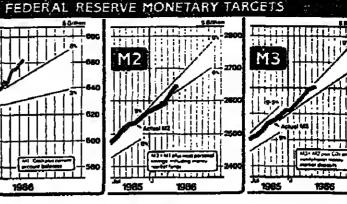
Indeed the pressure on the Fed te ease the monitary reins is building.

Even so, credit market parti-cipants may well choose to remain cautions in the shert term. One obvieus reason is the recent performance of the monetary aggregates—even M2 io now near the centre of its 6 to 9 per cent target range fellow-ing the \$26.1bn jump in May. Another is the weight of new government borrowing supply which includes the two-year note auctien thie Wednesday following the anneuncement tomorrow of the Treasury's mini-refunding.

Since the 20-year hend com-ponent has been dropped the auction is expected to comprise a larger than expected packego

Cideorp 11½ 97
Citicorp 0/5 14 94
CNCA 11½ 92
CNCA 11½ 97
Costind int 12½ 88
Coca-Cols 11½ 89
Coca-Cols 11½ 91
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of \$8bn in four-year notes raising \$3.7bm in fresh cash and \$8bm in seven-yeer paper raising all new cash.

The recent renewed slide in the dollar may also sound alarm plunged 21 points last Monday in four-year 8 per cent notes bells among investors, though the latest Treasury figures show that fereign investors bought a near record 20 por cent of the and of the week, however, both net new supply of Treesury notes and bonds in the 1986 first

Among the big new corporate

Yield 10.78 8.48 9.00 8.83 8.92 8.82 7.83

118 1187 112

107% 108 115% 124% 125 106%

11392 +04 1024 0 1024 +04 1044 +04 1074 +04 1104 +04 1089 +04 1074 +04

8.27 8.61 7.60 7.57 8.02 8.24 7.62 8.44

as the Dew Industriel Average skidded to a record 45.75 year Si per cent notes price to point ene-day decline. By the

market perceptions.

For example bond prices

The other disconcerting fector cent notes to market prices at for US bond investers is the par. Nlagra Mobawk Power sold

9.16 6.68 9.86 8.52

market's recent sharp volatility \$150m of 30-year 10 per cent as well as fast-paced shifting cent and General Metors Acceptance Corporation Isunched a deuble-barrel offering of \$200m year Si per cent notes price to yield 3.17 per cent. Overall most corporate bond prices roso by between | and 11 points while new issue yields were un-

UK GILTS

Prices sent sliding as M3 blues takes hold

provisienal money supply figures is usually a numbing figures is usually a numbing and the 25-year high coupon task requiring infinite petience. Yield rose 2 basis points on the Last week, the message of 8 3 week to end at 9.39 per cent. Last week, the message of a 3 per cent jump in storling M3, per cent jump in storling M3, Although in some respects the broad measure of money, in the May banking month was abundantly clear.

Although in some respects the message of the money in the May banking month was supply figures was clear, and dire, interpretation was compil-

If it had been only the ex-tent of the monetary surge, that

to pey much ettentien to the statistic these days, was the absence of any good excuse. Bnoyent company investment in anticipation of the ending of capital allewances will ne longer serve, as it has in the last few months. Prices accordingly took e dive,

and en I testaly and as morn supernicially structive, since a pagain on Wednesday.

Despite a steadier day on appeared in the clearing banks' little that the Treasury can do recovery on Friday the FT of the footnotes to the banking sterling M3's rapid growth

INTERPRETATION of the UK's actuaries all etocks index ended provisional money supply the work 1.58 lower at 141,31,

If it had been only the extent of the monetary surge, that
might beve been that. We bave
lived through jumps of 3 per
cent in sterling M3 hefore—
last month, for instance.

Mere werrying for the gilts
market which is not supposed
to psy much ettentien to the

"Thursday." cated by the fect that much of

At the Bank of England there eppears to be reasonable confidence that the "errors and omissions" which would come under this beading are not to blame. The suggestions that the jump might be due to the run-Prices accordingly took e dive, off of a repurchase agreement dropping 1f points at the long for trade guarantee paper was end en Tuesday and as much again on Wednesday.

Despite a steadier day on appeared in the clearing banks'

statistics abows that It was wrong. More plausible perhaps is the issue by UK companies of Euro-sterling debt.

Even ignering the "other counterparts" bank lending of £1.76n in May is not negligible. It is in fact 18 per cent higher than in the same month of 1985 just as it was in banking April. Growth of 18 per cent is, those with long memories will recall, wall ebove the government's official target fer sterling M3 this year. Mr Robert Thomas, of broker

Greenwell Montagu, finds this undisturbing. "The more one undisturbing. "The more one analyses these figures the less worrying they are. We have had some high rates of monetary growth before, and I don't think these numbers make things worse. If you look at all the other indicators of monetary conditions, with the possible exception of bouse prices, there is nothing worrying."

worrying—and some analysts detect a coesiderably lower pitch of anxiety there than at the Bank. It could raise interest rates or tighten fiscal policy, neither of which would have a very predictable or immediate effect on sterling M3, or it could sell more dobt.

The last of these might hap-

pen anyway, since the under-funding of the public sector borrowing requirement in recent months is unlikely to be kent up for long. This would not make a majer dent in meee-tary growth, however, without a return to the policy of over-funding, which would not do much for the gilt morket. Name of this bas yet shaken

None of this bas yet shaken the market's conviction that the next move in base lending rates should be downwards. But it has delayed this move and made its timing mere dependent on international interest rate movement. It has also made the market considerably less confident that there is room fer further cuts in rates after that

George Graham

NEW ISSUE

These Bonds having been sold, this announcement appears as a matter of record only.

MAY, 1986

SOCIÉTÉ EUROPÉENNE POUR LE FINANCEMEN

DE MATÉRIEL FERROVIAIRE

Japanese Yen 10,000,000,000

55/8 per cent. Bonds due 1993

Issue Price: 1011/2 per cent.

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Chuo Trust Asia Limited

Swiss Bank Corporation International Limited

Bank of Tokyo International Limited

Berliner Handels- und Frankfurter Bank

EBC Amro Bank Limited

Istituto Bancario San Paolo di Torino

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Banque Bruxelles Lambert S.A.

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Fuji International Finance Limited

Kleinwort, Benson Limited

Société Générale

FT/AIBD INTERNATION AL BOND SERVICE 0.78 6.44 0.94

100%

110 107% 117% 120% 123% 109%

100** 100**

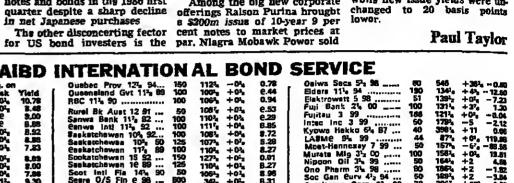
Tenneco Corp 11% 89 150
Texneco Capital 10% 95 250
Texaco Capital 11% 95 250
Texaco Capital 13% 88 200
Texac Instru 11% 91 ... 100
Total Asia 12% 81 100 Tokal Asia 12% 81 100
Tokyo Elec Pr 13% 88 100
Tokyo Metrop 12% 94 50
Tomyo Inda 11% 92 50
UBC 12% 81 150
Udd Tech 11% 82 150
Vobs 6 93 100
Westels 12% 92 100
World Bank 11 92 100

World Benk 11% 00 ... 200
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World Benk 12% 94 ... 150
World Bank 12% 94 ... 200
Yasuds Trust 12% 89... 100 FLOATING RATE

FLOATING RATE
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Arab Bank Corp 3 96 150
Banco di Roma 3 89 150
Banco di Roma 3 82 CU 75
Bankamerica 0/5 % 96 400
Bank of Greece 4 94 150
Bank Montrell 3 94 £ 100
Bqe Nat Paris 3 88 ... 400
Bqe Nat Paris 3 88 ... 400
Bqe Nat Paris 3 95 ... 400
Bqc Nat Paris 3 95 ... 400

CONVERTIBLE





YEN STRAIGHTS
Asian Dav Bk 79 93
Avon Products 63, 61
Onmark 63, 82
One Chemical 7 94
EFF 82 95
Eurofima 74 94
Eurofima 64 92
Int. Amar Dav 77 83
Int. 63 92
Int. Amar Dav 77 83
Int. 64 92
Int. Amar Dav 77 83
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New Zaclond 79 90
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World Bank B 33 20 1111a

LUXFR STRAIGHTS | Issued Price |
ASEA 9's 89 600 100's |
Eurolines 16 94 600 100's |
Eurolines 18 10's 94 12m 105 |
Eurolines 18 10's 93 12m 107 |
World Bank 10's 98 12m 107 |
World Bank 10's 98 12m 107 |
STRAIGHTS | Issued Price |
STRAIGHTS | Issued Price |
ABN 8 89 150 104's |
Amro Bank 7's 89 150 104's |
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Bustrice Foods 8's 89 100 104's |
Bustrice Foo



AB Electrolux

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New Issue

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May, 1986

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90,000 Bearer Participation Certificates

of Sfr. 50 par value each in the Federal Republic of Germany "German Tranche"

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Commerzbank Aktiengeselischaft

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Deutsche Bank Aktiengesellschaft Schweizerische Bankgesellschaft (Deutschland) AG

Westdeutsche Landesbank Girozentrale

Bayerische Hypotheken- und Wechsel-Bank Aktiengesellschaft Joh. Barenberg, Gossler & Co. Citibank Aktiengesellschaft

Bayerische Landesbank Girozentrale DG BANK Deutsche Genossenschaftsbank

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May, 1986

HunterDouglas

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Placement of the Shares by Cazenove & Co.

West Germany Commerzbank Aktiengesellschaft

DG BANK Deutsche Genossenschaftsbank Vereins- und Westbank Aktiengesellschaft

Other Countries Swiss Bank Corporation International Limited

This announcement appears as a matter of record only.



Swiss Bank Corporation International Limited

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

Bourse fall may upset Belgian bank issues

Although negotiations have

recent setback e temporary hiccup—or is the slide in sbare more lasting of significance?

The answer is of more than passing interest to the country's big three" commercial banks Société Générale de Banque, Bank Bruxelles Lambert and Kredietbank — which have all announced or foreshadowed major rights issues in the last

Conscious that by inter-national standards their capital national standards their capital ratios are low, they have all been tempted to ask share-holders for new funds by the strong performance of the stock market in the early months of the year which took the bourse index up by around 25 per cent between early January and mid-

The latest move came on Friday when Mr Jan Huyghe-baert, president of Kredletbank, revealed that his bank is considering a BFr 4bn (\$89m) issue later this summer. No other details were given but a decision is expected by the end

of the month. That announcement followed Thursday's news of a BFr 3.3bn issue from Bank Bruxelles Lambert — its third increase of capital so far in 1986 — and a BFr 7bn issue from Société Générale de Banque, the country's largest bank, et the beginning of May.

BRUXELLES - LAMBERT, the financial group, is negotiating to take around 20 per cent in one of the main holding groups of France's Schneider industrial con-

The stake to be taken as part of a capital increase planned by Schneider, would enlarge Bruxelles-Lambert's when it is seeking to profit from forthcoming changes in France's business landscape arising from the Govern-ment's privatisation pro-

Generale de Banque's timing eppears to have been perfect for the Belgian stock market peaked in the middle of last month at 3,700. But by the end of last week the index had slipped back to just over 3,500 amid e general weakening of share prices, thereby inevitably creating a degree of uncertainty for BBL and Kredietbank.

According to one local stock-

According to one local stock-broker three factors bave been

responsible—the recent unwillingness of the market to ebsorb a Government bond carrying a coupon of 7.25 per cent, thus diseppointing expectations for further interest rate falls; concern that the Belgian Government may not be been

Government may not have delivered a sufficiently tough response to the spate of public

not yet been finalised, Bruxelles-Lambert could take the 20 per cent in either of the two Schneider holding companies Societe Parisienne d'Etudes et de Participations (SPEP) or Societe Parisienne Industrielle et Financiere (Sopinfi).
These companies have con-

trol of the Schneider empire which comprises mainly of Merlin-Gerin, the electrical group, Spie Batignolles, the Dutch concern and Jeament-Schneider, the telecommunications and transport group.

Providence, the insurance Paribas, the nationalised financial group, has a 12 per cent stake in SPEP while

Framatome, the French nuclear reactor builder, is believed recently to have ac-quired a stake in a Schneider holding company on the

Axa the large French private sector insurance group, is also seeking to enlarge its stake

in the Schneider empire be-

youd the 10 per cent of Sopinii it already holds, as a result

of Axa's recent acquisition of

sector strikes, and the simul-taneous weakness of other European bourses such as Paris and Milan. With tentative signs that With tentative signs that union opposition to the Government's policies may be losing its momentum and evidence that foreign institutions have not been selling shares, there is some bope in Brussels that the worst of the fall may be

tion of total assets were roughly 2.7 per cent at BBL and Gen-erale de Banque at the end of their last financial years (September and December 1985) respectively) and just over 3 per cent at Krediethank at the end of March 1987.

BBL claims that taking into

account the proceeds of last week's issue (a 1-for-8 priced at BFr 2,550 per share) its key ratio will rise to between 41 and At the moment Belgian banks

are allowed to include for ratio purposes an amount of sub-ordinated loan up to 50 per cent of their equity. But there is a feeling that in line with international practice that proportion may in the future be reduced. It is also possible that the Bank Commission may increase from 5 to 6 per cent, the

minimum capital backing for loans to the private sector.

The main reason for the BBL issue, however—and a powerful incentive for the other banks— These require that for every BFr 100 lent to the private sector hanks have to show BFr 5 in equity; but the same amount lent to the Belgian Government need not be backed up by any equity at all. In Belgium the state is a mejor and persuasive borrower of funds.

Up-to-date information is hard to come by but fige/res from Kredietbank, show that tangible net worth plus an element of subordinated loans as a proportion of total assets were roughly

Manufacturers Hanover is also to discontinue the wholesale banking activities of its Belgian subsidiary and to shift responsibility for the Benelux corporate banking business to the bank's other European branches.

Tim Dickson

Bergen Bank increases operating profit by 51%

P\$ 1 ;

BY FAY GESTER IN OSLO

BERGEN BANK, Norway's third largest commercial bank, achieved sharply bigher profits for the first four months of 1986 despite tough credit market regulations which hit interest margins.

The improvement—operating profits rose by 51 per cent—ie attributed both to slower cost increases and significantly improved earnings from other ectivities, particularly trading in securities and foreign currencies.

The outlook for the rest of 1986 is described as less certain, following Norway's change of government and the "fiuld political situation." The bank notes that the promised austerity policy is likely to lead to a slowdown in lending stroatth.

to a slowdown in lending portion of average total assets growth.

"The operating results for the next eight months will compared with 3.13 per cent

Kanebo 11% ahead on sales little changed

problem of Belgian

banks' undercapitalisation, bow-ever, is likely to remain. Tradi-

tionally capital ratios in Belgium have been low by inter-

national standards because of the detailed application of the rules of the Bank Commission,

the country's main supervisory body.

By Our Financial Staff. KANEBO, the large Japanese fabrics and cosmetics group, boosted pre-tax profits of 10.93 per cent to Y8.12bn (\$49m) in the year to April, on sales which edged just 1.3 per cent higher to Y330.78bn.

As expected, the dividend has been increased to ¥4 a share from the ¥3 paid the previous year, when the company restored cash distributions to

shareholders.
This was paid from net earnings per share of Y6.24 against Y5.40, or Y2.81bn in total compared with Y2.43bn.
Kanebo refrained from making any forecast for the current years which will being it to its year, which will bring it to its centenary. The company has been diversifying recently into fashion as well as into pharmaceuticals.

Trading link for Chicago and Toronto exchanges

BY DAVID OWEN IN CHICAGO .

The link, agreed in principle between order placement and in January, 1985, will enable member brokerage firms on both Orders are to be transmitted

As well es creating a more

A COMPUTER-BASED interna- liquid market for the duallytional trading link is to be listed stocks, it is expected that established today between associated brokerage costs will chicago's Midwest Stock Exchange and the Toronto Stock Exchange in Canada.

member brokerage firms on both exchanges to trade initially in 19 dually-listed stocks — 12 Canadian-based and seven US-based issues.

"We view this link as e major step towards establishing internetional markets," said TSE. Mr Donald Page, the TSE chairman, "By linking the TSE market with others, we are starting to build e network of central order book markets that are both highly liquid and well reguleted."

As well es creating a completion.

Orders are to be transmitted between the two trading floors using the exchange's existing automated trading system. Trades originated in Chicago will be settled at the Midwest Clearing Corporation, while A Toronto originated orders will pass through the Canadian Depository for Securities Ltd. A mechanism for the starting to build e network of and Canadian dollars is in place in Toronto, allowing members of both exchange's existing automated trading system. Trades originated in Chicago will be settled at the Midwest Page originated orders will be settled at the Midwest Seathlishing internetions.

A mechanism for the same of the canadian dollars is in place in Toronto, allowing members of both exchange's existing automated trading system. Trades originated in Chicago will be settled at the Midwest Seathlishing internetions. in Toronto, allowing members of both exchanges to settle in their own currencies.

Borrewers	Ameurs · B.	Maurity	Av. life yeers	Coupon %	Price	Book Russer	Differ you
U.S. DOLLARS							
United Cable Tel. Corp. \$‡	58	2001	15	63/4	180	Drexel Barnham Lambert	5.75
Yamaichi Secs. Co. ¶‡	49	1995	18	4 344	100 100	Yamaichi Int. (Eur) Yamaichi Int. (HK)	4.000
Yamaichi Secs. Co. ¶‡	30 25	1993 1998	.7 18	7%	108	Krider Peabody	4.00g 3.75g 7.756 2.75g
Sundse Medical 51	40 40	1991	5	234	100	Nomera lut.	125
Hitachi Credit 11.1 Viacom ku. \$1	200	2001	15	51/4	180	CSFB	5.75E
Soutitomo Corp. of America (g):	50	1991	5	g	39	Nomera let.	8.252
PK Banken (e) 11	58	1991	5	[2]	100	Daiwa Europe	*****
Mar as and Spencer I	150	1 9 96	19 .	844	1001/4	CSF8	#.212
Centrust Savings Bank (c) 11	100	1986	10	15bp	100	Banque Panhas Cap. Mics	
Rongkeag Bank (c) 17	400	Perp	=	∛ 14 8¼	188 1981/a	Morgan Guartesty Goldoner Sachs	
Desarrank I	380	1991 1993	5 7	474 Va	186	Morean Stanley for	8.124
Mergan Stanley (d)†‡ Marrill Lynch ‡	· 208 100	1991	Ś	87/4	10134	Merril Lynch Cap.Mics	8.40
Mitsul Financy Asia I	100	1993	7	G1/2	180%	Salomen Bres, art.	8.427
Shows Deake I	188	1993	7	5	181%	Homers Int.	
Slory Ltd. 1	50	1993	7	(31/2)	100	Yamaichi lut. (Eur)	
Sweden ±	150	1994	8	81/e	991/2	CSFB	8.213
Belgian Securale Bank (g) (i)†‡	50	1980	3	295bp	100	Bank of Takyo lot	
Ferd Motor Credit #	200	1989	3	9	1087e	Geldman Sachs	7.00
CANADIAN DOLLARS				\$2/	101	Geldman Suche Int.	
Den norske Creditisak 🕽	75	1989	3	27/ 4 93/4	101 108%	Shearson Lebeggy Bros. Int.	1,353
Vancouver City Savings ‡	58 75	1991 1991	5 5	16	100%	Toronto Desirigo Int.	9,522
T-0 Mortgegs ‡		(331					
AUSTRALIAN DOLLARS Handerpische Landesbank ‡	38	1991	5	13	1611/4	Doutsche Back Cap. Mediets	12.542
D-MARKS							
Suminee Textile Co. ¶‡	50	1993	7	11/4	180	Westl.B	1.250
Sqs Ecodeur D'Algérie ‡	200	1992 1996	.0	83/4 V16	100 108	DG Bank Trinksus & Suckhardt	E.75
Midland Bank ()†† Norsk Data ¶‡	300 150	1993	12 7	3	100	CSFB	3.00
Antal og Sanndal Verk ""	75	1989	ż	51/2	100	Doutsche Bank	5.500
SWISS FRANCS							
Bank of Greece	180	1994	-	(61/2)	(33)	B. della Svizzera Ital.	•
Asian Day, Bank ‡	180	1994	-	51/e	993/4	Credit Soisse Sodice	5. TEq.
Shield Enterprises 5	206 max 25	1993 1991	_	(6V4) 1	(109) 188	Bge Paribus (Suisse)	1.00
Senyo Coca Cola **\$‡ Takara Shozo ** ¶‡	30	1991	Ξ	i	180	Cridit Seisse	1.000
United Brownies I	86	1996	_	5	108	UBS	5.800
Southmark Corp. T	200 max.	1994	-	(5V2)	(190)	Bae Paribus (Suisee)	•
Kikusui Elec. **‡	15	1981	-	47/a	100 100	Crédit Soisse Banque Gutzwiller	4.875
arve	12 150	1996 1991	_	(6%) (1%)	100	Ege Panhes (Suizzo)	
Denki Kagalan ** Takyo Cesmos Elec **I	20	1991	Ξ	4%	180	Swiss Volksburk	4.875
STERI NG							
Yamaichi Socs. Co. 71	28	1991	5	31/4	190	Yamnichi tat. (Eur)	3,250
Abbey National (h) †‡	288	1993	7	10bp	100.05	Samuel Montagu	_
FRINGSH MARKKA							
MB (L) ‡	125	1991	5	95/2	100	K.O.P.	9.525
EEUs						Darway Darbay	
C. Itoh 11	180	1991	5	21/4	108	Banque Paribas Banque Paribas	2.258
CCCE (b) † ‡	. 208 55	2006 1983	20 7	1/16 71/2	188 18874	Banque Panbas Cap. Mkz.	7.453
DUTCH GUILDERS							
Iroland ‡	289	1996	18	61/2	98	ABN	5,548
FRENCH FRANCS	7.4						
Air France (F)11	600	1996	18	0.1	181	CCF Banque Parilles	
Soc. de Ciments Français §¶‡	358	1995	16	6½	198	Ottaline Literal	6.500
DANESH KRONER Statol ‡	400	1996	10	87/4	188	Copenhagen Handelsbank	8.875
LINE							
ATAT	100km	1993	7	101/4	<u> </u>	Instituto Base, San Paulo	<u>.</u>
YEN		4805		<i></i>	44654	0.1.47.1	
Bank of Tokyo 1	15bq	1993	7	51/±	1803/4	Bank of Tokyo Int.	5,991
Antopistas del Atlantico **‡ Swedish Export Credit ‡	7.5ba 10ba	1996 1991	10 5	6.1 8	180 18174	Mippon Credit Bank Daiwa Europe	E.19£
Sweetsh Export Credit I	186a	1991	ő	8	18114	Daisea Europe	_
Citicorp ‡	20bn	1993	7	614	18134	Citicorp lev. Bank	K,864
Score of Canada Mit	9.25m	1996	10	8-10Vz	18114	ITEB	

NEW INTERNATIONAL BOND ISSUES

"Not yet priced, 1 Final terms. "" Private placement. 5 Convertible, † Floating rate note, "5 Wish aquity warrents. (a) Liber+8 besit points (b) Vis over 3m Libor. (c) Vis over 3m Limeton. (d) Vis over 6m Libor. (e) 15hp over 5m Libor. (f) Margin over medium-term state are notes with fixed-rate option. (g) Deferred couper. (h) 10hp over 3m Libor. (i) 285hp over 6m Libor, after 1 year. (k) Via over 3m Libor. (k) Deal currency. (i) Additional Finnish median 125m in Finnish median. Note: Vields are colorisated on ABBD basis.

June 1986

ALLIANCE - LEICESTER

Alliance & Leicester Building Society

issue of up to £200,000,000 Floating Rate Notes 1993 of which £50,000,000 has been issued as the Subsequent Tranche

Salomon Brothers International Limited

S.G. Warburg & Co. Ltd.



Investors in Industry International B.V.

Issue of up to

£100,000,000 10 per cent. Guaranteed Notes 1993

unconditionally and irrevocably guaranteed by

Investors in Industry Group plc

of which £60,000,000 has been issued as the Initial Tranche at an Issue Price of 100% per cent.

S. G. Warburg & Co. Ltd.

Banque Paribas Capital Markets Limited

Barclays Merchant Bank Limited

County Bank Limited

IBJ International Limited

Lloyds Merchant Bank Limited

Merrill Lynch Capital Markets

Samuel Montagu & Co. Limited

Nomura International Limited

The Royal Bank of Scotland plc

Salomon Brothers International Limited

Westdeutsche Landesbank Girozentrale

B. Transport Services

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Prince Services

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\$40.00 ******

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ZBUEEL ON

U.S. \$100;000,000

Floating Rate Participation Certificates Due 1992 issued by Morgan Guaranty GmbH for the purpose of making a loan to

> Istituto per lo Sviluppo Economico dell'Italia Meridionale

(a statutory body of the Republic of Italy incorporated under Law No. 298 of April 11, 1953)

In accordance with the terms and conditions of the Certificates, the rate of interest for the Interest Determination
Period 16th June, 1986 to 16th July, 1986 has
been fixed at 7916%. Interest accrued for the above
period and payable on 16th July, 1986 will amount to
US\$59-90 per US\$10,000 Certificate. Total interest payable value 16th July, 1986 will amount to US\$382-24 per US\$10,000 Certificate.

> Agent Morgan Guaranty Trust Company of New York London Branch

MOET-HENNESSY

Registered Choice: 20 avenue Hocke, 75:005 Parts
Registered With the Register of Commerce of des Societés onder refer
US\$50,000,000 7 PER CENT CONVEXTUELS SONDS DUE 1999

HENNESSY of an Ordinary which at the registered omes of the consider the Sondholders which will be held at the registered omes of the consider the Sondholders which will be held at the registered omes of the consider the Sondholders which the provisions of Article 105 para. So of the sondholders of Sondholders of the sondholders of the the sondholders of the sondholders, to be the conserving the remarkation of the conserving the remarkation of the constraint of the sondholders, to be the sondholders, to bonds controlled in MOET-HENNESSY shares, to be the sondholders, to bonds controlled in MOET-HENNESSY shares, to be the sold meatings of the sondholders on the decision of the Extraordinary General Meeting of shareholders on Sth June, 1986, concerning the restriction of the preferential subscription rights by the shareholders on the decision of the Extraordinary General Meeting of shareholders on Sth June, 1986, concerning the restriction of the preferential subscription rights by the shareholders to bonds with equity werrants diving the right to subscribe new MOET-HENNESSY shares; to be issued personant to the state of the control of the particle of the state of the sondholders of the control of the state of the sondholders of the state of the state of the sondholders of the state of the state of the sondholders of the state of the stat

are resented to nombolists and the minutes of the powers of astorney of the active mental to nombolists and the minutes of the receips, as well as the active mental active active mental active activ

We are pleased to announce that John P. Sten

is now associated with us as Vice President, Foreign Institutional Sales.



222 SOUTH NINTH STREET MINNEAPOLIS, MN 55402 612/342-6252



U.S. \$110,000,000 Azienda Nazionale Autonoma delle Strade

Floating Rate Notes Due 1990

By virtue of existing legislation direct and unconditional general obligations of

The Republic of Italy For the six months 16th June 1986 to 16th December 1986.

In accordance with the provisions of the notes; notice is hereby given that the rate of interest has been fixed et 7½ per cent per annum and that the interest payable on the relative payment date 16th December 1986 against Coupon No 1 will be: US \$ 368.54 per \$10,000 and US \$ 9,213.54 per \$250,000.

The Industrial Bank of Japan, Limited Agent Bank

CHEMICALS AT THE CROSSROADS

The Financial Tir es proposes to publish a Survey of the above PUBLICATION DATE: JULY 22 1986

COPY DATE: JULY 9 1986 INTRODUCTION
COMMODITIES REASSESSED
THE LURE OF SPECIALITIES
THE SAUDI CHALLENGE
PETROCHEMICALS AND THE DEVELOPING WORLD
THE FUTURE FOR PLASTICS
PERTILISERS
BIOTECHNOLOGY
THE LIFELINE SECTORS
THE INDUSTRY AND THE UNIVERSITIES
PROFILES

on advertising can be obtained from William Clutterbuck Tel: 01-248 8000 extension 4148 Publication date is asbject to change at the discretion of the Editor

LINFIN CORPORATION

U.S.\$100,000,000 **Collateralized Floating Rate** Notes due 2001

For the period
12th June 1986 to 12th December 1986 the
notes will carry an interest rate of 7% per annum with an
interest amount of U.S.\$1,858.59 per U.S.\$50,000 nominal. The relevant interest payment date will be 12th December 1986

Listed on the Luxembourg Stock Exchange

Bankers Trust Bankers Truss Company, London

UK COMPANY NEWS

Second half downturn leaves

The directors are confident that underlying trends remain good and that progress will be maintained during the current The final dividend is 1.5p for

The final dividend is 1.5p for a net total of 2p (1.5p). Earnings per 25p share were 3.532p (4.047p) pre-extraordinary items and 1.298p (nil) after.

Turnover came to £3.28m (£8.06m). Tax was £28.500 (£19.00) and there were extraordinary debits of £45,000 (£81,000).

Morgan Crucible

the annual meeting. He added that order levels in most parts of the group were good and prospects for the rest of the year were encouraging.

The merging of First Carlle Electronics and Morgan Electronics are proceeding well as

Somic, kraft paper spinner and weaver, reported little changed pre-tax profits of cast, incurred initial costs, and spin for the year ended achieved a lower level of sales than was budgeted. These factors led to a trading loss of figures were up from £11,000 to £33,682 which was increased to £78,367 with acquisition and

order will be confirmed within the next few weeks and will re-sult in BMA making a contribu-tion by the end of the current Exports have continued to be

an important feature of sales. Fabric sales to the Middle East have improved although the reluctance of countries in this area to trade in sterling has led

tax profits for the year to this September will be not less than £700,000. Pre-tax profits for the first quarter at Morgan Crucible were higher than last year, Sir James Spooner, chairman, told the annual meeting. He added

Hillsdown said film of the cash consideration has been deferred, with payment conditional on the pre-tax profits figure being attained. **Burgess Products**

Burgess Products has agreed to purchase the 10 per cent minority interest in its German subsidiary, Burgess GmbH, for 32,735 Burgess ordinary shares.

tronics was proceeding well as was the assimilation of Duramics (US) into the ceramics division. John Swan Hillsdown purchase
Hillsdown Holdings, the fast
growing food and furnishing John-Swan & Sons, livestock auctioneer and estate agent, is holding its dividend at 8.5p ne manufacturer, has bought Sterling-Wydgate, maker of dog meal biscuits, in a deal worth up to £4.37m. per share for the year ended April 30 1986, from reduced earnings of 12p, compared with

12.9p.
Turnover moved up to £1m Sterling's net asset value

Smounted to £1.2m at Septem (£980,000) but the profit fell to
ber 30 1985. Hillsdown has £119,000 (£134,000) and the
been given a warranty that pre-





Bankers Trust New York Corporation

US\$300,000,000

Floating Rate Subordinated Notes Due 2000

For the three months
11th June, 1986 to 11th September, 1986
the Notes will carry an interest rate of 7½ per cent
per amount and interest payable on the relevant
interest payment date 11th September, 1986 will be
US\$182.08 per US\$10,000 Note and US\$4552.08
per US\$250,000 Note.

Bankers Trust Company, London

· Agent Bank



UNITED MIZRAHI INTERNATIONAL

INVESTMENTS NV

Guaranteed Floating Rate Notes 1987

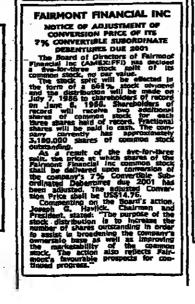
For the six months 17 June 1986 to 17 December 1986 The Notes will carry an

Interest Rate of 7%% per annum Coupon Value US\$378.07 Listed on The Stock Exchange, London

VESTLANDSBANKEN US\$5,000,000 Subordinated Floating Rate Notes Due 1992

For the six months, 17th June 1986 to 17th December 1986 the interest rate has been fixed at 7-50% per annum Interest payeble on -17th December 1986, will be US\$19,062-50 per note of US\$500,000 denomination.

PK Christiania Bank (UK) Ltd. Agent Bank



Somic profits little changed

pound reduced margins in these markets For the current year difficulties are expected in some export markets. Both the Middle East and the Caribbean are suffering from economic prob-lems and customers are experi-ing delays in obtaining import licences and foreign currency. £78.367 with acquisition and other setting up costs.
Sales are still below target, but it is expected that a large

products and markets are making an increased contribu-

making an increased contribu-tion and sales of edhesive coated that and products from the plastic coating department are doing well. Further develop-ments are under consideration. Income fro mthe company's property investment show an improvement following rent reviews and successful negotiations of a new lease.

(£139,000). Tax charge is £42,000 (£52,000).

Recent developments both in

Amersham Amersham International is

Amersham International is buying the radiation products division of Tech/Ops Inc of the US. With the division's sales of about \$5m from making gamms radiography sources, Amersham says the value of the transaction is not material to its total assets and does not expect there will be any significant profit contribution in the present year.

NOTICE OF REDEMPTION TO HOLDERS OF EUROPEAN COAL AND STEEL COMMUNITY

("ECSC")

US \$50,000,000 111/4 per cent. Bonds due 1st August, 1990 NOTICE IS HEREBY GIVEN that, pursuant to the provisions in the terms and conditions of the above-mentioned issue, Ruwait Investment Company (S.A.K.), as Fiscal Agent, has drawn by iot, for redemption on 1st Angust, 1986, at 100% of the principal amount thereof, through operation of the Sinking Fund, US \$8,000,000 puncipal amount of said 114% Bonds due 1st August, 1990 bearing the following serial numbers:

01428-01467 00079-00118 03859-03898 00435-00474 01757-01796 02861-02900 04168-04207 00646-00685 01961-02000 03163-03202 04444-01483 00863-00902 02152-02191 04757-04796 01071-01110 02374-02413 03715-03754 04932-04971

US \$10,000

00096-00135 01713-01752 00819-00858 01824-01863 01281-01320 01938-01977 01445-01484 02082-02121 01547-01586 02370-02409

On 1st August, 1986, the Bonds designated above will become due and payable at the principal amount thereof in such com or currency of the United States of America so is legal tender for payment therein of public and private debts and will be paid upon surrender thereof at the offices of Kuwait Investment Company (S.A.K.), Mubarak Al-Kabir Street, Kuwait Cirv, State of Kuwait, or at the option of the bearer, at the main offices of Banque Internationale s Lunembourg S.A. in Lunembourg, Banque Narionale de Paris in Paris, The Chase Manhattan Bank, N.A. in New York, Hill Samuel & Co. Limited in London, Generale Bank in Brussels and Swiss Bank Corporation in Baske.

Bonds surrendered for redemption should have attached all unmatured compons appertaining thereto follow which the face value of the missing unmatured compons will be deducted from the principal amount.

Prom and after 1st August, 1986, interest shall cease to accrue on the Bonds herein designated for

The aggregate principal amount of Bonds remaining outstanding after 1st August, 1986, will be US \$26,000,000.

KUWAIT INVESTMENT COMPANY (S.A.K.) on behalf of EUROPEAN COAL AND STEEL COMMUNITY

Dated: 16th June, 1986



Banque Leu (Luxembourg) S. A. DM 100,000,000

21/2 % Subordinated Bearer Bonds of 1986/1996

unconditionally guaranteed by Bank Leu Ltd

Zurich, Switzerland

with Warrants to subscribe for 120,000 Bearer Participation Certificates of Bank Leu Ltd

Exercise Price: str 628.- per Bearer Participation Certificate

of sfr 100,- par value

Exercise Period: September 12, 1986 through June 14, 1991

Berliner Handels- und Frankfurter Bank

Swiss Bank Corporation International Limited

Commerzbank Aktiengesellschaft

Deutsche Bank Aktiengesellschaft

Dresdner Bank Aktiengesellschaft

Union Bank of Switzerland (Securities) Limited

Leu Securities Limited

Julius Baer International Limited

Bank Heusser & Cie AG

BHF-BANK (Schweiz) AG

DG BANK Deutsche Genossenschaftsbank

Handelsbank N. W. (Overseas) B. Metaler seel. Sohn & Co.

Morgan Guaranty GmbH

Sarasin International Securities

S. G. Warburg & Co. Ltd.

Banca del Gottardo

Banque Paribas Capital Markets Limited

Citibank Aktiengesellschaft

Genossenschaftliche Zentralbank AG - Vienna

Kredietbank International

Mitsui Finance International Limited

Morgan Stanley International

Svenska Handelsbanken Group

Wegelin & Co.

Crédit Commercial de France **Goldman Sachs** International Corp.

Lombard, Odier International Underwriters S. A. Samuel Montagu & Co.

Limited Orion Royal Bank

Limited **Swiss Volksbank**

Girozentrale

Westdeutsche Landesbank

Bank Gutzwiller, Kurz, Bungener

(Overseas) Limited

Aktiengesellschaft

Bayerische Vereinsbank

Granville & Co. Limited

8 Lovat Lane, London EC3R 8BP

æpitelketn.		Change	Gross	Yield		runy	
ے صحاحات	Company	Prk.					
4,415 .	Ass. Brit. Ind. Ord						
_	Ass. Brit. Ind. CULS						
7,236	Airaprung Groep	125 + 5	5	5. !	3 •	•	
700	Armitage and Rhodes	28 - 1	4.3	15.4	3.5	4.2	
57,488	Bardon Hill	179 + 1	4.0	2.2	22.7	23.9	
4,138	Sray Technologies	75 + 4	4.3	8.7	8.9	8.1	
280	CCL Ordinary	80 —	2.0	3.6	5.7	9.B	
.1,075	CCL 11pc Conv. Pref	96xd - 7	15.7	18.3	_		
9,838	Carborundum Ord	164 + 4	9,1	6.5	7.9	8,1	
61e	Carborundam 7.5pc Pf.	88xd - 4	10.7	12.2			
4,383	Deporah Services	56 —	7.0	12.5	5.6	7.7	
3,323	Frederick Parker Group	23 —	_	_			
2,030	Georga State	110 —		_	4.5	8.1	
2,437	Ind. Precision Castingn	60 + 2	3.0	5.0	15.8	13.2	
12,687	lais Group	198 —	15. 0	B.e	12.2	1B.2	
6,145	Jackson Group	118xd - 2	6.1	5.2	8.0	7.2	
48, 185	James Barrough	345 +1B	15.0	4.3	10.9	10.9	
3,457	James Burrough Spc Pf	99 —	12.9	13.0	_	_	
	John Howard and Co.	57xd —	5.0	8.8	_	_	
	Minihouse Holding NV	1390 -10	8.7	0.8	45.8	54.3	
6,740	Record Ridgway Ord.	380 —	_	_	e.s	11.7	
2,403	Record Ridgway 10poPt	89xd - 8	14.1	18.5	_	_	
714	Robert Jankins	70 - 1	_	_	9.1	20.0	
1,800	Scruttons "A"	30	_	_	_	7.7	
1.865	Torday and Carlisle	30 76 + 3	5.7	7.5	4.6	4.7	
1,450	Travian Holdings	320 -	7.8	2.5	6.7	8.8	
8,792			2.1	3.8	15.2	14.9	
	Upilock Holdings			5.1	9.5	11.7	
21,808	Walter Alexander	16 0 —	8.8			21.1	
4,434	W. 5. Yeates	190 —	17.4	9.2	19.0	41.1	
	4 to St	mounded					

SOUNDTRACS PLC

This advertisement is issued in connection with a placing by ALLIED PROVINCIAL LIMITED

instructed by UNITED TRUST & CREDIT PLC

of 2,000,000 Ordinary Shares of 5p each at 40p per share payable in full on application.

SHARE CAPITAL issued and fully paid \$500,000 in Ordinary Shares of Sp each

United Trest & Credit PLC 55 Greatener Surec, LONDON WIX 9DA. Telephone. 01-499-0223 Teles. 956691 UTC

ANTBONSE \$650.000

a. 84/86 Warnford Court, Throgmonnon Street, IONDON EC2N 2AT Racphone. 01-388-1302

nicements Office, The Stock Exchange, London SC2P 28T

dated 16th June, 1986

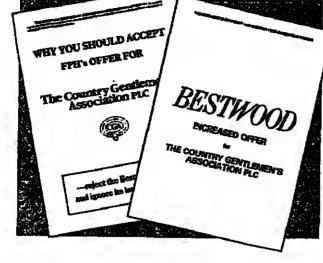
Martin Dickson looks at the contest for control of CGA

Draw of the country

ONE OF the more curious yet contentious takeover battles of recent months will reach a climax tomorrow when two rival, neck-to-neck hidders, will discover whether either of them bas won control of the Country

Gentlemen's Association.
The CGA may be quaintly named, and some of the services it offers its members may agrarian era, but the ferocity of the £10m takeover battle demonstrates that it has some valuable assets, in particular top atrata of society.
The CGA's free monthly

magazine, Country, gives some flavour of their interests. The latest issue includes articles on the history of the Fortnum & Mason picnic hamper, and on the advantages of sub-dividing stately homes for multi-occupa-





Thore is also a special dis-count offer on extendable alu-minium ladders suitable for

minium ladders suitable for "the annual task of repair, renovation and decoration which is historically the lot of the property owner."

"The members are everything from the impoverished well-hred to the very rich hut hairy-heeled." says Mr Peter Earls, the CGA's 62-year-old clisiman, who has been with the organizawho has been with the organisa-tion since the early 1950s.

And that base is highly attractive to two small but

attractive to two small but ambitious companies wishing to huild up niche financial service businesses, with a strong private client bias.

On the one side is Bestwood, a quoted industrial, properly and financial services group with interests including Atlanta Investment Trust. It is beaded by Mr Tony Cole, who made a first, unsuccessful tilt at the CGA in 1984.

He was frustrated by a notably White Knight: Lord Tanlaw, a liberal peer and mem-ber of the Inchacape family, ber of the Inchacape rammy, whose settlement anapped up before the hattle, have soared 24 per cent of the Association. to £22, far above the value of But after quitting the CGA the two offors, which in any board this January, Lord Tancase would give shareholders on exit p/e of around 60. law decided to back a fresh bid from Mr Cole.

On the other side is Fredericks Piace Group, an unquoted finan-cial services concern which used to be known as Hill Woolgar, the issuing house which specialises in raising funds for

specialises in raising funds for smaller companiea. It recently took over Spencer Thornton, the stockhroker with 4,500 private clients.

Fredericks Place is headed by Mr Stuart Goldsmith, formerly of Britannia Arrow Holdinga, where he built up an investment divi-Investment management divi-sion. Fredericks Place slapped in a rival bid which bas won the recommendation of the CGA

valid acceptances for 45 per cent of the equity, and more in the pipeline, the contest could easily eod in a stalemate, and this might open the way for yet another hid by a third party. The hattle has produced some dark—but unproven—allega-

Since 1913, the CGA has been based in a purpose-built mock tudor mansion in Letchworth, Hertfordshire, though its membership is concentrated mostly in Kent, Surrey, Sussex and Hampshire. It also has a net-work of 10 branch offices across the country, dealing with insurance and professional ser-vices, which Fredericks Place

memhers). Other services in

clude investment management,

and Bestwood see as a useful base for geographical expansion. The profits generated by all this bave been neither large nor consistent. "They have had a rather ridge and furrow profile, says Mr Earle, with an appropriately rural turn of phrase. wohhling around the £im tark." Pre-tax profits in the year to March have been esti-mated at not less than £260.000



wood have similar plans for the association, should they win control, using it as a ready made network to offer a variety of services to well-healed clients

However. Mr Goldsmith stresses that the CGA should not be used for hard selling other products. "This is a market mail order house, delivering everything from toilet paper to garden tools to the stately (and not so stately) very conservative client base which values the service it gets The last thing members will want is dramatic changes."

Each side argues that it will be able to offer the CGA a superior range of services, with Beestwood stressing its inveatment trust and Fredericks Place its broking.

The place of the mail order husiness has been taken by a profitable financial services business, which emerged gradu-The Fredericks Place offer is worth £12.14 for each CGA share, against Bestwood's ally over the years out of a land £13.88. But with control of the agency section.

Its most profitable husiness is insurance broking (with a client base extending beyond CGA in the state of the state o shares so evenly divided. to-morrow might see a draw, with neither side free to bld again

SHARE STAKES

gentry.

stakes over the past

Anadius Investments, disposed

cent).

A. J. Mucklow, director, through
Anadius Investments, disposed Guianess Pent Group — B. A. I. Kudman, disposed of 132,000 66,000 ordinary sbares at 91 25/32p 91 25/32p and now bolds now holds 3,263,391 (6,2452 per interest in 37,262 fully paid and now holds 1,451,000 (22.1 725,500 (11 per cent).

Changes in company share cent). G. C. Evans, director, shares at 91p. He continues to per cent). Director, H. Kudman, takes over the past week acquired 15,000 through exertable cise of options at 84p and now to subscribe for a further shares at 91 25/32p and now holds 96,404 shares (0.1864 per 311,738 such shares. Infrared Associates-Director,

tions of concert parties buying rival shares in an attempt to

clinch victory. CGA shares, which stood at less than £8

The subject of all this atten-

tion began life in the late 19th

century as a kind of cut-price gentlemen's co-operate—buying gentlemen's co-operate—buying beavy supplies such as fertiliser

and fencing for the landed

Up to the 1970s its main activity remained that of an np-

homes of Britain. The advent of

reduced that to a very limited (and last year loss-making) operation—though it does at least maintain a decent wine

rival discount businesses

disposed of 132,000 ordinary shares at 91 25/32p and now holds 1,451,000 (22,1 per cent). Director, V. Belov, disposed of

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an invitation to the public to subscribe for or purchase any securities



Scottish Television p.l.c.

Rights Issue of 2,128,085 Ordinary Shares

of 10p each at 285p per share Enfranchisement of Non Voting 'A' Ordinary Shares of 10p each

by their conversion into Ordinary Shares of 10p each Conversion of 7% (now 4.9% + tax credit) Cumulative Preference Shares of 10p each into Ordinary Shares of 10p each

The Council of The Stock Exchange has admitted to the Official List all of the Ordinary Shares of 10p each issued and being issued

Copies of the circular to shareholders, which includes listing particulars relating to Scottish Television p.l.c., are available in the Extel Statistical Services. Copies of the circular may also be obtained during usual business hours on any weekday (Saturdaya and public holidaya excepted) up to and including 4th

Glesgow G2 3PR

Scottish Television p.l.c. Dundes & Wilson, C.S. 25 Charlotte Square Edinburgh EH2 4EZ

County Limited

11 Old Broad Street London EC2N 188

Company Announcements
Office The Stock Exchange Old Broad Street London EC2N 1HP

16th June. 1986

Series 039

U.S.\$14,560,000 Short-term Guaranteed Notes issued in Series under a U.S.\$280,000,000 Note Purchase Facility

Mount Isa Mines (Coal Finance) Limited

Notice is hereby given that the abovo Serios of Notes issued under a Production Loan and Credit Agreement deted 30th March, 1983, carry an Interest Rate of 74% per annum. The Issue Date of the above Series of Notes is 17th June, 1986, and the Maturity Date will be 17th December, 1986. The Euro-clear reference number for this Series is 22728 and the CEDEL reference number is 316018. Manufacturers Hanover Limited

Issue Ageot

16th June, 1986

NOTICE TO HOLDERS OF KAO CORPORATION (Kao Kalendali Kaisin)

US \$70,000,000 Pursuant to Clame 5(B)(iii) of the Trust Deed dated 12th March, 1985, under which the above Bunds were insued, notice is hereby given in Bondholders that Rao Corporation (the 'Campany') will merge with Ess Food Company. Limited ("Eas Food"), the Company's wholly owned and consolidated subsidiary. After the merger, the Company will continue to exist but Eas Food will come to exist.

to exist.

The above mentioned marger is to be submitted to the shareholders of the Company for approval on June 27, 1986 (Japan time). The merger is expected to became effective on April 1, 1987 (Japan time). The marger will not result in an adjustment of the Conversion Price.

KAO CORPORATION

By: The Bank of Tokyo

Trust Company

on Trustes

Dated: June 16, 1996.

FINANCIAL TIMES STOCK INDICES

!	June 13	June 12	June 11	June 10	June 6	ange	11 Hlah	186 Low	Since Co	mpliation Low
Government Secs.	21.07	90.63	90.82	81.41	22,21	81,88	. 94,51	20.32	187,4	49.1B
Fixed Interest	66,62	26.64	96,57	. 97,18	67,08	97,06	97.51	86,55	150,4	50,53
Ordinary	1313.7	1304,1	1301.1	1314,4	1389.5	1336,9	1425.9	1094.3	1485,0	40.4
Gold Mine.s	194.4	198.5	199,5	208.0	808.7	213.S	357.0	192.5	7 754.7	45.5
FT Act All Share	781.85	778.50	777.60	. 785.22	762.66	794.30	232.32	664,48	838,38	61.0a
FS.SE100	1582,4	1571.8	1671.4	1586.4	1604.8	1611,0	1717,6	1370.1	1717,6	986.2



What's the big attraction? Is it Bristol's rapidly

expanding high technology base? Or our highly skilled workforce? Or the pulling power of a major financia centre with excellent road, rail and air links? Or the allure of our beautiful environment? Of course, it's a combination of factors. How else could Bristol attract all these top companies? For further forceful

arguments, contact Mike West. Bristol's Director of Economic Development.

BRS 0 The attraction is magnetic

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GrandMet rejecting **US** offer for hotels

By Terry Povey

Grand Metropolitan is set to reject an \$900m (£592m) offer for its hotels division, said recently knighted Stanley Grinstead, group chairman, yesterday. The offer has been made by Trafalgar Holdings, the Los Angeles-based finance house headed by Mr Charles Кларр.

According to the chairman, who has been meeting City institutions over the last week to answer criticisms of Grand Net's recent lacklustre per-formance, "the offer came formance, "the offer came ont of the hine, we have con-sidered it and the answer is that the hotels are not for

For several weeks there has

For several weeks there has been market speculation of a bid aproach for the whole group but he said that no offer bad been received.

Trafalgar Hotdings is the main vehicle used by the controversial Mr Knapp in several recent hids. Trafalgar was formed by Mr Knapp after he was dismissed as after he was dismissed as chairman of Financial Corporation of America in September 1984.

FCA was obliged by the regulatory anthorities to re-veal a \$107m loss in one quarter as opposed to an in-itially reported net income of

96-hotel Intercontinental Hotel chain is the smallest in sales terms of Grand Met's six divisions and In 1985 contributed £37.6m to the group's £453.6m trading profit total. Among the hotels owned by the group are the Mayfair in Londan and the

Cartton, Cames.

With most of its fullyowned hotels situated in
Europe, Intercontinental has clearly been suffering from the fall-off in American tourthe fall-off in American tour-ists and unusually is now offering peak season discounts to shareholders. As of the year end, Grand Met had £560m invested in its hotels. According to the chairman: "We regard the hotel sector as a very good long-term investmen and have 10 new openings scheduled for this year."

By Philip Coggan

James Capel and Banque

Paribas bave launched a new sterling market arbitrage fund,

Investment risk will be limited by the use of traded

options and currency swaps will he used to reduce the impact of exchange rate movements.

LADBROKE INDEX

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Capel and Paribas in

arbitrage fund launch

Paribas bave launched a new sterling market arbitrage fund, 2.5m ordinary shares, at a price 2.5m ordinary shares, at a price of 100p esch, have been placed, giving the fund a capitalisation traded securities and will aim to exploit pricing anomalies, in particular where companies but the latter will not the latter will not a second and the particular where companies but the latter will not a second and the second and the

particular where companies but the latter will not. The five-year stock will carry reorgandsation.

Investment risk will be limited by the use of traded redemption yield of 10.007 per

BANQUE SUDAMERIS

Formerly Banque Frainçaise et Italienne pour l'Amérique du Sud-

S.A. Capital FRF 395,600,008—Reserves FRF 370,173,186 Head Office and General Management: 4, rue Meyerbeer 75009 PARIS Tel: (1) 45 23 72 22

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BANQUE INDOSUEZ—PARIS

DRESDNER BANK A.G.—FRANKFURT a.M.
PARIBAS INTERNATIONAL—PARIS
UNION DE BANQUES SUISSES—ZORICH

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BANGO SUDAMERIS INTERNACIONAL, S.A.

USD 45,000,000 Guaranteed Negotiable Floating Rate Certificates of Deposit 1984/6

Notice to Certificate Holders

Notice Is hereby given to all holders of the above-captioned guaranteed nagotiable floating rate dollar certificates of deposit (the "Certificates of Deposit") issued on August 6, 1981 by BANCO SUDAMERIS INTERNACIONAL, S.A., Panama ("SUDINT"), guaranteed by BANQUE SUDAMERIS, Paris, and offered through FIRST CHICAGO PANAMA S.A. (The "Manager") that BANQUE SUDAMERIS has complained its constraints with those of SUDINT.

FIRST CHICAGO PANAMA S.A. (The "Manager") that BANQUE SUDAMERIS has combined its operations with those of SUDINT, its wholly-owned subsidiary, in accordance with applicable Panamanian law (Law 32 of 1927 and Law 32 of 1978). The combination was concluded on June 1st. 1986. Following the combination, all of the obligations of SUDINT, including those represented by the Certificates of Daposit, became the direct obligations of BANQUE SUDAMERIS by operation of Panamanian law. Thereafter, the assets and liabilities relating to the business operations of SUDINT prior to the combination, including the obligations represented by the Certificates of Deposit, were transferred to and are maintained in BANQUE SUDAMERIS, Panama branch.

ranama pranen.
The combination was evidenced by notarised and registered agreement, as required by Panamanian law, and approved by the Panamanian Banking Commission.
The Paying Agent and Reference Banks remain unchanged.

BANQUE SUDAMERIS, Paris

Panama branch.

June 1986

Other Banking Participation
PERU — VENEZUELA

Pickwick equity sale as step towards SE listing

privately-owned distributor of budget-priced records, cassettes and compact discs, has sold 50 per cent of its equity to a consortium of investors as a step towards seeking a stock market quotation.

Mr Monty Lewis, the com-pany's 65-year-old chairman and founder, bas sold 44 per cent of the equity to a group of institutions led by Rothschild Ventures. Other members of the consortium include Midland Bank Equity, Warburg, Charterbouse Development, Clucorp. Fountain Development (Hill Samuel) and Hanover

Acceptances. Acteplances.

The institutions were introduced to Pickwick hy Mr Ivor Schlosberg, tho former chairman and chief executive of the RPM Record Group of South Africa, who has 15 years' experience in the industry. Mr Schlosberg, 39, Is taking 6 per cent of the equity and becomes joint managing director with Mr Lewis.

director with Mr Lewis. The deal puts a value on the company of about £9m. It is seen as a preliminary step cutting its rivals by offering before a listing at a market discs at £7.99 instead of the

BOARD MEETINGS

TODAY Castors and Wheels, Guinnoso, Lenech Scottish Finence.

Finale:— Amersham International, CML Microsystems, Chamberson Phipps, EMAP, Erskine Houss, Marshalls Helilar, Scott Greenham, Unigate, FUTURE DATES

capitalisation of about £20m to £30m, prohably next year. Pickwick was founded in 1958 and is now a major distributor of records and cassettes. It sells to record shops, supermarkets capacity, hut accepts a lower and chain stores throughout margin on the selling price than

Its main activity is licensing back-catalogue pop and classical material from record companies and repackaging them under its own lahel for sale at a hudget price. It has also successfully developed a range of pre- been accelerated by the venture recorded songs and stories for into compact discs and by children.
More recently, Pickwick has

gone into the compact disc market and is heavily under-

ALP Group usual price of £11.99 to £12.99 It produces its own digital recordings of classical works by

leading orchestras and uses other companies' manufacturing its rivals.
The company sold 17.5m records and cassettes last year

and profits are targeted to double this year to £1.6m on turnover of £17m. heen accelerated by the venture expansion into North America Australia and New Zealand, where Pickwick has begun to licence other record companies to produce and recordings.

African Lakes runs into the red but confident

African Lakes Corporation bas run into a loss, following reduced profits in Malswi, a substantial deficit on mining and angineering in Zimbabwe, and higher losses in Ethiopia.

Turnover rose substantially from £6.58m to £12m in the half year ended January 31 1986, but there was a turnround from a profit of £365,000 to a loss of £348,000 at the operating stage. The pre-tax loss came to £333,000 (profit £383,000).

As regards the outcome for the current period—which will run for 14 months to September 30 1986 — the directors say it is impossible to forecast, but over the longer term they are confident.

John Butt Automobiles made a useful contribution to the UK

Debenture stock with the nominal value of £100m and

redemption yield of 10.007 per cent, a spread of 100 basis points over equivalent gitts.

Paribas Corporation (Bahamas) will manage the fund on a day-to-day basis and Paribas North America has subscribed to £25m of deferred ordinary shares and unsecured loan stock on terms which provide income and capital cover for the debenture stock.

benture stock.

The Malawi operations were hit hy low tea prices and poor trading results, together with the continuing devaluation of the kwacba. The second balf should be bettor as luitial tobacco auction prices are

encouraging and there will he a larger coffee crop and increased rubber production. In Zimbahwe, development and operational costs at the Globe & Phoenix mine continued to exceed income, and negotiations to sell it continue. After tax £16,000 (£72,000) and mlnoritiea £21,000 (£128,000), the balftime antrihutable profit works through at £328,000 (profit £183,000), equal to 5.94p (3.32p) per share.

Standard's bid defence ready by weekend

Standard Chartered Bank is expected to issue its defence document by the end of this week outlining its objections to the £1.2bn takeover bid from

Lloyds Bank. Advisers to Standard Chartered, merchant bank J Henry Schroder Wagg, were yesterday working on the preparation of the document which is expected to show a dividend forecast.

Because of currency fluctuations, however, a profit forecast
for the year is not expected. There have been over the past few weeks 6 series of approaches from a number of parties. But "Standard series of the parties o Chartered is oot seeking a white-Knight," said Mr Nicholas Jones of Schroder Wagg.

PENDING DIVIDENDS

Dates when some of the more important company dividend statements may be expected in the next few weeks are giveo in the following table. The dates shown are those of last year's announcements except where the forthcoming board meetings (indicated thus*) have been officially notified. Dividends to be declared will not necessarily be at the amounts in the column headed "Announcement last year."

Abbey Life ...July 18 Interim due Allied Colloids...June 27 Final 1.8

"Amerishem

"Intl...June 16 Final 3.8

"Arayol Good, June 24 Final 4.15

"Assoc Newspapers...June 23 Final 8.75

"BPB IndsJune 26 Final 8.75

"BPB IndsJune 26 Final 4.6

8ETJune 18

"Sritish Land ...June 18

"Sritish Land ...June 18

"Sritish Telecom...June 16 Final 3.9

Sritish Telecom...June 16 Final 3.9

Sritish Interim 3.3 *Nerthern Foods...July 1 Final 3 *Cable and Wireless., June 25 Finel 4.9
Cape Industs June 17 Finel nil Electronics...June 23 Final 2.268 Centrouincial Estates...Juna 12 Final 3.0 Ronk Organisezien July 11 Interim 5.5 Rothschild (J) July 7 Finel 1.2 Charter Consolidated...July 17 Final 7.25 Scartish and Newcastle...July 1 Final 4.19 Thom EMI ...July 5 Final 12.5 *Delly Meil & Gen Tst...July 10 Interim 15.5 DavyJuly 12 Finel 2.585 *Dawson Inti ...June 12 Finel 5.8 Trustheuse Ferte...June 27 Interim 1.27
*UnigeteJune 18 Final 5.2
Unien Oiscount...June 17 Interim 11.0 *Bawson Inti ...June 18 Final 5.8

*Electronic
Rentals...July 7 Finel 2.065

*FerrantiJuly 1 Finel 1.04

Fitch Lovell ...June 20 Finel 8.7

GECJuly 2 Finel 2.67

GEIJune 17 Finel 3.97

Gestetner ...July 18 Interim 0.5 Ventons
Viyells...July 10 Interim 4.0
"Whitecroft ...June 23 Finel S.4
" Soard meeting intimated. † Rights
Issue since made. ‡ Tee free. § Scrip
issue eince msde. ¶ Forecast.

U.S. \$70,000,000

Banco Nacional de Desarrollo (un Autonomous Entity of the Argentine Republic)

Floating Rate Notes Due 1987



For the six months 13th June, 1986 to 15th December, 1986

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 91/2 per cent and that the interest, payable on the relevant interest payment date. 15th December, 1986 against Coupon No. 11 will be U.S. \$48-82

Morgan Guaranty Trust Company of New York

Banco Central de Costa Rica U.S.\$50,000,000 Floating Rate Notes 1985

Notice is hereby given pursuant to Condition 4 of the Notes that the Notes will carry an interest rate of 87% from 13th June 1986 to the earlier of 15th December 1986 or the date on which funds are received for the payment of overdue principal.

> **EBC Armo Bank Limited** (Agent Bank)



Sale as Lu.

Listing Equities Financial Times Monday June 16 1986 TRUST INFORMATION SERVICE 114 (a) (c) (g)
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Container Sector 7. Passenger Traffic
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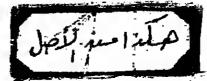
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The symbol set in pitch is a beast (5)
Alps oddly-shaped by fog referred to in the bible (8)
He was associated with early 5 Ability to make money like SEEDER! a king? (5, 5) 6 See 9 Mild Unit Tot Mgcs Ltd. 11 Depositive Square, Lander Foreign statesman some-times seen before camera (7) H LIE 01-6 7 Foreign Pel Beterender | Perender Vilger | George Krynerer E EFECTORIST lines (10) 8 See 9 Letters returned to gratify 9 8 3 23 6 25 Suitable setting for RK's words. No detente? (4, 2, 4, 3, 4, 2, 4, 8, 5, 8, 5, 5, 4) (4) One subtracted from seven would be (4) Would be (2)
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19 Some set her ices in the fridge. Heavenly! (7)
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Instrumental in filling Festival Hall on a large scale? prize puzzle will be published
with names of winners next

28		Financial Times Monday June 16 1986 Provident Mutual Life Asso. Asso.
Wardley Unit: Trest Managers Ltd (e) Wardley Hove, 7 Developmer Sq. EC2	AUTHORISED UNIT TRUSTS & INSURANCES Engle Star Insur/Alfaland Assur. Henderton Administration (7) United St. Landon & Manchester Group Windade Park, Enrice E3 105 USF2 52155 Seperator Re Park Device. Device St. Landon E52 USF2 52155 Seperator Re Park Device. Device St. Landon E52 USF2 52155 Seperator Re Park Device. Device St. Landon E52 USF2 52155 Seperator Re Park Device. Device St. Landon E52 USF2 52155 Seperator Re Park Device. Device St. Landon E52 USF2 52155 Device St. Landon E	Western RD, Renderd RD, State St
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Tinancial Times Monday June 18 1985

| March | Tinancial Times Monday June 16 1986 115 | 9 | 12 | +015 | 1.2 | 35 | 402 | - | 11.7 | 201600 | - | 11.7 | 402 | 14 | 402 | 14 | 402 | 14 | 402 | 14 | 402 | 14 | 402 | 17 | 5.11 | 0.00 | 1.7 | 18.6 | 13.6 | 10.3 | 10.5 | 11.1 | 10.7 | 12.5 | 0.7342 | 1.0 | 12.5 | 0.7342 | 1.0 | 20.6 | 12.5 | 0.7342 | 1.0 | 20.6 | 12.5 | 0.7342 | 1.0 | 20.6 | 12.5 | 0.7342 | 1.0 | 20.6 | 12.5 | 0.7342 | 1.0 | 20.6 | 12.5 | 0.7342 | 1.0 | 20.6 | 12.5 | 0.7342 | 1.0 | 20.6 | 12.5 | 0.7342 | 1.0 | 20.6 | 12.5 | 0.7342 | 1.0 | 20.6 | 12.5 | 0.7342 | 1.0 | 20.6 | 12.5 | 0.7342 | 1.0 | 20.6 | 12.5 | 0.7342 | 1.0 | 20.6 | 12.5 | 0.7342 | 1.0 | 20.6 | 12.5 | 0.7342 | 1.0 | 20.6 | 12.5 | 0.7342 | 1.0 | 20.6 | 12.5 | 0.7342 | 1.0 | 20.6 | 12.5 | 0.7342 | 1.0 | 20.6 | 12.5 | 0.7342 | 1.0 | 20.6 | 12.5 | 0.7342 | 1.0 | 20.6 | 12.5 | 0.7342 | 1.0 | 20.6 | 12.5 | 0.7342 | 1.0 | 20.6 | 1.0 | 20.6 | 12.5 | 0.7342 | 1.0 | 20.6 | 12.5 | 0.7342 | 1.0 | 20.6 | 12.5 | 0.7342 | 1.0 | 20.6 | 12.5 | 0.7342 | 1.0 | 20.6 | 12.5 | 0.7342 | 1.0 | 20.6 | 12.5 | 0.7342 | 1.0 | 20.6 | 12.5 | 0.7342 | 1.0 | 20.6 | 12.5 | 0.7342 | 1.0 | 20.6 | 12.5 | 0.7342 | 1.0 | 20.6 | 12.5 | 0.7342 | 1.0 | 20.6 | 12.5 | 0.7342 | 1.0 | 20.6 | 12.5 | 0.7342 | 1.0 | 20.6 | 12.5 | 0.7342 | 1.0 | 20.6 | 12.5 | 0.7342 | 1.0 | 20.6 | 12.5 | 0.7342 | 1.0 | 20.6 | 1.0 | 12.5 | 0.7342 | 1.0 | 20.6 | 12.5 | 0.7342 | 1.0 | 20.6 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 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170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 SOUTH AFRICANS | Add | Control Proc. | 1985 | 1982 | 1982 | 1982 | 1982 | 1984 | 1982 | 1982 | 1982 | 1984 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 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| 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | . - سد Investment Trusts MINES | Color | FA & M Group 10p | 135 | 29.7 | 0.4 | 2.2 | 4.2 | 12.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | REGIONAL & IRISH STOCKS | REGIONAL & IRISH STOCKS | The tutlowing is a selection of Regional and Irish Stocks, the latter being quoted in Irish Carrency. | Atheny inv 20; | 120 | Fig. 13% 97/62 | 1211; | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 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Sept Wessers Deep R2. "Recent Issues" and "Rights" Page 35 (International Edition Page 27) This service is available to every Company dealt in an Stock Exchanges throughout the United Kingdom for a fee of £875 per

Andar Jun- 10 like

SIR ROBERT MCALPINE & SONS has been awarded a £23m contract by Guinness Peat Properties for the construction of Towergate, a 10-storey office development which will occupy part of the Minories car park

site within the City.

Part of the Minories car park
will be demolished to make way
for the office block and, as part
of the contract, the remainder
will be completely refurbished provide car parking for 400 vehicles.
The 10-storey office huilding, finished externally in granite will occupy around one-third of the

total Minories site and will be adjacent to the Dockhands Light Railway. Towergate Way Terminus which is due to open

Terminus which is due to open in July 1987.

The scheme will provide 16,000 sq metres of office space designed round an atrium and will he served by eight lifts. The ground and first floors have been designed specifically as dealing rooms and the upper floors as office areas of up m 1,400 sq metres. Work on the development is due for completion in October 1987.

CONSTRUCTION (LONDON) has secured orders valued in excess of £10m. The contracts include private sector contracts inclinde private sector work for the Crosvenor Estate and public sector work for North East Thames Regional Health authority and London Electricity

Board.
The largest of the contracts valued at £5m is for the Grosvenor Estate. Restoration of Grosvenor Estate. Restoration of the two listed huildings at 48 and 50 Crosvenor Street. Mayfair, will provide office accommodation with a high standard of finishes. Work at the rear of the buildings includes the demolition and rebuilding of four upper storeys above a card room with a highly ornate colling. with a highly ornate ceiling which is to be retained. The contract also includes rebuilding behind a retained facade at 16-18 Mount Row.

A film contract at Rochford Hospital for NETRHA is for the construction of four blocks within the grounds of the hospital to provide a mental illness day bospital, facilities for the elderly and accommodation for geriatric contract is worth some £15m with a budget of £15,000 per guest room, excluding bathrooms. The five star Amsterdam Okura has a total project value of nearly £4,5m. DHI is to refurbish all guest rooms (over 400) over a april of three years—to be

CONSTRUCTION CONTRACTS

Groundwork that made the Stockley Park project possible

close to the heart of Mr David Gordon, the Ove Arup director in charge of what he cheerfully describes as "Europe's biggest and cheapest civil engineering project," writes Joan Gray. For Mr Gordon is in charge of the civil engineering works needed to transform 350 acres of poisoned derelict land two and a half miles from Heathrow Airport-worked-out gravel plts that have been used as a runbish tip for the past 80 years— into a prestigious business park, international golf course and equestrian centre. Readers of the FT's Arts page will already know about the elegant and orientally inspired architecture of Stockley Park. They will also know that the Park was declared open by Prince Charles, who, as head of the Fountain Society, pressed a button to start an ivaugural

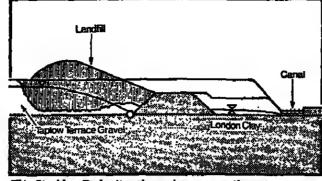
waterfall.

But what they will not know about is the immense feat of civil engineering required to make it possible—and financially workable.

For, as Mr Gordon explaint, what costs money on a site. "what costs money on a site like this is the civil engineer-ing works, which nobody can

"You can't save money on the landscaping and you can't save money on the building or you won't get the high rents needed to make it

So you have to concentrate on doing the civil eng-ineering as economically and efficiently as possible to make the rest of the project stack



The Stockley Park site, above, in cross section, showing me

Reclaiming Stockley Park involved shifting 100m on ft (2.75m on metres) of rubbish (enphemistically called land-fill), and 45 ru ft (1.25m cu metres) of gravel and soil (or cleanfill).

All the rubhish was moved

north to create the base for 260 acres of golf course and green land for riding; all the cleanfill was moved south to ereate the base for a 90 acre business park.
"We decided not to put

any rubbish under the business park for strictly commercial reasons, as the estate agent advised us that people worrled about buildings on ruhbish," said Mr Gordon. Ove Arup could have spent \$50m importing all the landfill instead of using rubbish from the site for the base of the golf course. And they could have spent another £10m importing cleanfill and another £5m importing top-soil instead of scavenging the site for suitable clean material and moving it where

Instead, using soil and rubbish from the site cut the civil engineering cost to £8m; and the cost of landscaping and intrastructure services— including a new by-pass road— added another £20m, making the total cost of reclamation a workable £28m. The £8m civil engineering works also included solving the problem of leachings; the

canal bordering the site and poisoning it. This problem was tackled by first building a retaining wall along the boundary of the site to reduce the amount of water entering it, and then putting a drain round the park to catch the remainder. A pumping system was added to control the pressure in the drain so that the canal ran into it, and so prevent poisoned water running into the canal. The system of ornamental lakes helps conornamental lakes hel trol the water levels.

waste from the site draining through tn the Grand Union

Refurbishing overseas hotels

DAVID HICKS INTER-NATIONAL has been awarded two contracts by the Okura Hotel Group with a total value of nearly £20m, DHI is to refurbish all guest rooms in both the Amsterdam and Tokyo botels, For the Okura Group flagship in Tokyo, the company has been contracted to refurbish all 1,000 guest rooms and eight suites guest rooms and eight suites over a period of two years. The contract is worth some £15m with

KENGH

including the following organisations:

French Kier Construction Limited

William Moss Construction Limited

Second City Construction Limited

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controlled in a new division under French Kier Limited.

French Kier Construction Management Limited

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Dick Allen

Sandy

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carried out in three phases during the off-peak season of to Yarmout November-March at a cost of crossing. around £10,000 per guest room. on July 1. in three phases pass, a hridge over the Ipswich off-peak season of to Yarmouth rail line and a river Work is due to start

ROADWORKS, civil engineering divisions of Jackson Group, bas won the £5.6m Martlesham, Suffolk, by-pass contract. The scheme, designed by C. H. Dobbie and Partners for the Department of Transport, is a 2.9 km dual carriageway from the northern end of Ipswich by-pass rejoining the A12 north of the village of Martiesham. Structures include a pedestrian subway, a road bridge enabling the Bealings road to pass over the new by-

BOVIS CONSTRUCTION has been appointed as management contractor for a £5.5m factory to contractor for a £5.5m factory to be built in Crantham for the Northern Foods Group. Construction on the 42 week "fast track" project is scheduled to begin in June 1986. Built to the very latest standards of "total hygiene," it is thought that the factory will eventually create some 400 extra jobs in the Crantham area.

Week's business in parliament

TODAY

Lords: Parliamentary Constituencies Bill, Second Reading. Corneal Tissue Bill, Third Reading British Shipbuilders (Borrowing Powers) Bill, Third Reading, Agriculture Bill, mittee. Road Traffic Regulations (Parking) Bill, Second Reading. Select Committees: Public Accounts: Defence Ministry Service Movements. Witnesses: Sir Clive Whitmore and Mr A. M, Bailey (Room 16, 445 pm). Treasury and Civil Service: International Credit and Capital Markets, Witnesses: Treasury officials (Room 15, 4.45 pm).

Commons: Opposition debate nu South Africa, Debate on EC document 9360/84, as amended by EC document 5752/86. relating tn proposals on the marketing and testing of medicinal products.

mittee. Civil Protection in Peacetime Bill, Committee, Social Security Bill, Committee, WEDNESDAY Commons: Debate on foreign

affairs, on a motion for the adjournment. Lords: Debate on the case for greater public investment in housing. Debate on the need to protect the environment against current threats. Children and Voung Persons (Amendment) Bill, Committee, Disabled Persons (Services, Compensation and Representation) Bill, Committee. Town and Country Planning (NIREX) Special Development Order 1986, Prayer to annul. Unstarred question on bealth and family planning in

Select Committees: Foreign Affairs: Overseas Development Administration bilateral country Witness: Depart-

ment of Trade and Industry Commons: Until 7 pm, a officials (Room 16, 10.30 am), debate on an Opposition motion: Welsh Affairs: The ambulance The crisis in big-city bospitals. Service in Wales. Witnesses:
Later, progress on the remaining stages of the European (Amendment)
Bill.

Lords: Parliamentary ConLords: Par Witnesses: Britisb Shipbuilders (Room 15, 10.45 am). Energy: Coal industry. Witness: HM

Inspector of Mines (Room 8, 11 am). Scottish Affairs: Hospital provision. Witness: Melville Dun-das and Whitsun Ltd (Room 19. 11 am). Home Affairs: Rules for Redistribution of Seats, Witness: Boundary Commission of Scotland (Room 15, 4.15 pm). Public Accounts: Private patient charges. Wit-ness: Mr L. H. Peach, acting chairman, National Health Ser-vice Management Board (Room

16. 4.15 pm). Transport:
Finance of rail services. Witnesses: Strathclyde Regional
Council, London Regional
Transport (Room 17, 4.15 pm). Environment: Historic Buildings and Ancient Monuments. Wit-ness: Church of England General Symod (Room 20, 4.30 Lords: Forestry Bill, Committee. Safety at Sea Bill, Com-THURSDAY

Commons: Motions on Northern Ireland Orders and Consolidation measures. Lords: Armed Forces Bill Third Reading, Agriculture Bill, Committee. Protection of Miliing. Protection of Children (Tobacco) Bill, Committee Motions on Northern Ireland. Orders on companies

husiness Select Committee: Agriculture: The effects of pesticides on human health. Witness: National Institute of Agricul-tural Engineering (Room 15. 10.45 am). FRIDAY

Commons: Debate on the arts on a motion for the adjourn-Lords : Building Societies Bill Second Reading.

WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interims or finals. The sub-divisions shown below are based

are interims or finals. The sub-divisions shown is mainly on last year's timetable,

COMPANY MEETINGS—
Contrewer Inds, Midland Hotel, New Street, Birmingham, 3-00

Commercial Bank of Near East, 107-112

Commercial Bank of Near East, 107-112

Commercial Bank of Near East, 107-112

Ecoberic Hidds, Repetit Salsce Hotel, New Piccaelity Circles, W. 1000

Ecoberic Hidds, Repetit Salsce Hotel, Occers, J. 100

Controld Invest Trust, 6 Bishopagate, Ec, 2-30

Sundight Service Group, Glariers Hall, 9

Montagua Cloke, SE, 11.00

EOABD MEETINGS—

Finals:

Assoc Heat Services British Land Choride

British Land

Mountyles Estates

Samer Cookers, V. J. 0

Coloride Invest Trust, 6 Bishopagate, Ec, 2-30

Sundight Service Group, Glariers Hall, 9

Montagua Cloke, SE, 11.00

EOABD MEETINGS—

Finals:

Assoc Heat Services

British Land

Mountyles Estates

Samer Saled and Simpson

East Rand Gold and 25.085839

India Fig Rate, Nob

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THAIRESDAY JUNE. 19

COMPANY MEETINGS—
Bosse Massimi Polifit, 12 Bishop's Bridge
Bosse, W, 10.30

Downlearas Holas, Merchantz House, 7

Feb. 18 Granburger, 11.00

Rosel, Swinton Manchester, 10.30

Rosel, Swinton Manchester, 10.30

Relixatione Dock and Ballway, Enropess
House, The Dock Fellsxtowe, 11.00

Garriar Booth, Granbe House, 84-86

Borough High Street, 5E, 2.30

Howden, Stuare, Copthorne Hotel, George
Hewden, Stuare, Copthorne Hotel, George & INTEREST PAYMENTS-

THE FINANCIAL TIMES is proposing to publish a survey on THE WATER INDUSTRY

Publication: Wednesday 9th July 1986 Copy Date: Wednesday 25th June 1986

1 INTRODUCTION
2 PRICING POLICY
3 SCOPE FOR EXPANSION AND INCREASED PROFITS
4 INTERNATIONAL COMPARISONS
5 PRIVATE WATER COMPANIES 6 BOTTLED WATER 7 PROBLEMS AHEAD

g PROFILES Information on advertising can be obtained from Mark Fisher telephose number 01-248 8000 extension 3389. telephose number 01-248 8000 extension coop. Publication date is subject to change at the discretion of the Editor

Financial Times Monday June 16 1986

BUSINESSMAN'S DIARY

UK TRADE FAIRS AND EXHIBITIONS TV Exhibition and Conference-

Current
Grosvenor House Antiques Fair
(0799 26899) (until June 21)
Grosvenor House, WI
June 17-20
Advanced Manufacturiog Technology Show MANUTECH (01nology Show MANUTECH (01NEC Birmingham Advanced Manufacturing Tech-nology Show MANUTECH (01-891 3426) Olympia

Current

June 23-26
Institute of Lelsure and Amenity International Water Exhibition and Conference - WORLD WATER (0923 778311) Olympia Management Conference and Exhibition (0491 873558) July 15-17 Systems for the City Exhibition (01-868 4466) Barbican Centre June 24-26

Advanced Materials Conference and Exhibition (01-968 4466) Wembley Conference Centre Jnne 25-27 Property and Construction Man-agement Exhibition (01-995 \$003) Barblean Centre

International Production Eogia-eering and Productivity Exhibi-tion and Conference—PEP (01-891 5051) Olympia July 29-August 3
July 8-18
International Setellite and Cable MUSIC (01-385 1200) Olympia

OVERSEAS TRADE FAIRS OVERSEAS I KADE FAIRN

June 24-28

Radio and TV Trade Fair (01Frankfurt

Angust 20-23

Office Technology and Computer
Exhibition (01-486 1951)

Kuala Lumpur July 7-11

intercational Powder Metallurgy Exhibition and Conference (01-493 3893) Busseldorf

July 21-24 International Laboratory Equip-ment Exhibition—LABEX (021-705 6707) Sydney

Angust 17-23 City Planoing Exhibition (021-705 6707) Xiamen

Angust 26-28
Finuish Fashion Fair (01-486
1951)
Helsinki
Angust 31-September 6
International Autumn Fair (01-240
7013)
Lelpzig 240 1013) Leipzig September 17-24 International Engineering Fair (021-455 9500) Brao

HS Conferences: Three days of theft, fraud and negligence (01-935 2382) Cafe Royal, W1

The Royal Institute of Inter-national Affairs: China's seventh Five Year Plan; an assessment

Chathem House, SWI

August 250.
International Trade Fair (Consumer goods)—INT SKANE.
MASSAN (01-486 1951) Malmo

July 16-18 PC User Show and Conference

July 29-34
Gift Trade Fair (0282 867152)
Harrogate Exhibition Centre
July 24-27

Acora Computer User Christmas

Show (01-349 4567)
Barblean Centre

July 29-August 3

August 22-31

Joly 9-11

July 10

(01-930 2233)

June 16
LSE: Energy supply options in a resource-full national economy—the case of the UK (01-405 7686)

London, WC2
Introduction to petroleum: Introduction to petroleum: options (01-636 1004)

81 New Cavendish Street WI

1. September 2011

1. September 2012

Grown Eagle: Defence contract management and negotiation (01-839 1233) 116 Pall Mall, SW1

Grown Eagle: Defence contract management and negotiation (01-829 1233) 116 Pall Mall, SW1

Join 9-11

June 18 RIPA: Covernment and the pri-vate sector (01-222 2243) London Business School, NW1 June 18-20 1986 World Congress on Manage-ment Development (0234 48338) Reyal Lancaster Hniel, W2

FIBEX: Corporate restructuring July 11 ar better or worse? University of Cambridge: Water
Hotel Inter-Continental, W1

A 25

Selwyn College -fnr better or worse?

June 25 June 25
Dun & Bradstreet: How to handle letters of credit (01-377 4453)
Holiday Inn, Loudon
July 13
Holiday Inn, Loudon
July 13
Rritish Institute of Energy Eco-

July 1-3
Britisb Institute of Energy Economics: The future of UK North Sea oil and gas (01-398 5773)

July 2
Whitehall
July 2
The Industrial Society: We're making it happen — industry works for people (01-839 4300)
The Royal Albert Hall
Tally 2-3

The Royal Canada (101-236 4080)

Royal Laneaster Hotel, W2

Angust 2-28

The end of the century (01-621

The Royal Albert Hall
Tally 2-3

The Royal Laneaster Hotel, W2

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The Conference: World aerospers to the end of the century (01-621

The Royal Albert Hall
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The Conference: World aerospers to the end of the century (01-621

The Conference: Conference: Europhonds 'S6 New opportunities in creative markets (01-236 3288)

The Royal Laneaster Hotel, W2

The Royal Albert Hall
Tally 2-3

The Royal Albert Hall

Anyone wishing to attend any of the obove events is advised to telephone the organisers to ensure that there has been no change in the details published.

Financial Times Conferences

WORLD AEROSPACE TO THE END OF THE CENTURY

London — August 26, 27 and 28, 1986

The Financial Times has invited a distinguished galaxy of The Financial Times has invited a distinguished ganaly of top executives from the world's airline and aerospace industry and regulatory authorities to address the theme World Aerospace to the End of the Ceotury. The three day conference will be held on 26, 27 and 28 August 1986 in advance of the Faroborough Interoational Air Show. The aim will be to present to delegates the views of many of the leaders of world aviation so as to generate a background of understanding of future transfer as interesting of the Earnbornigh. standing of future trends against which the Farnborough Air Sbow can be viewed.

PACIFIC BASIN OIL AND GAS-PRICES, INVESTMENT AND THE **BUSINESS OUTLOOK**

Hong Kong - September 25 and 26, 1986

The FT cooference programme has a strong tradition in the energy field. This year's major oil and gas forum is to he held at the Hong Kong Merldien on September 25 and 28 in association with Petroleum News. Ir Wijarso, the leading Indonesian official, Mr Zou Ming, Senior Adviser to the China National Offshore Oil Corporation, Mr Paul Ravesies, President of Arco Petroleum and Mr Dick van Hilten, Chairman and Chief Executive of Shell Refining in Singapore will be members of a prominent panel of speakers under the chairmanship of Mr Peter Gaffrey of Caffrey, Cline and Associates and Mr Chote Sophonpanich of the Bangkok Bank.

ELECTRONIC FINANCIAL SERVICES London — October 15 and 16, 1986

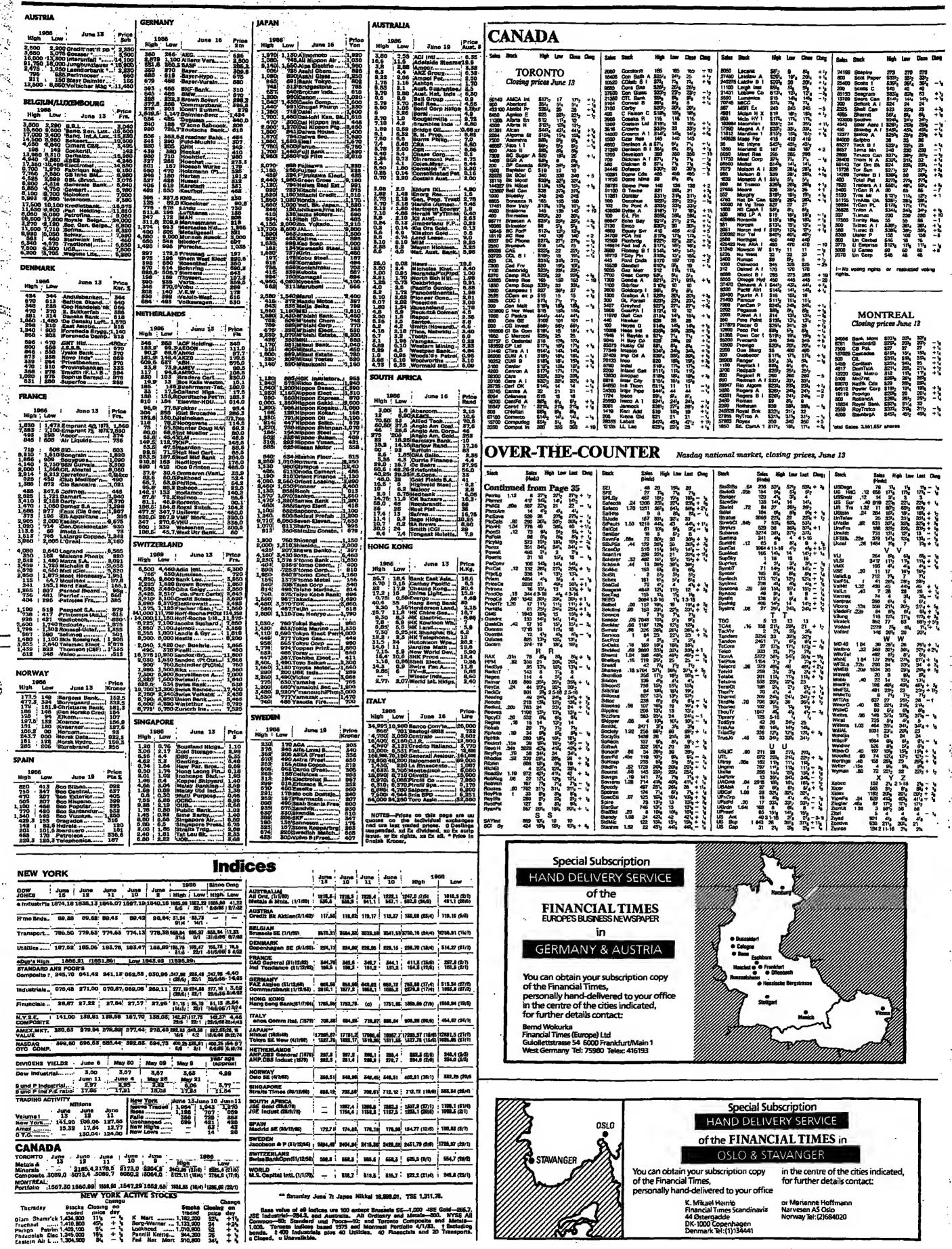
The Financial Times fourth conference on Electronic Financial Services will be held on 15 and 16 October, 1986 and will precede the Intercational Financial Services and Technology '86 Exhibition to be held at the Barblean Centra. This 1986 meeting will address the theme Electronic Financial Services—The Key to Competitive Advantage and will feature papers by Mr Trevor Nicholas, Mr Fabin Chlusa, Mr William Murphy, Mr Doug McCallum, Mr Jean François de la Court, Mr Bessell Kok and Mr Colin Hesp.

All enquiries should be addressed to: The Financial Times **Conference Organisation** Minster House, Arthur Street London EC4R 9AX Tel: 01-621 1355 (24-hour answering service) Telex: 27347 FTCONF G Cables: FINCONF LONDON

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WORLD STOCK MARKETS



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Compating Control of C .14 .80 .25 .20 .50 1.38 1.38 1.12 10 .65 .40 1 094 .80e 1.55 .30b .18 .1 .60 .20 1.32 25 .88 .20 .28 .56 .10 .24 1. 10 1.16 .92

| 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 Social So

| 100 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 .80 3 1 10 .70 2.60 .30

117: 3814 117 147: 3814 11

Nervous trading on US figures

Foreign exchange trading was nervous last week, as the US economy sent out signals of sluggish economic growth in the second quarter. First quarter growth, revised up to 3.7 per growth, revised up to 3.7 per ceet in late May, was largely the result of stockhullding and defence spending. The first quarter figure will be revised again on Wednesday, out the market will probably take little notice, unless there is a very sharp correction, preferring to look chead to the second quarter.

CURRENCYMOVEMENTS OTHER CURRENCIES

June 13	Bank of England Index	Morgen Ouaranty Change %
Sterling U. S. dollar Ganadien doller Austrian schilling Beiglan Tranc Danish Kroner Deutseno mark Swiss frane Guikler French Irane Lire Jen	75,9 114,2 72,6 125,4 80,0 155,5 100,3 120,1 69,2 46,3 207,2	-15.4 +5.5 -19.3 +7.8 -7.3 -0.3 +14.8 +17.2 +2.5 -15.4 -17.9 +02.5
Morgan Guaranty	207.2	+ 02.5

(base gyerede 1975=100).

POUND SPOT-FORWARD AGAINST POUND

June 13	Spread	Close	One month	% p.a.	Three	p.a.
US	1.5130-1.5260	1,5240-1.5250	0.37-0.34c pm	2,79	1.01-0.97 pm	2.60
Caneda	2.0961-2.1111	2.1080-2,1110	0.30-Q.21c pm	1.45	0.62-0.48 pm	1.04
Mechind.	3.774-3.794	3.781-3.7912	14-14c pm	5.88	31-34 pm	3.83
Beiginm	68.39-68.52	68.70-68.20	18-12c pm	2.62	47-38 pm	2.47
Denmerk	12.43-12.50%	12.47-12.48	23-15 ore pm		Br 51 pm	1.90
reland	1.1075-1.1115	1.1100-1.1110	0.10-0 03p pm		0.19-0.03 pm	0.36
W. Ger.	3.35%-3.37	3.36-3.37	15-15pf pm		43-43 pm	6.05
Portngal	224, 15-229.05	225.86-229.05	90-225c dls			-2.38
pain	214.69-215.41	215.10-215.40	35-75c dis			-2.83
taly	23044-23144	23131-23143	1-7ira dia			-1.99
Norway	71,44 11,524		31-41-pre dia		124-134 die	-4.80
rance	10,893-10,743		21-2c pm		54.54 pm	2.23
weden	10.85-10.5214	10.891-10.901	and dis			-0.22
Japan	2514-25212	25112-25212	14-1y pm		34-3 pm	4,96
Anstria	23.54-23.72	23.69-23.72	101, 91 gro pm		28-25 pm	4.47
	2.77-2.784	2.77-2.78	1'4-1c pm		31-31 pm	4.86
Switz.	alatan esta la i		francs. Financial			
Ę	aidiau tata la l	ed doller 1 78-	1.74c pm. 12-me	nth 2.98	-2 88c nm	

FORWARD RATES AGAINST STERLING

	Ecu centra	Curr emo again:	unta St Ecu c		% change djusted for	Divergence
EMS	EUROPEAN	CURF	RENCY	UNIT	RATES	
			250.89	248.89	246.17	241.35

7.91896 2.13834 0.96280 Changes are for Ecu, therefore positive change denotes a week currency. Adjustment calculated by Financial Times.

Reserve Board, visited Mexico, for talks about the problems of for talks about the problems of servicing the country's \$970n of foreign doht, the dollar rose to a peak of Mp 730, but hy Friday bad slipped back to Mp 630, ss both Mr Volckor and other US officials, took a cooclilatory line over the situation £ IN NEW YORK · Prev. closs

\$1,5225-5935 \$ 1.5280-1.0280 th 0.36-0.35pm 0.36-0.55pm the 11,01-0.99pm 1.00-0.97cm the |2.08-2.90pm 3.02-2.90pm m the US doller

sharp correction, preferring to look ahead to the second quarter gross national product figure, which is not expected to be as high. The April figure for durable goode orders showed a sharp cut in defence spending.

US industrial production was forecast to be weak in May.

US industrial production was forecast to be weak in May. Friday's announcement of a 0.6 per ceut fall, compared with an April increase revised up to 0.4 per cent, but with expectations of a decline of about 0.1 per cent to 0.3 per cent.

The US producer price index for May was also published on Friday, and the rise of 0.6 per cent was towards the top of the expected range, fuelling fears that US inflation may rise in the second half of the year.

Taken together the industrial production figures and producer of US interest rates.

Overall the dollar was weaker, in spite of intervention

Yesteroay's regional elections in Lower Saxony, West Germany.

There was slso an air of uncertainty was offset by the very sharp growth in M3 money supply, leaving financial markets divided about the likely timing of a cut in clearing bank hase ratee. Overall, the pound was little changed, but gave a general impression of nervousness.

A mood of nervous uncertainty surrounded other currencies to an even greater uxtent. The mand; and Auetralian dollar were particularly volstile.

Overall the dollar was weaker, in spite of intervention

June 13	£	
us'elie razil reace reac	3.845.1.3270 5.1285.2.1200 50.56.21.09 7.8203.7.6410 209.79.913.24 11.3560-11.370 190.90 0.4460.4.4460 8.70.68.80 3.0270.3.0070 2.7282.7370 2.7115.3.7193 2.7115.3.7193 2.7115.3.7193 2.7215.5.6428 4.0830.4.1120 6.2276.7.2565 5.3936.5.5286	1,4410-1,4480 1,377-13,84 5,1600-5,1020 138,33-140,00 78,607 9,2607-0,2850 45,05-45,10 8,607-6-2,0125 1,6816-1,6838 5,7800-5,7818 2,8160-2,2120 2,6090-2,7020

CS/80R mts lot Jano 12: 1.62558.
 Italian Lira 00R rate for Jane 12: 1782.65.
 Irinh Punr 50R rate for Jane 12: 0.855736.

The declaration of s state of

rate

June 13	Day's	Closs	One month	P.a.	Three months	%. p.i
	1,5130-1,5260	1.5240-1.5250	0.37-0.34c pm	2.79	1.01-0.97pm	2.6
UKt	1,3635-1,3730	1,3720-1,3730	0.40-0.20c pm	263	0.85-0.50pm	7.8
tbralent		1,3835-1,3845	0.14-0.17c dis		0.52-0.57dis	-1.5
Canada	1,3835-1,3870	2.4855-2.4866	0.24-0.21c pm		0.78-0.71pm	
Nothind.	2.4835-2.5030	46.05-45,75	par-2c dis	-0.36	par-4dls	0.1
Balglum	45.08-45.40		0.25-0.75ore dis	-0.23	1,25-1,75dle	-0.7
Denmark	8,18-8.23%	2,121,-8,184	0.50-0.47pf pm	2 42	1.41-1.36pm	
W. Ger.	2_2045-2_2240	2.2075-2.2085		-12.00	275-625dia	-12.0
Portugal	1494-150-a	1494-1494	100-225c dis		150-200dis	-4.5
Opain	141,10-142,15	141.20-141.40	65-85c atls		16-191:dle	-4.6
Italy	1614-1626	15172-16182	5-72 lire dis			
Norway	7.53 27.58	7.544-7.544	4,10-4,50ore dis		13.15-13.554	-0.4
France	7.03-7.082	7.034-7.044	0.15-0.25c dis		0.78-0.90dis	
Swaden	7.144-7.20	7,144-7,154	1.95-2.15ore dia	-3.42	5.03-5.40dls	-2.6
Jepan	165.10-166.40	165.25-165.35	0.36-0.31y pm		1.00-0,96pm	2.3
Austria	15.51-15.21	15.61%-15.62%	3-2gro pm		8-6pm	1.9
Switz	1.8190-1.8385	1,8205-1,8216	0.32-0.27c pm	7.92	1,07-0,87pm	2.2

EURO-CURRENCY INTEREST RATES

June 13	Short	7 Onys notice	Month	Thrae Months	8ix Months	Ino Year
storling U.S. Dollar Can Doller O Guilder Sw. Franc Deutschmrk Fr. Franc Izalian Liro	058-578 1-112	101g-105g 618-77s 75g-81g 55g-07g 114-2 414-45g 71g-75g 113g-195g	8/2-10/2 6/2-7/2 8-814 6/2-6/2 5-0/2 4-7-6 7/2-7/2 1218-1878	914-917 613-715 814-815 078-616 478-8 419-466 758-712 1166-1978	9.8-936 613-7-12 814-814 854-614 454-478 414-460 756-719 1118-19	91x 95g 710 714 834 9 05g 534 413 412 45g 434 714 734 836 117g
B.Fr.(Fin) B.Fr.(Con) Yen O. Krono Asian 5 (Sng)	7.74 47. 47. 878 956	718-758 7-714 414-415 812-9 7-718	714-71g 7.71g 413-47s 83g-81s 7-71s	714.718 7-712 411.414 514-814 7-718	714-718 718-784 458-411 814-834 711-711	74-71: 71:-73: 45:41: 24-83: 74-76:

NEW YORK

MONEY MARKETS

Confusion after M3 and RPI

Money supply figures and the retail prices Index gave differing views of the UK economy last week, and left dealers in the London money market divided about the immediate divided about the immediate prospects for interest rates. Forecasts for the rise in monthly M3 money supply were mostly in the region of 1½ per cent, and the published increase of 3 per cent left the market orunned. It has been suggested that figures in recent months have been severely distorted, but the annualised rise of 39 per cent over the last three months wao too much for the market wao too much for the market to shrug off.

UK clearing bank base lending rate 10 per cent since May 22 at least some discount houses became more willing sellers of bills, in the belief that intervention rates will ramain unchanged, and bank base hates will not be cut until another set of money supply figures have been published next month.

The reversed yield curve on interbank rates tended to flatten, but as the luitial impact wore off there was a general view that lower hase rates had been delayed, and not cancelled.

This was reinforced by the Interest rates were marked up defensively on the news, and fall of 2.8 per cent in year-on-

WEEKLY CHANGE IN WORLD INTEREST RATES

LONDON	June 13	change	NEW YORK	June 13	ohange
Baso rates	10	Unch O	Prime rates	812	Unon'C
7 day interbank Smth interbanh	10 +	+ 18	Federal funds 3 Mth. Tressury Bills	6 11 9.59	Unch 0
Treasury Bill Tonder	9,3599	+ 0.2888	· O Mth. Treasury Bills	0,58	-0.14
Band 1 Bills Band 9 Bills	9.1	Unch o	S Mth. C D	o.7e	-0.09
Band 6 Bills	854		FRANKFURT		!
Band 4 Bills	9;;		Lombard	0,6	Unch'd
3 Mth. Treasnry Bille	9.4		One with Interbanh :	4.478 4.625	+0.07
1 Mth. Bank Bills 3 Mth. Bank Bills	9.7 9.7	ļţţ	1 ULGO MIGHEN	4,020	0.00
o man bank bank	018	7-7	PARIS		
TOKYO	4 39376	:Unch 'O	Intervention Rate	74	Unch d
One month Silin Three month Bills	4,05625	Unch'd	One min. interbank Three month	736 736	nuch.o
BRUSSELS		ſ	MILAN		i
One month	7.k	Unch'd	One month	12-1	— te
Three month	73e	,+ 1 8	Three month	184	+16
AMSTERDAM	·	J .	TUBLIN	n	
One month Three month	518 518	<u>'-'</u> 2	One month Three month	9% 9%	nuch.q

MONEY RATES

June 16	Ov'r-nig't	Dne Month	Two	Three !	S:X Months	Lombard In'v'tin
Frankfurt Par.s Zurich Amsterdam Tokyo Milan Brussols Dublin	736 314·114 5:4-5:4 4.71870 12·124 6.30	7/2-7/2 44 5 576 6 4.59376	76-76		4.50-4.65 7 ½ 7 ½ — — — — 935-9 ½	

year inflation, published Fridsy. The retail prices index was at its lowest level alnco January 1968, after rising 0.2 per cent in May. But after the money supply figures the market remained divided as to whether the authorities would allow e cut in hase rates as early as this week.

BANK OF ENGLAND TREASURY BILL TENDER

June 1	13 June 0	1	June 15	June 6
Eilis on offer	m . £427m m £100m	Top Accepted rate of Olecount. Avorage rate of Olecount Avorago yield Amount on offer at next tender	8,3592%	9,1142% 9,33%
				_

Offar 7 4

The fixing rates era the arithmetic means, rounded to the scarres consistents, of the hid and offered rates for \$10m quoted by the Merket to

June 19	Öyər night	7 deys notico	Month	Three Months	Six Monthn	Year
Interbank		10.104 10.104 1019:104 104:104 —	918-10-15 10 10 ag 95a		046-846	91-91- 91-91- 91-91- 91- 95-

Strike Calls—Last price June July Aug Oapt June 1.30 28,80 — 28,80 015 — 0.25 1.36 14,90 — 19,80 0.20 0.70 0.70 1.40 9.00 12.40 0.00 10.00 0.20 0.70 0.00 1.40 1.50 2.50 3.70 4.65 5.20 0.15 1.70 3.00 2.75 1.86 0.05 1.35 2.30 2.95 3.00 4.50 6.70 6.85 1.60 0.05 0.45 1.10 1.50 2.50 3.70 4.65 5.20 0.15 1.70 3.00 2.75 1.86 0.05 0.45 1.10 1.50 2.50 3.70 4.65 5.20 0.15 1.70 3.00 2.75 1.86 0.05 0.45 1.10 1.50 2.00 8.50 9.50 10.10 Previous day's open int, Calls 5.433, Puts 4.743. LIFFE US TREASURY SOND FUTURES OPTIONS LIFFE LONG GILT FUTURES OPTIONS The declaration of s state of emergeocy in South Africa, was followed by a elight recovery of the financial rand, but the mood of unrest in the country, spd the threat of escalating violence and widespread strikes by black workers today, the 10th anniversary of the Soweto uprissing, had already severely eroded confidence in the South African sconomy and the rand. The dollar rose to R4.76475 against the financial rand just before the state of emergency was declered, but slipped back to finish the week at R4.6535. Shortly after South Africa's Shortly after South Catts Last Sept Dec 2.03 — 1.54 1.45 1.07 1.00 0.65 0.89 0.32 0.40 0.12 0.20 0.03 0.08 June 1.98 1.46 0.98 0.43 0.03 0.00 0.00 Aug 1.00 2.70 5.25 8.80 48,947 Sept 0.10 0.25 0.60 1.75 3.50 5.60

Close High Low 123-to 122-12 122-10 122-24 121-18 121-09 122-12 122-06 121-22 121-06 / 122-08 122-09 121-00 / 122-08 122-08 121-00 / 122-08 121-00 / 122-08 121-00 / 122-08 121-00 / 122-08 121-00 / 122-08 121-00 / 122-08 121-08 / 122-08 / problems. The US dollar rose to A\$1.46 from A\$1.43575 after the measure were announced, and finished the week at A\$1.4420.

| Close | High | Low | Pro | 95-15 | Supr | 95-15 | Supr | 94-29 | 95-04 | State | 94-07 | Supr **CURRENCY RATES** Special European Drawing Currency Rights Unit Sterling - 0.12 1.16944 0.987643 Canadian e. 8.92 Austria Sch 4 18,2861 1.54164 4.0987643 Canadian e. 8.92 1.34164 Austria Sch 4 18,2861 1.34164 Austri THREE-MONTH STERLING Close High 00.22 90.22 90.79 90.80 90.96 90.96 90.88 90.88 90.75 80.17 90.72 90.89 90.85 June 00.22 90.22 90.17 90.19
Sapt 90.79 90.90 90.72 80.72
Dec 90.96 90.96 90.89 90.89
March 90.83 90.88 90.85 90.85
June 90.79
Estimated volume 2,108 (2,700)
Previous day'e open int. 17,650 (2,379) Close High Low Previous 159.80 159.80 159.80 158.30 158.30 158.50 161.85 161.30 161.85 161.30 168.76 imated volume 255 (606) 162.379) CERT DEPOSIT (IMM) Stre points of 100%

OLE	AR SPO	TFORW	ARD AGAI	NST	DOLLAR	₹ '
ne 13	Day's spread	Closs	One month	7. p.s.	Three months	% p.a
it lendt inade ina	1.5130-1.5260 1.3635-1.3730 1.3635-1.37730 1.3635-1.3570 45.08-45-40 45.08-45-234 2.2045-2.2240 1491-150-1 1614-1626 7.531-7.58 7.03-7.082 7.03-7.082 7.141-7.20 165.10-166.40 15.51-15.81	1,5240-1,5250 1,3720-1,3730 1,3835-1,3845 2,4855-2,4868 46,06-45,15 8,181-4,1834 2,2076-2,2085 48,194,1834 141,20-141,40 15177-1518 165,25-165,35 1,682-7,154 165,25-165,35 1,68206-1,8216	0.37-0.34c pm 0.40-0.20c pm 0.14-0.17c dis 0.24-0.21c pm par-2c dis 0.25-0.75ora dis 0.50-0.47pf pm 100-225c dis 65-85c this 5-7-y live dis 4,10-4.30oro dis 0,15-0.25c dis 1,85-2.15ora dis 0.35-0.31y pm 3-2gro pari 0.32-0,27c pm	2.63 -1.34 1.06 -0.73 -0.73 -13.00 -5.33 -4.92 -0.90 -0.33 -3.42 1.92	1,01-0,97pm 0,85-0,57dis 0,82-0,57dis 0,78-0,71pm par-4dis 1,25-1,75dia 1,41-1,35pm 150-200dis 150-200dis 15,15-13,95d 0,78-0,90dis 1,00-0,95pm 1,07-0,57pm	-1.5 -1.5 -0.1: -0.7: -2.5 -12.0 -4.8: -4.6:

June 13	term	notice	Month	Months	Months	Year.
storling U.S. Dollar Can Doller O Guilder Sw. Frano Deutschmrk Fr. Frano Izglan Dro	058-578 1-112	101g-103g 61g-71g 75g-81g 55g-07g 13g-2 44442g 71g-73g 113g-18gg	8/2-10/2 6/2-7/2 8-8/4 6/2-6/2 5-6/2 4-7-6 7/6-7/2 12/3-1873	9/4-9/7 6/1-7/5 8/4-8/7 078-6/6 4/8-8 4/8-468 708-7/2 1168-18/8	9.8-936 613-7-12 814-814 854-614 484-478 414-486 746-714 1118-19	91x 95g 71g-714 834-9 05g-534 413-412 45g-434 71g-734 95g-117g
B.Fr.(Fin) B.Fr.(Conl Yen O. Krono Asian \$ (8ng)	7.714 478 478 878 846	71g-75g 7:714 414 415 812-9 7:718	74-71g 7-71g 414-476 85g-816 7-716	714.71g 7-71g 414.41d \$14.814 7-71g	714-718 718-758 456-416 814-834 718-716	74-71g 714-734 459-416 214-834 714-736

(4 pm)	
Prime mto	512 73-8 513 ₄
Treasury Bills & Bonds	
One month	6.93

FT LONDON INTERBANK FIXING |11,00 a,m. June 15| Six menths US dellars Offer 7 &

LONDON MONEY RATES

June 19	Over	7 deys	Month	Three Months	Six Monthn	Year
mterbank	10.19 10.104 —	10.104 10.104 101g-104 104-104 —	978-10-15 10 10 4 954	94-94 94-94 94-94 94-94 96-94 96-95-96-96-96-96-96-96-96-96-96-96-96-96-96-	84 87.84 91 ₀ 5.9 6.95	9-1-9-1- 9-1-9-1- 9-1-9-1- 9-1- 9-1- 7-10-7-16 01g-634 714-7-6

Transery Bills (self]: one-month 9½ per cent; three months 8½ per cent. Sank Bills (self]: one-month 9½ per cent; three months 9½ per cent. Treasnry Sills: Average lender ram at discount 9.3522 per cent. ECDB Fixed Finance Schame IV reference Oats May 7 to June 3 (inclusive) 10.178 per cent. Local Authority and Finance Houses seven days' notice, others seven days' fixed. Finance Houses Sees Retes 10½ per cent from June 1, 1998. Sank Deposit Rates for sums at seven days' notice 4.35-4.378 per cent. Certificates of 7sx Osposit (Series 8): Deposit £100.000 and over held under one menth 10 per cent: one-three months 9½ per cent. Six-nine menths 9½ per cent. Index £100.000 9½ per cent from June 5. Osposits held under 6eries 6 9½ per cent. Deposits withdrawn for cash 5½ per cent.

Financial Times Monday June 16 1986

ıWestLBı

Eurobonds · DM Bonds · Schuldscheine for dealing prices call

Viestdautsche Landcebank, Mead Office, PO. Box 1128, 4000 Disse International Bond Trading and Sales: Telephane 8283122;6283741 Telex 8581881;8581882

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Marketmakers in DeutschmarkBonds WeSt B Westdeutsche Landesbank



U.S.\$125,000,000

THE MORTGAGE BANK AND
FINANCIAL ADMINISTRATION AGENCY
OF THE KINGDOM OF DENMARK
(Kungeriget Danmarke Hypotekbank og
Finansfurvaltning)
Guaranteed Floating Rate Nutes due 1999 Series 95
Redeemable at the Noteholders' Option in 1996
unconditionally guaranteed by
THE KINGDOM OF DENMARK
orice is horeby given that the Rate of Interest for the thir

Notice is hereby given that the Rate of Interest for the third one-month sub-period has been fixed at 71% p.a. and that the interest payable for the third one-month sub-period in respect of U.S. \$10,000 nominal of the Notes will be U.S.\$58-40. The total amount due for Coupes No. 9 payable July 15, 1986, is U.S.\$180-62.

Junu 16, 1986, London
By: Citibank, N.A.ICSSI Deot.), Agunt Bank

CITIBANC



OKOBANK

Osuuspankkien Keskuspankki Oy U.S. \$50,000,000

Floating Rate Capital Notes due 1992 In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the second three months of the Interest Period ending on 17th September, 1986 has been fixed at 7½% per annum. The interest accruing for such three-month period will be US\$9.64 in respect of the US\$5,000 denomination and US\$4.631.94 in respect of the US\$5,000 denomination and will be payable, together with the interest for the first three months of the said Interest Period, on 17th September, 1986 against surrender of Coupon No. 5.

Manufacturers Handway I imited

Manufacturers Hanover Limited Reference Agent 16th June, 1986

Company Notices

Yen par 1,000: Franch Fr par 10: Um per 1.000: Belg Fr per 100.

89-04

93-10 92-28 92-25

93.25 93.20 93.02 93.14

EXCHANGE CROSS RATES

CHICAGO

THREE-MONTH EURIDOLLAR (IMM) Sim points of 100%

CURRENCY FUTURES

POUND-S (FOREIGH EXCHANGE) Spot 1-mth. 3-mth. 6-mth. 12-mth. 1.5245 1.5210 1.5147 1.5069 1.4952 IMM - STERLING SE per E

LIFFE-STERLING E25,000 \$ per £

S | OM | YEN | FFr. | SFr | HFL | Lirs | CS | CFr. 1 820 3.365; 282.0 10.73 2.771 3.790 2314 2.10; 68.75 1, 3.207, 166.5 7.040 1.821 9.481 1018; 1.389 45.10

0.297 0.483 1. 74.88 3.198 0.885 1.136 697,7 0.885 20.43 8,966 6,050 18,35 1000 42.59 11.01 15.04 9183 8,358 972,8 0.032 1.420 3.132 234.8 10. 2.566 3.531 2156 1.963 64.08 0.850 0.549 1.213 90.81 3.868 1, 1.366 838.2 0.752 24.77 0.264 0.402 0.888 66.49 9.839 0.732 1, 610.6 0.656 18.14 0.432 0.889 1.454 108.0 4.638 1.199 1.836 1000 0.910 82.71

0.475 0.724 1.597 118.8 0.095 1.517 1.799 1090 1. 52.64 1.465 8.917 4.895 386.0 18.61 4.020 5.513 3366 3.064 100

Close High Low Pro 1,5223 1,5160 1,5150 1,527 1,5125 1,5065 1,5038 1,5038 1,5048 — 1,516 ted volume £2 (77) is day's open Int. 1,878 (1,893)

89-04 88-02 87-04



Red Nacional de los Ferrocarriles Españoles

US \$ 400 000 000 **Floating Rate Notes due 1989**

June 16, 1986 to December 16, 1986 the Notes will carry an interest rate of 91/1% per annum As a consequence, the coupon pertaining to this interest period will be US\$482.92

Listed on the Luxembourg Stock Exchange

The Milsul Bank, Limited Fiscal Agent

Contracts & Tenders

TENDER OFFER

Supply of Diesel Generating Sets

RURAL ELECTRIFICATION - ESCOM - MALAWI

A loan was granted by the African Development Fund (ADF) to the Government of Malawi for financing the Rural Electrification Project.

It is e condition of the loan agreement that bids are restricted to manufacturers resident in state participants of the ADF and member countries of the African Development Bank. Specifications of equipment and instruction to touderers can be obtained from ESCOM at the address given below.

ELECTRICITY SUPPLY COMMISSION OF MALAWI P.O. Box 2047, Blantyre, Malawi Telex: 4246 ESCOM Telephone: 636000

BANGLADESH

NOTICE OF PREQUALIFICATION ROAD REHABILITATION AND MAINTENANCE PROJECT (IDA)

CIVIL WORKS

The Government of the People's Republic of Singledesh will seek on IDA credit in finance the rehabilitation of about 450 km of national highways, including reconstruction and repair of bildges and culverts. In north-weet Sangledesh.

The works will be let as 12 contracts over 3 years. The first contract will be let in August 1987 and will include 136 km of readwark each the monatruction and repair of 42 bridges and culverts. Prequalification 1 apen to contractors sligible under the ouldelinus for procurement under 18RD leans and IDA credits.

Guperintanding Englaser (RHD) Road Rehabilitation Project (IDA ak Bhaban, Ramma, Dhaka, Bangi

Telex: 642401 SHER BJ Attn: Project Manager Alen Mac losing Bangladesh Teka 500 (or US\$15 equivalent) made payable to lowy Mountains Engineering Corporation" to cover cost und postage. NOTICE OF PREPAYMENT

111% 1981/1989 Bonds Payment of interest due on July 27, 1986 and reimburaement of principal will be made in accordance with the terms and conditions of the Buods,

1/S ELSAM 20,000,000 European Units of Account

Luxembourg, June 16, 1966

ENSO GUTZEIT OSAKEYHTIO

100,000,000 French France

8% Guaranteed Bonds due 1988 On June 2, 1986 Bonds for the emount of FF 8,355,000 have been drawn for redemption in the presence of a Notary Public. The Bonds will be radeumable coupon due July 16, 1987 end fullowing strached on and after July 16, 1986.

The drawn Bonds era those NOT YET PREVIOUSLY REDEEMED, including in the range

at 2343 up to 5927 Incl.

Amount purchased on the market: FF 5,645,000. Furthermore Enso Gutzuit will prapay at 190½% on July 16, 1986 all the Bonds outstanding aftur thu shove-mentioned drawing (i.e. FF 28,000,000).

Payment of inturest due on July 16, 1986 and reimbursement of principal will be made in accordance with the terms and condi-tions of the Bonds.

Interest will cease to accrue on Bonds as from July 16, 1986.

Luxembourg

Personal

Holidays & Travel Contracts & Tenders

Thu Fiscal Agent KREDIETBANK SA

Business, Investment Opportunities Business for Sale/Wanted

Luxembourgeolse June 13, 1986

GMELL GALLERIES, 21. BUTY Street, SWI Tel: 01-839 4274, Excilisty of SWI MARINE PARTITICS. Zand-tenh-Zin' July, Mon.-Fri. 10-5.30; Sect. 10-1.

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interest will cease to accrue on Bonde as from July 27, 1986.

KREDIETBANK S.A. LUXEMBOURGEOISE

TAYLOR WOODROW INTERNATIONAL FINANCE S.V. US\$20,000,000 83,% CONVERTIBLE GUARANTEE BONDS 1990 GUARANTEE BY TAYLOR WOODROW PIL

Cay STERLING LUAN 1983/85.
The Bank of Tokyo Ltd., are instructed by the Japanese Government that the Coupen's Gue Stoth Jame. 1987.
AS will be a paid on many fine and the Same Stoth Jame. 1987.
They should be presented for primers in The Bank of Tokyo Ltd.. 2012A Moorgate London ECIR 80H-issted on the forms provided behavior the bours of 10 am and 2 am. They must be left at least five clay for a service of the stoth of the stoth

THE CANK OF TOKYO LTB.
Leader
16th June, 1086, ... (Fiscal Agent) CAISSE NATIONALE DES TELECOMMUNICATIONS Floating Rate Notes Issue of US\$ 300,000,000 1785-2000

For the period of 1 month from 16 June to 16 July 1986 (30 days) the notes wio bear interest rate of 7½ per cent pir annum. The payable interest due for each nominal note of US\$10,000 will be US\$60.42.

Art Galleries